

**NOTICE OF ALDERMANIC MEETING  
OF  
THE CITY OF NEW HAVEN  
GREETINGS**

You are hereby required to meet in the Aldermanic Chambers of the City of New Haven on the date and time below.

**MONDAY    2<sup>nd</sup>    DAY                      December                      2019**

**At    7:00 PM**

**Given under my hand this 27 Day of November 2019**

*Toni N. Harp*

**Toni N. Harp, Mayor**



**The Seal Of The City Of New Haven**

**BOARD OF ALDERS  
REGULAR MEETING  
AGENDA  
December 2, 2019**

Attendance:

Divine Guidance:

Approval of The Journal of the Regular Meeting Held November 18, 2019

**UNANIMOUS CONSENT**

1. From Tax Collector, Order De Tax Refunds (December 2, 2019).
2. From Alder Decker submitting a Resolution supporting the activists at the Harvard/Yale Football Game and asking that all charges be dropped, and no disciplinary action be taken.
3. From Alder Morrison, submitting on behalf the Q House Building Committee, an Order adopting the executive summary of the building committee and the recommendations therein.
4. **Public Safety. Favorable.**

Resolution authorizing the Mayor to submit an application to the Connecticut Department of Transportation in an amount not to exceed \$15,000.00 to conduct a non-motorized safety (pedestrian and bicyclist) enforcement program during the period December 12, 2019 through January 17, 2020, and to accept such funds if offered and to execute all documents and contracts as necessary.

5. From the Vice President for Facilities and Campus Development submitting a Resolution of the Board of Alders certifying that no amendment to the Yale University Central/Science campus Overall Parking Plan is required for the application for development permit/site plan review pertaining to the Kline Tower.
6. From Shuwan Gibson submitting an Order concerning motor vehicle tax account numbers 913272, 930630, and 893973.
7. From Ryan Turner submitting an Order concerning motor vehicle tax account number 836016.

**COMMUNICATIONS**

8. From Alder Rodriguez submitting an Order designating the corner of Spring and Dewitt streets as "Andrea Jackson-Brooks Corner" to honor Andrea Jackson-Brooks for her many contributions, great services and loyalty to her community.
9. From the Mayor submitting a request to approve the appointment of Sheila Rivera to the Board of Health Commission.
10. From the Mayor submitting the updated budgetary and financial reports for the month ending October 31, 2019 in compliance with Article VIII, Section 5 of the Charter.

## **FIRST READINGS**

### **11. Aldermanic Affairs. Favorable.**

- a. Order of the New Haven Board of Alders approving the appointment of Annemarie Rivera Berrios to the Civilian Review Board.
- b. Order of the New Haven Board of Alders approving the appointment of Luis Victori to the board of Zoning Appeals.
- c. Order of the New Haven Board of Alders approving the appointment of Diana Mccarthy-Bercury to the Environmental Advisory Council, as an alternate member.
- d. Order of the New Haven Board of Alders approving the appointment of Alexandra Daum to the Historic District Commission, as an alternate member.
- e. Order of the New Haven Board of Alders approving the appointment of Robert Proto to the Commission on Equal Opportunities.
- f. Order of the New Haven Board of Alders approving the appointment of Javier Cabrera to the Fair Rent Commission.
- g. Order of the New Haven Board of Alders approving the appointment of Constance Thomas-Razza to the Peace Commission.
- h. Order of the New Haven Board of Alders approving the appointment of Yusuf Gursey to the Peace Commission.
- i. Order of the New Haven Board of Alders approving the appointment of Millie Grenough to the Peace Commission.
- j. Order of the New Haven Board of Alders approving the appointment of Erica Holahan to the Peace Commission.
- k. Order of the New Haven Board of Alders approving the appointment of Frederick Brown to the Peace Commission.

### **12. Aldermanic Affairs. Leave to Withdraw.**

- a. Order of the New Haven Board of Alders approving the appointment of John Brehon to the board of Zoning Appeals.
- b. Order of the New Haven Board of Alders approving the appointment of Lynda Faye Wilson to the Commission on Equal Opportunities.
- c. Order of the New Haven Board of Alders approving the appointment of Chris Bernard to the Homeless Advisory Commission.
- d. Order of the New Haven Board of Alders approving the appointment of Ryan Knox to the Housing Authority Board.
- e. Order of the New Haven Board of Alders approving the appointment of Emily Lorin to the Peace Commission.

- f. Order of the New Haven Board of Alders approving the appointment of Carol Anastasio to the Peace Commission

**13. Finance Favorable.**

- a. From the Tax Collector submitting a list of uncollected tax accounts for transfer to the Suspense Tax Book.
- b. Order to Read and File the updated Budgetary and Financial Reports for the Month of May 2019 in compliance with Article VIII Section 5 of the Charter.
- c. Order to Read and File the updated Budgetary and Financial Reports for the Month of June 2019 in compliance with Article VIII Section 5 of the Charter.
- d. Order to Read and File the updated Budgetary and Financial Reports for the Month of July 2019 in compliance with Article VIII Section 5 of the Charter.
- e. Order to Read and File the updated Budgetary and Financial Reports for the Month of August 2019 in compliance with Article VIII Section 5 of the Charter.
- f. Order to Read and File the updated Budgetary and Financial Reports for the Month of September 2019 in compliance with Article VIII Section 5 of the Charter.
- g. Order to Read and File the City of new Haven Pre-Audit Report for the fiscal year 2018-2019.
- h. Ordinance Amendment pursuant to Article Viii of the Charter and Section 2-190 of the Code of general Ordinances eliminating negative line item balances for the fiscal year ending 6-30-19.
- i. Order amending the descriptions for appropriations and bond authorizations for homeless and emergency shelter physical improvements.
- j. Ordinance Amendment to Appropriating Ordinance #1 authorizing the reclassification of General Fund positions within the department of Public Works Department.

**14. Tax Abatement. Favorable.**

- a. Order concerning real property taxes of Troy Moore on his motor vehicle tax account numbers 814586, 831024, 831023, 90227, and 85235.
- b. Order concerning real property taxes of Anthony Tullo on his motor vehicle tax account numbers 940231, 98703, 103589, and 104350.

**15. Tax Abatement. Leave to Withdraw.**

- a. Order concerning real property taxes of Sherry Bailey on her property located at 85 Hazel Street tax account number 17545.
- b. Order concerning real property taxes of Marvin Tomlin III on his motor vehicle tax account number 835678.

## **SECOND READINGS**

### **16. Aldermanic Affairs. Favorable.**

- a. Order of the New Haven Board of Alders approving the appointment of Robert Forman to the Commission on Aging.
- b. Order of the New Haven Board of Alders approving the appointment of Kisha Hull to the Commission on Aging.
- c. Order of the New Haven Board of Alders approving the appointment of Paul Maccio to the Commission on Aging.
- d. Order of the New Haven Board of Alders approving the appointment of Arthur Kohloff to the Commission on Aging.
- e. Order of the New Haven Board of Alders approving the appointment of Loretta Casey to the Commission on Aging.
- f. Order of the New Haven Board of Alders approving the appointment of Donald Spencer to the Commission on Aging.

### **17. Aldermanic Affairs. Leave to Withdraw.**

- a. Order of the New Haven Board of Alders Granting Leave to withdraw to the appointment of Howard Blau to the Democracy Fund Board.
- b. Order of the New Haven Board of Alders Granting Leave to withdraw to the appointment of Melvin Counsel to the Democracy Fund Board.
- c. Order of the New Haven Board of Alders Granting Leave to withdraw to the appointment of Jackson Stovall Willis to the Democracy Fund Board.

### **18. City Services and Environmental Policy. Favorable.**

- a. Order of the New Haven Board of Alders establishing a Residential Parking Zone on Ford Street between Sherman Parkway and Dixwell Avenue on the South Side.
- b. Resolution of The Board of Alders of The City of New Haven Authorizing the Mayor to Submit an Application and To Accept the Award If Offered, To the Fema/Port Security Grant Program in The Amount Of \$197,072 Federal Funds.
- c. Resolution of the New Haven Board of Alders urging the Connecticut General Assembly and Governor Lamont to enact a Community Choice Aggregation Law for Connecticut.
- d. Order of the New Haven Board of Alders to read and file the Resolution regarding notification of the application sought by Murphy Road Recycling to authorize receipt, storage, and consolidation of Putrescible Municipal Solid Waste at The Facility and the transfer of such waste from the facility located at 19-Wheeler Street in New Haven.

**19. Finance. Favorable.**

Order of the Board of Alders designating the City of New Haven as a rehabilitation area and Renewing and Amending Criteria for the eligibility of real property for assessment deferral and administrative procedures.

**20. Legislation. Favorable.**

Ordinance Amendment to the New Haven Code of Ordinance setting forth the framework for the Health Department to conduct preventive inspections of housing units where young children reside for greater cohesion with the State of Connecticut Department of Public Health lead statutes and regulations regarding lead paint.

**FROM TAX COLLECTOR, ORDER DE TAX REFUNDS (DECEMBER 2, 2019)**

ORDERED by the New Haven Board of Aldermen that the tax refund applications specified hereinafter by taxpayer's name, account number, and refund amount be and hereby are approved pursuant to the Connecticut General Statutes and the certification of the Tax Collector. The Tax Collector shall draw orders upon the City Treasurer for each payee specified and, pursuant to Section 2-37 of the City Ordinances, the Controller or his designee shall surrender each payment to the payee named thereon after obtaining satisfaction of any and all debts owed to the City of New Haven by the Payee.

NAME	ACCOUNT	AMOUNT
CAB EAST, LLC	57609	\$137.46
CAB EAST, LLC	57624	\$411.06
CAB EAST, LLC	57604	\$369.59
CAB EAST, LLC.	57613	\$199.87
CAB EAST, LLC.	57588	\$87.78
CAB EAST, LLC.	57644	\$166.60
CAB EAST, LLC.	57677	\$835.41
CAB EAST, LLC.	110117	\$503.39
CAB EAST, LLC.	57670	\$58.50
CAB EAST, LLC.	57539	\$500.30
DEJESUS ANALIZ	63390	\$130.45
GAMBLE WANDA	69499	\$698.12
G.E.I.C.O.	86188	\$66.36
HONDA LEASE TRUST	74566	\$201.23
HONDA LEASE TRUST	74630	\$98.26
HONDA LEASE TRUST	74655	\$487.52
HYUNDAI LEASE TITLING TRUST	87495	\$514.94
JOHNSON & JOHNSON FINANCE	76847	\$313.97
JONES YOLANDA	76472	\$136.53
REYNOLDS ROBERT	93832	\$47.42
TOYOTA LEASE TRUST	103459	\$274.91
TOYOTA LEASE TRUST	103451	\$331.21
TOYOTA LEASE TRUST	103465	\$95.29
TOYOTA LEASE TRUST	103907	\$102.73
TOYOTA LEASE TRUST	103741	\$766.90
TOYOTA LEASE TRUST	103509	\$254.28
TOYOTA LEASE TRUST	103836	\$322.23
TOYOTA LEASE TRUST	103609	\$166.60
TOYOTA LEASE TRUST	103935	\$292.13
TOYOTA LEASE TRUST	103452	\$416.75
TOYOTA LEASE TRUST	103455	\$352.30
TOYOTA LEASE TRUST	103870	\$682.39
USB LEASING LT	104618	\$331.81
USB LEASING LT	104606	\$539.10
VW CREDIT LEASING, LTD.	106151	\$399.37
WHEELS LT	107153	\$89.45
WHEELS LT	107146	\$347.62

TOTAL: \$11,729.83

WHEREAS: on November 23, 2019 at the 136<sup>th</sup> annual Harvard-Yale football game, also known as "The Game", students, alumni, community members, and faculty staged an action to demand that both universities divest their endowments from the fossil fuel industry and from holdings in Puerto Rican debt; and

WHEREAS: Hundreds of spectators ran onto the field during halftime at The Game, to support both Fossil Free Yale and Divest Harvard in their mission to get their universities to divest from fossil fuel industries and to cancel their holdings in Puerto Rican debt.

WHEREAS: Dozens of protestors were arrested and charged with disorderly conduct and received misdemeanor summonses for taking this stand to demand divestment and show leadership on climate action; and

WHEREAS: it is true that #NobodyWins until the universities fully disclose, divest, and reinvest their holdings in the fossil fuel industry and in Puerto Rican debt; and

WHEREAS: The Cambridge City Council unanimously passed a resolution at its November 25, 2019 meeting in support of those arrested during the action at the 136th edition of The Game; and

WHEREAS: that resolution expresses complete and unwavering solidarity with all the protestors and the organizations that made it happen and calls on both universities to ensure that the legal rights of the protestors are fully protected and that all charges are dropped;

NOW THEREFORE BE IT RESOLVED THAT: the New Haven Board of Alders joins with the Cambridge City Council in expressing support for the protestors at the 136th edition of the Game for their action to encourage both universities to disclose, divest, and reinvest their holdings in the fossil fuel industry and in Puerto Rican debt; and

BE IT FURTHER RESOLVED THAT: the New Haven Board of Alders also calls on both universities to ensure that the legal rights of the protestors are fully protected and that all charges are dropped; and

BE IT ALSO FURTHER RESOLVED THAT: upon adoption of the Resolution the City Clerk be and hereby is directed to forward same to Yale President Peter Salovey and Harvard President Larry Bacow on behalf of the Board of Alders.





# EXECUTIVE SUMMARY 2019

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## Dixwell Q-House

City of New Haven  
Dr. Dakibu Muley, CSA

165 Church Street  
New Haven, CT 06510



# City of New Haven Executive Summary of Program Operations

This Executive Summary is a living document, which is open to feedback and subject to change. It was created with input from all departments/entities that will be offering services through the new Q-House.

## Introduction

The original Dixwell Community House was built in 1924 at 98 Dixwell Avenue, on land donated by the neighboring Dixwell Congregational Church with financial assistance from prominent New Haven residents to serve local youth and to be a base for neighborhood groups, charities, and other civic organizations.

Locally known as the Q House, it offered music, drama and art classes, sponsored trips, and organized sports. The Q House also helped parents, especially single mothers, raise their children and instill good values.

A new building, designed by local architects Edward Cherry and Herbert Newman, opened in 1971 as part of the Model City movement. Many of the Q House alumni are a "Who's Who" of New Haven African Americans, including judges, lawyers, athletes, writers, and politicians.

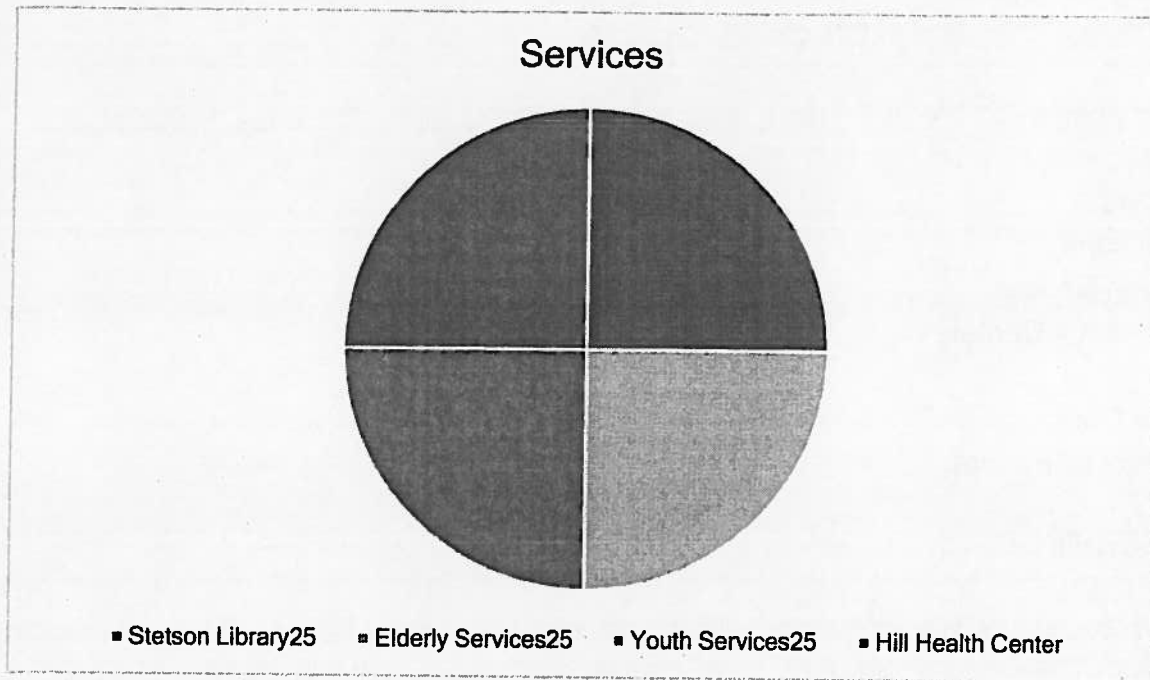
This historic site has deep roots in this community. It closed in 2003 and the community has been eagerly anticipating construction of a new building.

The new building has been described as a "multi-use facility." It will be a beacon of light shining upon this neighborhood. The new model will offer multi-generational, seamless services for families, including: The Stetson Library; Elderly Services; Youth Services and The Cornell Scott Hill Health Center. The design of the building along with the support of our Parks, Recreation and Trees Department, will change the entire landscape of the area.

This report will explain the structural governance of the new Q-House as how each component department will work together to serve the needs of this community.

It is the wish of the community, that one day the Q-House will be become financially independent from the city in the years to come. The community is appreciative of the efforts of individuals in political and influential positions, who've advocated on behalf of the City of New Haven, to secure resources to make this long-standing dream of resurrecting the Q-House a reality.

## MODEL



The Q-House shall consist of the Stetson Library, Elderly Services and the Cornell Scott Hill Health Center. As well, the design provides for a gym, which includes a recording studio, a meeting/conference area, a kitchen and a basketball court with seating.

### STETSON LIBRARY

The Stetson Library is moving from its current location (200 Dixwell Ave., New Haven, CT) to now cover two floors of the Q-House. The presence of the Stetson Library at the Q-House will provide new resources and exciting programs to the neighborhood. The library will:

**Build Community:** The Stetson Library is a community hub, that connects people to needed information. Libraries are identified safe havens for kids when school is not in session and provide after school services, i.e.: help with homework; games; and book clubs. Libraries also afford seniors to stay engaged in the digital world and provide trainings to advance their learning.

**Provide Access:** Libraries offer access to resources to individuals who may not otherwise enjoy educational and training opportunities. Libraries are great democratic institutions in society; that service people of all ages, regardless of socio/economic level, ethnicity, or physical ability. It also affords our seniors with access to engage the digital world today.

**Promote literacy:** Libraries are the cornerstone institution's, dedicated to assisting children and adults develop the skills needed to survive as society evolves.

**Innovation:** Libraries are spaces that promote community engagement and serve as a platform to excelling great minds that come in hopes of changing how people access, utilize and disseminate information in this changing society.

All library services available at Stetson, will now be available at the Q-House, including but not limited to:

- Borrowing;
- Collections;
- Meeting Spaces;
- Technology Center;
- WiFi;
- Lynda Com;
- And so much more.

## **ELDERLY SERVICES**

The Dixwell/Newhallville Senior Center will also be relocating to the Dixwell Q-House upon its re-construction. The Department of Elderly Services gladly assists those who are 55 and older maintain independence and remain active. They provide case management and assistance referral services for residents with financial, medical, nutritional, legal and housing needs. They currently operate three senior centers in New Haven, including: Atwater; Dixwell/Newhallville & East Shore.

Due to the relocation, the seniors will have access to all amenities available at the Q-House, while maintaining the exclusivity of their own center. The senior center has an active schedule beginning with breakfast in the morning facilitated through LiveBridge around 9:30am through regular programming until 4:00pm. The exciting activities available for the seniors include: line dancing; arts & crafts; cooking class with a master chef; thai chi; sewing classes; arts club; drama club; karaoke; bingo; dances; health fairs and many more.

The seniors will have their own exclusive area equipped with a kitchenette, cable televisions, computers and storage.

The seniors, as well as other entities housed at the Q-House order water and supplies through a contract with the same outside vendor. That contract is an example of the many costs that can be shared and thus reduced, by each department.

## **YOUTH SERVICES (Integrated Programming)**

The Youth Services Department will have access to all the facilities as well. The youth of New Haven have shown a heightened level of excitement about the recording studio. As well, the Q-House will allow our youth to take advantage of the library, the gym, meeting rooms, grounds and more.

Youth Services ensures our children are aware and have access to positive opportunities to meet their basic needs to:

1. Be safe, cared for, valued and independent; and
2. Build skills and competencies that will allow them to thrive and contribute to society.

Youth services will now have use of the facility, to implement programs to keep the children off the street and involved in activities.

New Haven youth will have access to a teen room, youth-oriented activities, digital media space, art space, dance space and a gym. The teen room is equipped with video games and media outlets necessary for today's teens. Our digital media space includes a state-of-the-art recording studio. The Youth Service Department has leveraged partnerships with community organizations and local businesses to build programs around digital media; arts & crafts; performing arts and more.

## **CORNELL SCOTT HILL HEALTH CENTER**

The Cornell Scott Hill Health Center will be relocating its Dixwell branch to the Q-house as well. The health center will enjoy a separate entrance/exit for enhanced confidentiality. However, its location at the Q-House provides convenience for everyone involved.

The Cornell Scott Hill Health Center has deep roots in this community, much like the Q-House. It is Connecticut's first federally-qualified community health center (circa 1968). They have continued to provide quality medical care to the Greater New Haven Area for 50 years. The health center hosts 21 locations within New Haven County.

The Cornell Scott Hill Health Center offers an array of services including: a full range of medical, dental and behavioral health services to meet all your healthcare needs. They offer primary care as well as specialty medical care, including orthopedics, dermatology and urology. The Cornell Scott Hill Health Center's dental care includes cleanings, fillings and emergency dental services. And their mental health services are among the most comprehensive in Connecticut. Finally, the health center provides inpatient and outpatient substance use treatment, as well as individual, group and family therapy, psychiatric evaluations and medication-assisted therapies



The Cornell Scott Hill Health Center is a convenient way to provide a host of medical, dental and psychological services to the community in a comfortable setting. As well, relocating the center reduces the need for separate transportation to receive care. Parents can let their children access the Q-House while they attend medical appointments. Seniors can plan their medical visits around their trips to the senior center.

The Cornell Scott Hill Health Center has forged partnerships with several community organizations including: Boys & Girls Club; Yale New Haven Health; New Haven Healthy Start; The Diaper Bank; City of New Haven; Connecticut Food Bank; Yale University; Elm City Communities; and Connecticut Health Foundation.

## **GOVERNANCE**

The governing structure of the Q-house begins with establishing an Executive Director. The current organizational structure would allow for an Executive Director. An FTE allocation will be secured by the Community Services Administration (CSA) from its existing position count, to establish this critical position. He or she would report directly to the Administrator of CSA for day- to- day duties, however work alongside the directors of each program represented at the Q-House. The Executive Director would assist with assuring that programming is aligned with goals, mission and assessed needs of the community.

The Executive Director's primary responsibility would be to run the day- to-day responsibilities of the Q-House. Some examples of the duties and priorities of an Executive Director include:

- Organizational structure and managing reporting lines.
- Control and support function (coordinator)
- Creation of performance management, approach, measures & responsibilities for the Q-House.
- Sustain and advance the long-term financial health of the organization.  
Working relationships - this role partners with many individuals in various capacities, including elected officials, funders, donors, community leaders, community members, other non-profit leaders, staff, clients, and public entities.
- Outlining management committee structures
- Ongoing re-alignment of governance framework
- Outlines type and frequency of internal reporting, meeting(s) & communications
- Lead the organization and fulfill the mission.
- Partner with the Q-House Board of Directors to establish strategic direction of the agency.
- Support the leadership team of the organization who carry out the day to day operations.
- Create and nurture the work environment and culture of the agency in a way that best accomplishes the mission and achieves our strategic goals in service to our community.

- Assess and comprehend the needs of the community and continue to incorporate those needs into the strategic plan of the organization.
- Support and move forward in a strategic direction within the context of a multi-service, multi-grant organization.
- Effectively communicate the importance of our work to funders, donors, decision makers, stakeholders and the general public.

**Authority and Reporting Structure** - This position reports directly to the Administrator of Community Services. This position will work along with the entities represented at the Q-House, including the Stetson Library, Youth Services, Elderly Services and the Cornell Scott Hill Health Center. As well, the Executive Director shall work with the Q-House Board of Directors.

A Board of Directors will be a key component of the governing structure of the Q-House. The Q-House Board of Directors will perform the following functions:

- Ongoing advisory to the management & accountability of the Q-House.
- Ensures programmatic day-to-day management of business practice(s) across all divisions (collaboration with the Executive Director)
- Establishes design and content of Q-House policy manuals and associated procedures
- Develops and presents leadership succession, assessment and development to Community Services Administration
- Develop integrated programming
- Fundraising: works with the board to establish a fundraising plan
- Board Development; establishes board composition, priorities and enrichment activities
- Facilitate the selection process for hiring the Executive Director

The Q-House Board of Directors will be composed of representatives from the following (but not limited to):

- Department of Elderly Services
- Department of Youth Services
- Dixwell/ Newhallville Senior Center
- Cornell Scott Hill Health Center
- Financial Institution
- Higher Education
- Philanthropy
- Workforce/ Job training
- (2) City Youth
- New Haven Free Public Library (Stetson Library)
- Alder of Ward 22<sup>nd</sup>
- Dixwell Congregational Church
- Dixwell Management Team

- Board of Alders President Appointment
- Alder rep. from Youth Service Committee
- Executive Director of the Q-House (as a non-voting member); and
- Mayoral Appointment
- The Concerned Citizen's
- New Haven Public Schools

### MATRIX MANAGEMENT

Type	Managerial Oversight
Definition	<ul style="list-style-type: none"> <li>• The process for assuring the quality of management and delivery.</li> </ul>
Collaborative process	<ul style="list-style-type: none"> <li>• <i>First order of business is to develop a strategic Plan for the Q-House.</i></li> <li>• The performance of the executive director is critical to the success of the Q-House and because of that, it is incumbent on the city (CSA) and the Q-House board of directors to set standards and objectively and fairly evaluate the performance of its executive director against these standards.</li> <li>• While the supervision of the executive director will be a collaborative one, at times this responsibility will solely fall of the shoulder(s) of the board, as its primary responsibilities. As previously discussed at length, the collective agreement was to ensure that the executive director is insulated from the political influences of the city. So as the CSA may change with different administrations, the board will be the most consist body of individuals charged with the performance monitoring of the Q-House and its director.</li> </ul>



It is in this writer's recommendation, that a ***Matrix Management*** form of supervision be considered for the oversight of the Executive Director of the Q-House. Matrix Management is the process of supervising and managing individual(s) with more than one reporting line. Absent a charter revision\* (which was confirmed with Human Resources), the executive director will report directly to the Community Services Administrator (CSA) and will undergo the hiring practice currently for any city employee.

Participants of the Q-House meeting group, that have been chaired by Alder Morrison have agreed that an adopted practice currently held by the Library Board would be ideal. Again, absent a charter revision, the adoption of a matrix management process in which individuals are managed by cross- functional groups (CSA & Q-House Board of directors) is best suited to accomplish the objective, as it allows for work to be conducted across the traditional vertical business units.

### EVALUATION PROCESS

With the adopting of the recommended Matrix Management process of supervising the executive director of the Q-house, an evaluation process must be developed. The evaluation tool utilized, and the process adopted to complete the review, should be one that is forward looking and creative.

The evaluation should serve as a guide for the executive director and at the same time provide performance measures that speaks to both short and long-term goals for the organization. It should demonstrate how the resources readily available will be utilized to enhance the executive director's professional capacity through its implementation. In short, it is part of a continuous improvement process for the individual and the organization.

An effective and practical evaluation process will establish the CSA and the Q-House Executive board's expectations of the executive director.

Things to keep in mind when adopting an existing or developing an evaluation process would be to include:

- Characteristics of the evaluation process
- Developing performance standards
- Who should conduct the evaluation
- Collecting and summarizing the information
- Presenting the evaluation

Finally, an effective evaluation process should consist of the following steps (but not limited to):

- The establishment of a Q-House Strategic Plan is needed to inform the goals and objectives for the executive director.
- Once the strategic plan is completed, it will be used to establishing performance standards – drawing on the goals and objectives established in the organization's strategic plan and on the executive directors' own assessment of the critical tasks of the position
- Collect performance information from critical stakeholders in the organization, including board members and senior staff as well as critical internal and external partners
- Once all is collected and summarize- discuss the evaluation with the executive director, identifying actions toward enhancing performance and establishing a new set of performance standards for the coming year (ongoing years to come)

## **COMMUNITY ENGAGEMENT**

A true settlement house model is designed to service the needs of the community. To best service the needs of the Dixwell/Newhallville Community, we will need a keen understanding the thoughts and concerns of the members of that community.

Community meetings is a cost-effective, yet reliable means of gathering the information directly from residents of the neighborhood.

The Community Services Administration has committed to facilitating three (3) of the four (4) forums between now and August 2020. Two of the community meetings will take place at Wexler Grant School, one will take place at the Dixwell/Newhallville Senior Center and one will be conducted by the Community Foundation of Greater New Haven at an undetermined site.

The format of these forums will allow for the moderator to ask questions rather than dispense information. Questions shall be open-ended, such as: "When you think about the Q-House, what do you envision?" or "What services can the Q-House offer that would be beneficial to you/your neighbor?" Parties shall have the opportunity to write down suggestions or comments and submit them anonymously. The questions will be crafted in such a way that no suggestions are being made by the moderator. Feedback received at these forums/meetings will be incorporated into the final draft of the Executive Summary.

## STAKEHOLDERS

A collective effort by law makers and community activists, secured funding for the re-building of the Q-House. Thanks to these individuals' tireless efforts, funding was secured from the State of Connecticut in the amount of \$15,000,000.00. Additionally, several community organizations have pledged their financial support for the Q-House restructure.

One of the primary stakeholders is the Community Foundation. In 2018, The Community Foundation awarded \$105,000 to support Stetson Library: The Next Chapter, a fundraising campaign to move the Stetson Library into the re-imagined Q House with an expanded collection, improved community services, new furnishings, and state-of-the-art equipment and technology. The Stetson Library is still fundraising with a goal of \$2,000,000.00 to support this endeavor.

The City of New Haven is also hosting a brick-buying campaign, under which engraved bricks with personalized messages are available for a donation to the permanent endowment fund for the Q House. [www.cfgnh.org/qhouse](http://www.cfgnh.org/qhouse)

## SUSTAINABILITY

The City of New Haven and State of Connecticut are homes to various large, influential and philanthropic corporations. Many of these corporations have missions, which align with our goals. As well, many of the employees may share in our vision and want to serve as board members, thus opening the door to a relationship with their corporation.

When reviewing the potential list of corporations, we should keep in mind not only the members of the corporation, but also the programs that they may offer.

## GRANTS

Although few grants are available to support the overall needs of the Q-House project, grant funding is available for some of the innovative smaller projects within the Q-House.

The Looking Out Foundation makes grants are made to tax-exempt public charities under Section 501(c)(3) of the Internal Revenue Code and to government agencies without regard to factors of race, religion, sex or national origin. Program interests include, but are not limited to: disadvantaged youth, public health, women, the environment, the arts, the hungry and the homeless. The Looking Out Foundation generally does not support: endowment programs, fund raising events, annual appeals of well-established organizations, or grants to individuals.

The National Recreation Foundation also accepts proposals for projects through a Trustee grant or Special Grant. These grants are available to government entities as well as non-profit organizations. Each year a member of the Board of Trustees selects a project that they

believe fulfills the mission of the National Recreation Foundation. The sponsoring Trustee must propose the project to the Board with recommendations to fund the grant. Trustee grants are limited to \$30,000. However, the foundation accepts, based upon Trustee recommendations, proposals from other organizations, which are considered Special Grants. These grants do not exceed \$100,000.00 and are subject to stricter granting criteria.

## **EQUITY AND ACCESS**

Program fees of \$60 to \$80 or more keep people from using recreation services at community centers, with 20-26% of survey respondents citing program cost as a primary or major reason they don't currently or infrequently use recreation programs (see Seattle Parks and Recreation Strategic Plan 2016). To expand access, we should make membership fees reasonable based upon community resources (e.g. \$10.00/year). Staff will engage community and local non-profit organizations in program partnerships and marketing.

It has been agreed, that alternative methods to raise funding for the Q-House is needed. There are discussions taking place around an opportunity to create a "Life Membership" designation, that will be made available to alumni of the Q-House at a rate that will include additional amenities (To be determined).

The gym (which can hold approximately 250 people) and common areas of the center will be available for rental at a reasonable cost for community meetings, dances, events, repasses, etc. Sports leagues are a great way to generate some extra income.

Finally, consideration should be made by the Q-House Board of Directors to incorporate specialty programming, which will also generate revenue for the center. The specialty programming fee structure is quite similar in nature to the rental structure above. For example, a yoga instructor may rent a room for a yoga class at a specific rate. Then s/he may charge attendees for attending the class.

## ONGOING NEXT STEPS

1. Provide a copy of the Executive Summary to Alder Jeanette Morrison for feedback. (Completed & ongoing)
2. Initiate Community Engagement dates (**1<sup>st</sup> tentative date is 11.25.19 @ Wexler School**)
3. Implement feedback from scheduled Community Engagement activities into the Q-House Model. (Ongoing)
4. Continued communication with the community and incorporating their concerns into **strategic plans** for the Q-House. (**Spring 2020**)

The following individuals served in an advisory role, created by Mayor Toni N. Harp, called the Q-House Building Committee:

- Hon. Jeanette Morrison- ***Co-Chair***
- Curlena McDonald- ***Co-Chair***
- Hon./ Com. Jorge Perez
- Elisabeth Robinson
- Rev. Fred Streets
- Jacqueline Bracey
- Jason Bartlett
- Jennifer Graham
- Margo Taylor
- Jan Parker
- Malcolm Welfare

**UC REQUESTED.**

Public Safety.

Favorable.

11-19-2019

**RESOLUTION OF THE BOARD OF ALDERS OF THE CITY OF NEW HAVEN AUTHORIZING THE MAYOR OF THE CITY OF NEW HAVEN TO SUBMIT AN APPLICATION TO THE CONNECTICUT DEPARTMENT OF TRANSPORTATION IN AN AMOUNT NOT TO EXCEED \$15,000.00 TO CONDUCT A NON-MOTORIZED SAFETY (PEDESTRIAN AND BICYCLIST) ENFORCEMENT PROGRAM DURING THE PERIOD DECEMBER 12, 2019 THROUGH JANUARY 17, 2020, AND TO ACCEPT SUCH FUNDS IF OFFERED AND TO EXECUTE ALL DOCUMENTS AND CONTRACTS AS NECESSARY.**

WHEREAS, the National Highway Traffic Safety Administration has made funds available to the State of Connecticut to improve pedestrian safety; and

WHEREAS, the State of Connecticut, through the Department of Transportation, has determined that the New Haven Police Department is eligible for these funds as it participated in a pedestrian and Bicycle Law Enforcement Workshop at the New Britain Police Department; and

WHEREAS, the City of New Haven is eligible to apply for reimbursement of 100% of police overtime and fringe costs for a non-motorized pedestrian safety enforcement program; and

NOW, THEREFORE BE IT RESOLVED THAT the Board of Alders of the City of New Haven supports efforts to improve public safety through increased pedestrian safety enforcement efforts; and

BE IT FURTHER RESOLVED THAT the Board of Alders of the City of New Haven authorizes the Mayor of the City of New Haven apply for funds offered by the State of Connecticut, Department of Transportation, in an amount not to exceed \$15,000.00 and to accept such funds, if offered, and to execute all documents and contracts as necessary.

**Yale Office of the Vice President for  
Facilities and Campus Development**

PO Box 208297  
New Haven CT 06520-8297  
T 203 432-6754  
F 203 432-8877

*courier*  
2 Whitney Avenue  
New Haven CT 06510

November 22, 2019

The Honorable Tyisha Walker-Myers  
President, Board of Alders  
City of New Haven  
165 Church Street  
New Haven, CT 06510

Re: Yale University – Kline Tower – 223 Prospect Street

Dear President Walker-Myers and Honorable Members of the Board of Alders:

On behalf of Yale University, and pursuant to the Order of the Board of Alders adopted on September 6, 2016 (File No. LM-2016-0241) (the "Order") approving Yale University's Central/Science Campus Overall Parking Plan ("OPP"), we are communicating to you in order to request a determination and adoption of a resolution by unanimous consent certifying that the enclosed Application for Development Permit/Site Plan review (the "Application") does not require an amendment to the OPP. The Order requires review by the Board of Alders of certain zoning applications of Yale University which propose new entitlements for the purpose of determining whether the application requires an amendment to the OPP. The Order specifically allows the Board of Alders to make such a determination by unanimous consent. This letter and the documents submitted herewith provide information enabling the Board of Alders to make a determination that an OPP amendment is not required. Enclosed are copies of the Application and plans submitted to the City Plan Commission on November 21, 2019.

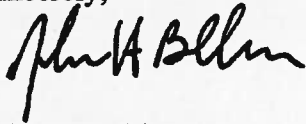
The Application involves comprehensive interior renovations to the existing Kline Tower, the conversion of existing laboratory space to academic office, meeting rooms and support areas, the addition of two new vestibules on the ground floor, conversion of the 13<sup>th</sup> floor mechanical space to academic space and the enclosure of the existing penthouse and roof to create an additional floor of academic space. The project will add 22,635 square feet of gross floor area to the building. The project also includes renovations to underground space. Kline Tower is located in the center of Yale's Science Hill on the block bounded by Prospect Street to the west, Edwards Street to the north, Whitney Avenue to the east, and Sachem Street to the south.

No parking is required for this project under Section 12(b)(1)(g) of the Zoning Ordinance since the project will not expand the University's existing student body, no faculty or employees will be added, and no new places of assembly will be created. No parking spaces will be added

or lost as a result of the project. The project will have no impact on the Central/Science Campus OPP.

For all the reasons outlined in this submission, Yale University respectfully requests a determination and resolution by the Board of Alders by Unanimous Consent certifying that the Application does not require an amendment of the OPP. A draft resolution is enclosed.

Sincerely,

A handwritten signature in black ink, appearing to read "John H. Bollier". The signature is fluid and cursive, with the first name "John" and last name "Bollier" clearly distinguishable.

John H. Bollier  
Vice President for Facilities and Campus Development

Enclosures



**RESOLUTION OF THE BOARD OF ALDERS CERTIFYING THAT NO  
AMENDMENT TO THE YALE UNIVERSITY CENTRAL/SCIENCE CAMPUS  
OVERALL PARKING PLAN IS REQUIRED FOR THE APPLICATION FOR  
DEVELOPMENT PERMIT/SITE PLAN REVIEW PERTAINING TO THE KLINE  
TOWER**

WHEREAS, by communication dated November 22, 2019 from John Bollier, Vice President for Facilities and Campus Development, Yale University has requested that the Board of Alders approve a resolution by unanimous consent certifying that an amendment to Yale University's Central/Science Campus Overall Parking Plan is not required for the Application for Development Permit/Site Plan review submitted to the City Plan Commission on November 21, 2019 pertaining to the renovation of Yale University's Kline Tower located at 223 Prospect Street on the Science Hill area of the Yale University Campus; and

WHEREAS, the Application for Development Permit/Site Plan review involves comprehensive interior renovations to the existing Kline Tower, the conversion of existing laboratory space to academic office, meeting rooms and support areas, the addition of two new vestibules on the ground floor, conversion of the 13<sup>th</sup> floor mechanical space to academic space, the enclosure of the existing penthouse and roof to create an additional floor of academic space, and renovations to underground space, all as set forth more particularly in the communication submitted by Yale University.

NOW, THEREFORE, BE IT RESOLVED that the request of Yale University is hereby approved and the Board of Alders hereby determines and certifies that an amendment to Yale University's Central/Science Campus Overall Parking Plan is not required for the Application for Development Permit/Site Plan review submitted to the City Plan Commission on November 21, 2019.

ORDER CONCERNING REAL PROPERTY TAXES OF SHUWAN GIBSON ON HER  
MOTOR VEHICLE TAX ACCOUNT NUMBERS 913272, 930630, and 893973.

WHEREAS: Ms. Gibson has an old vehicle tax account, and

WHEREAS: Ms. Gibson wants to pay this tax bill, and

WHEREAS: Ms. Gibson asking for assistance with this account.

NOW THEREFORE BE IT ORDERED by the New Haven Board of Alders that the interest for account numbers 913272, 930630, and 893973 be forgiven

BE IT FURTHER ORDERED that Shuwan Gibson will pay the outstanding taxes less the interest within ninety days of the passage of this Order or the interests shall be restored on motor vehicle tax accounts 913272, 930630, and 893973.

ORDER CONCERNING REAL PROPERTY TAXES OF RYAN TURNER ON HIS MOTOR  
VEHICLE TAX ACCOUNT NUMBER 836016.

WHEREAS: Mr. Turner has an old vehicle tax account, and

WHEREAS: Mr. Turner wants to pay this tax bill, and

WHEREAS: Mr. Turner asking for assistance with this account.

NOW THEREFORE BE IT ORDERED by the New Haven Board of Alders that the interest for account number 836016 be forgiven

BE IT FURTHER ORDERED that Ryan Turner will pay the outstanding taxes less the interest within ninety days of the passage of this Order or the interests shall be restored on motor vehicle tax account 836016.



# CITY OF NEW HAVEN

**TONI N. HARP, MAYOR**

165 Church Street  
New Haven, Connecticut 06510  
T: 203.946.8200 F: 203.946.7883  
[www.CityofNewHaven.com](http://www.CityofNewHaven.com)



SINCE 1958

October 23<sup>rd</sup>, 2019

Honorable Board of Alders  
City of New Haven  
165 Church Street  
New Haven, CT 06510

Dear Honorable Board Members:

Pursuant to the authority vested in me by virtue of Section #126, Article XXV, of the Revised City Chapter, 11/13, I wish to hereby submit for your Honorable Board's approval the appointment of Ms. Sheila Rivera, of 460 Edgewood Ave., New Haven, CT. 06511 to the Board of Health Commission. This appointment would become effective upon the final approval of the Honorable Board of Alders and will expire on February 1<sup>st</sup>, 2024.

I am most confident given Ms. Sheila Rivera's credentials, and commitment to our city, that she will serve the citizens of New Haven in a most conscientious and productive manner.

I thank you for your kind consideration of this appointment and ask for your prompt consideration of same.

Very truly yours,

Toni N. Harp  
Mayor

cc: Dakibu Muley  
Roslyn Hamilton

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[www.InfoNewHaven.com](http://www.InfoNewHaven.com)





# CITY OF NEW HAVEN

**TONI N. HARP, MAYOR**

165 Church Street  
New Haven, Connecticut 06510  
T: 203.946.8200 F: 203.946.7683  
[www.CityofNewHaven.com](http://www.CityofNewHaven.com)



November 18, 2019

Honorable Board of Alders  
City of New Haven  
165 Church Street  
New Haven, CT 06510

Dear Honorable Ladies & Gentlemen:

Pursuant to the authority vested in me by virtue of Section 63, Article XI of the revised City Chapter, 11/13, I wish to hereby submit the appointment of Jennifer Walker of, 235 Blake Street, New Haven, Connecticut to the Financial Review and Audit Commission. This appointment would become effective upon the Honorable Board of Alders approval and will expire on July 1<sup>st</sup>, 2021.

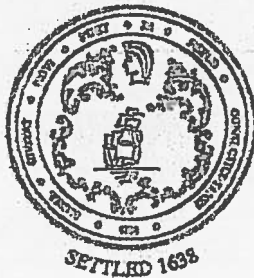
I am most confident given Ms. Walker's credentials and commitment to our city that she will serve the citizens of New Haven in a most conscientious and productive manner.

I thank you for your kind consideration of this reappointment and ask for your prompt consideration of same.

Very truly yours,

Toni N. Harp  
Mayor





# CITY OF NEW HAVEN

**TONI N. HARP, MAYOR**

165 Church Street  
New Haven, Connecticut 06510  
T: 203.946.8200 F: 203.946.7683  
[www.CityofNewHaven.com](http://www.CityofNewHaven.com)



November 26, 2019

Honorable Board of Alders  
City of New Haven  
165 Church Street  
New Haven, CT 06510

Honorable Ladies and Gentlemen:

Pursuant to the authority vested in me by virtue of Section #16-1/2-25, Article IV of the Code of General Ordinances, I hereby submit for your Honorable Board's approval the name of Mrs. Michelle Edmonds-Sepulveda of 560 4 Rock Creek Road, New Haven, CT 06515 for appointment to the Peace Commission. This appointment would become effective upon your Honorable Board's approval and expire on February 1<sup>st</sup>, 2022.

I am confident given Mrs. Edmonds-Sepulveda's credentials and commitment to our City that she will serve the citizens of New Haven in a most conscientious and productive manner.

I thank you for your kind consideration of this matter and ask for your prompt approval of the same.

Very truly yours,

Toni N. Harp  
Mayor

Cc: Dr. Dakibu Muley, Community Services  
Sheila Carmon



**CHECK LIST FOR ALDERMANIC SUBMISSIONS**

<input checked="" type="checkbox"/>	Cover Letter
<input checked="" type="checkbox"/>	Resolutions/ Orders/ Ordinances
<input checked="" type="checkbox"/>	Prior Notification Form
<input checked="" type="checkbox"/>	Fiscal Impact Statement - Should include comprehensive budget
<input checked="" type="checkbox"/>	Supporting Documentation (if applicable)
<input checked="" type="checkbox"/>	Disk or E-mailed Cover letter & Order

**IN ADDITION IF A GRANT:**

<input type="checkbox"/>	Notice of Intent
<input type="checkbox"/>	Grant Summary
<input type="checkbox"/>	Executive Summary (not longer than 5 pages without an explanation)

**Date Submitted:** 21 November, 2019

**Meeting Submitted For:** 2 December, 2019

**Regular or Suspension Agenda:** Regular

**Submitted By:** Homelessness Advisory Commission

**Title of Legislation:** \_\_\_\_\_

**Bill of Rights for New Haven Residents Experiencing Homelessness**

**Comments:** \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**Coordinator's Signature:** \_\_\_\_\_

**Controller's Signature (if grant):** \_\_\_\_\_

**Mayor's Office Signature:** \_\_\_\_\_

Call 946-7670 with any questions.  
[jrodriguez@newhavenct.gov](mailto:jrodriguez@newhavenct.gov)

## **PRIOR NOTIFICATION FORM**

### **NOTICE OF MATTER TO BE SUBMITTED TO THE BOARD OF ALDERS**

TO (list applicable alders of): ALL

WARD #

DATE: **21 November, 2019**

FROM: Department/Office Homeless Advisory Commission  
Person John Huettner Telephone 203-387-7476

This is to inform you that the following matter affecting your ward(s) will be submitted to the Board of Alders in the near future:

Bill of Rights for New Haven Residents Experiencing Homelessness

Check one if this an appointment to a commission

☐ Democrat

☐ Republican

☐ Unaffiliated/Independent/Other \_\_\_\_\_

### **INSTRUCTIONS TO DEPARTMENTS**



## CITY OF NEW HAVEN HOMELESS ADVISORY COMMISSION

Hon. Tyisha Walker  
President of the Board of Alderman  
City of New Haven  
165 Church Street  
New Haven, CT 06510

November 14, 2019

Dear President Walker and the Honorable Board of Alders:

We are writing to submit a proposed ordinance: the “Bill of Rights for New Haven Residents Experiencing Homelessness” (“Homeless Bill of Rights” or “HBR”). This ordinance is based on similar legislation in states and cities across the country<sup>1</sup> (including Connecticut’s 2013 Act Concerning a Homeless Person’s Bill of Rights) and on extensive city-level consultations involving a diversity of input over the past four years. This cover letter briefly explains (1) the current situation, (2) the process of developing the HBR, and (3) an overview of the HBR and what it accomplishes.

### Current situation

**Many homeless individuals experience significant infringements on their rights, both in the form of discriminatory treatment and in the form of laws and policies that criminalize activities they must perform to survive. For example, homeless individuals may be:**

- Denied employment, housing, or healthcare because of their real or perceived housing status;
- Prohibited from asking for money to buy something to eat or get temporary shelter;
- Prohibited from sleeping on a park bench, standing or resting in a public place, or urinating in public, even if they have no place to perform these basic functions;
- Arrested and incarcerated at higher rates

These issues demand attention. Discrimination exacerbates the housing crisis in New Haven by making it more difficult to find steady work and secure housing. Discrimination is also morally wrong: homeless individuals deserve the same rights afforded to all other individuals in New Haven. A punitive approach to these issues makes the situation worse, not better. Criminalization

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<sup>1</sup> See National Law Center on Homelessness and Poverty, “From Wrongs to Rights: The Case for Homeless Bill of Rights Legislation,” *accessible at* [https://nlchp.org/wp-content/uploads/2018/10/Wrongs\\_to\\_Rights\\_HBOR.pdf](https://nlchp.org/wp-content/uploads/2018/10/Wrongs_to_Rights_HBOR.pdf) (and attached). See also, Allard K. Lowenstein International Human Rights Clinic: Allard K. Lowenstein International Human Rights Clinic, “Forced Into Breaking the Law”: The Criminalization of Homelessness in Connecticut” (November 2016), *accessible at* [https://law.yale.edu/sites/default/files/area/center/schell/criminalization\\_of\\_homelessness\\_report\\_for\\_web\\_full\\_report.pdf](https://law.yale.edu/sites/default/files/area/center/schell/criminalization_of_homelessness_report_for_web_full_report.pdf) (and attached).

not only fails to address the root causes of homelessness, it exacerbates them, trapping people in a cycle of fines, incarceration, and housing insecurity that prolongs homelessness.<sup>2</sup>

### Process

**Recognizing these challenges, key stakeholders came together to draft the initial version of the HBR, which has evolved through extensive consultations over the course of four years.** Key steps include the original drafting in March 2017, public calls for passage of the ordinance in December 2018, and discussions with youth experiencing homelessness in September 2019.

### The proposed ordinance

**The ordinance combats discrimination against homeless individuals and the criminalization of activities they have no choice but to carry out,** thereby ensuring they are afforded the same rights afforded to all other individuals in New Haven. It seeks to ensure equal treatment regardless of housing status, affirm human dignity — reflecting the rights due to all individuals — and provide workable, cost-efficient solutions that benefit all New Haven residents.

**The ordinance follows in the footsteps of other jurisdictions that have adopted HBRs as an important legal and policy tool.** Rhode Island, Illinois, and, most relevantly, Connecticut have all passed HBRs, and many states and cities are currently in the process of considering similar legislation.

**On the city level, the ordinance is intended to plainly lay out the various rights and obligations surrounding homelessness in New Haven.** It is designed to allow law enforcement to address criminal activity while ensuring that people are not harassed or discriminated against simply for being homeless. The ordinance also clarifies legal obligations around panhandling, resulting in broad benefits for business owners, law enforcement, and people experiencing homelessness alike. New Haven does not prohibit panhandling, though homeless individuals have reported being harassed when they solicit money, food, beverages, or shelter in public. Multiple courts have found that soliciting money, food, beverages, and shelter is protected as a form of free speech under the First Amendment.<sup>3</sup> The ordinance affirms that panhandling is protected speech but also designates limits, specifying that such activity is not protected when it takes the form of criminal conduct under Connecticut General Statutes and New Haven City Ordinances. The ordinance clearly distinguishes between criminal and non-criminal behavior and does not protect criminal acts.

**The ordinance describes the positive impact of establishing a public restroom in New Haven.** Members of our community have expressed concerns about public urination: instead of employing a punitive solution, the ordinance invites the City and community partners to work together to establish a public restroom, which will directly address those concerns. The

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<sup>2</sup> National Law Center on Homelessness and Poverty, “From Wrongs to Rights: The Case for Homeless Bill of Rights Legislation,” at 8.

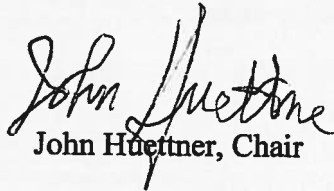
<sup>3</sup> See, e.g., Norton v. City of Springfield, 803 F.3d 411 (7th Cir. 2015); Mclaughlin v. City of Lowell, 140 F. Supp. 3d 177 (D. Mass. 2015); Brown v. City of Grand Junction, 136 F. Supp. 3d 1276 (D. Colo. 2015).

Homeless Advisory Commission is exploring different public restroom models and funding sources to support the City in providing this needed resource.

The Homelessness Advisory Commission is confident that the current submission reflects the input of key stakeholders and represents the most promising next step the City can take to address homelessness. We encourage the Board of Alders to consider the submitted materials and to contact the Homeless Advisory Commission with any additional questions. The Commission is aware that advocates for the HBR will be submitting additional materials and testimony as this ordinance makes its way through the legislative process.

Thank you for considering this important ordinance.

Sincerely,

  
John Huettner, Chair

## **BILL OF RIGHTS FOR NEW HAVEN RESIDENTS EXPERIENCING HOMELESSNESS**

An Ordinance Concerning a Bill of Rights for New Haven Residents Experiencing Homelessness.

### **SECTION 1. Declaration of Policy and Purpose**

People throughout New Haven are experiencing homelessness. Many lack a permanent residence as a result of economic hardship, a shortage of safe and affordable housing, and personal circumstances. The 2013 Homeless Person's Bill of Rights ("HPBR") Public Act 13-251 enshrines basic rights retained by all Connecticut residents, regardless of their housing status. Building on the Connecticut HPBR, the intent of this Ordinance is to ameliorate the adverse effects visited upon families, individuals, and our communities when New Haven residents lack permanent housing and to create a society where all people, regardless of their housing status, are valued and treated with dignity and respect and where their human, legal, and civil rights are protected.

### **SECTION 2. Definitions**

*Homelessness:* For the purposes herein, "homelessness" means lacking a fixed, regular, and adequate residence; or having a primary residence in a shelter, on the street, in a vehicle, or in an enclosure or structure that is not authorized or fit for human habitation; or staying doubled up temporarily with friends or families; or staying in transitional housing programs; or staying with one or more children of whom they are the parent or legal guardian in a residential hotel or motel whether or not they have tenancy rights.

*Criminalization of homelessness:* For the purposes herein, "The criminalization of homelessness" means laws that prohibit or regulate behaviors in which people experiencing homelessness must engage to survive and enforcement of laws that disproportionately impact people who are experiencing homelessness, as well as the practices--such as issuing arrests, citations, warnings, and requests to move along--that are used to enforce such laws.

### **SECTION 3. Bill of Rights**

Every person, regardless of their housing status, has the following rights:

- a) The Right to Enjoy Public Space. The right to use and move freely in public spaces, both individually and in groups, including sitting, lying down, sleeping, or resting in public spaces, which shall include but not be limited to public sidewalks, public parks, public transportation, and public buildings, in the same manner as any other person or groups and without discrimination on the basis of housing status.
- b) The Right to Employment Fairness. The right not to face discrimination on the basis of housing status, from public or private actors in seeking, obtaining, or maintaining employment.

c) **The Right to Medical Care.** The right not to face discrimination on the basis of housing status in medical care.

d) **The Right to Dignity in Meeting Basic Needs.** The opportunity to perform basic needs, such as to defecate, urinate, and to access clean water and other living necessities, with dignity and relative privacy under hygienic circumstances and conditions, in clean, safe, highly accessible public locations and facilities designated for these purposes, including in public parks and buildings, free of cost to all persons regardless of housing status. To the extent that there are currently insufficient facilities designated for meeting the basic needs listed above, the City, together with community partners, will both search for appropriate grant opportunities and carry out any other activities to ensure that such facilities are in place no later than twelve (12) months after the passing of this Ordinance. The adequacy of these facilities will be reviewed annually by the Homeless Advisory Commission, and a report will be provided annually to the Human Services Committee of the Board of Alders.

e) **The Right to Vote.** The right to vote, register to vote, and receive any documentation required by law to prove identity for voting, without discrimination on the basis of housing status.

f) **The Right to Protection of Personal Property and the Right to Privacy as Related to Personal Property:**

1. People experiencing homelessness have the right to a reasonable expectation of privacy in their personal property, when in proximity to their property, to the same extent as any person has the right to a reasonable expectation of privacy in their personal property in a permanent residence.
2. The New Haven Police Department shall develop a Standard Operating Procedure (SOP), in consultation with the Homeless Advisory Commission, for the preservation and safeguarding of all personal property when a person experiencing homelessness is detained, arrested, or hospitalized.
3. The appropriate New Haven official shall provide reasonable written and oral notice, of no less than 48 hours, to residents of illegal dwellings or encampments prior to any municipal action to sweep, dismantle, or evict such residences. In any such municipal action, best efforts will be made to preserve and make accessible for retrieval any documents that appear to have official significance, including but not limited to personal identification and records, documentation of government benefits and legal proceedings, and familial records.

g) **The Right to Personal Safety of Individuals and Families.** The right to personal safety, which shall include no discrimination on the basis of housing status in protection from violence and effective law enforcement response to such incidents; the right to shelter during extreme (hot or cold) weather; and the right for families to stay together in shelters.

h) **The Right to Rest.** The right to sit, rest, or sleep in temporary shelter, such as any legally-parked motor or recreational vehicle or a self-erected shelter (e.g., a tent), in public

spaces, for the purpose of immediate survival of persons, and their pets, without harassment by law enforcement officers or others.

i) The Right to Social Exchange. The right to give and accept food, beverages, and shelter, and to connect persons experiencing homelessness with organizations that provide shelter or transitional housing and social services, such as mental health or substance abuse counseling, medical care, and employment assistance, in public spaces or elsewhere. The right also to panhandle in public spaces, and to communicate to others in other reasonable ways for other similar purposes, provided that such activity does not constitute criminal conduct under the Connecticut General Statutes and New Haven City Ordinances.

j) The Right to Equal Treatment. The right to equal treatment under the law by all New Haven municipal agencies, without discrimination on the basis of housing status or lawful source of income, and equal protection of the laws and due process by law enforcement and prosecuting agencies and the courts.

k) The Right to Housing Fairness. The right to obtain housing free from discrimination from public or private actors including based on housing status, lawful source of income, or arrest record or conviction related to the criminalization of homelessness, as described in Section 6.

l) The Right to Emergency Housing. The City of New Haven will continue to work with community partners and other area governments to provide the right to sufficient, safe, habitable, and ADA compliant emergency shelter to meet the needs of people experiencing homelessness who need and want emergency shelter because housing is a basic human right, as stated in Article 25 of the Universal Declaration of Human Rights.

#### SECTION 4. Posting

A notice entitled "DECLARATION OF A BILL OF RIGHTS FOR NEW HAVEN RESIDENTS EXPERIENCING HOMELESSNESS" and containing the text in this resolution should be conspicuously posted in all public parks and on the notice boards of all municipal buildings.

#### SECTION 5. Application

This "DECLARATION OF BILL OF RIGHTS FOR NEW HAVEN RESIDENTS EXPERIENCING HOMELESSNESS" shall apply to New Haven municipal agencies and employees, including all law enforcement officers and officials, as well as private actors whose actions directly impact the rights of people experiencing homelessness enumerated in this Ordinance including, but not limited to those identified in subsections 3 b), c), h) and k).

#### SECTION 6. Annual Review

Annually, the New Haven Police Department shall compile, review, and make available to the Homeless Advisory Commission and any other inquiring party, the number of citations, arrests, and other enforcement activities where the word "homeless," and any variations or proxies

thereof, has been recorded in the address or note fields of the Records Management System (RMS) or other relevant databases. At a minimum the report shall compile arrests, citations, and written warnings made pursuant to laws and ordinances that risk the criminalization of homelessness, including those prohibiting the following:

- New Haven Municipal Code sec. 17-35 (loitering);
- New Haven Municipal Code sec. 19-5 (16) (park curfew);
- New Haven Municipal Code sec. 19-5 (5) (camping);
- New Haven Municipal Code sec. 18-39 (public consumption of alcohol);
- Conn. Gen. Stat. 53a-110a (simple trespass)
- Conn. Gen. Stat. 53a-109 (third degree trespass)
- Conn. Gen. Stat. 53a-108 (second degree trespass)
- Conn. Gen. Stat. 53a-107 (first degree criminal trespass)
- Conn. Gen. Stat. 53a-182 (disorderly conduct)
- Conn. Gen. Stat. 53a-181a (creating a public disturbance)
- Conn. Gen. Stat. 53a-182a (obstructing free passage)
- Conn. Gen. Stat. 53a-181 (second degree breach of peace)
- Conn. Gen. Stat. 53a-180aa (first degree breach of peace)
- Conn. Gen. Stat. 51-164r (failure to pay or plead)

The publication of such information shall be done in such a way so as to ensure protection of individuals' privacy.

An annual public meeting of the Commission will be held with leadership of the New Haven Police Department to review the data and decide what, if any, actions should be taken as a result of the data including, but not limited to, additional training for police officers and changes to policies or standard operating procedures. If necessary, any such proposed actions will be sent to the Board of Alders for consideration.

In preparation for this annual meeting, the Homeless Advisory Commission will request and/or submit a FOIA request for similar reports from any other law enforcement agencies operating with jurisdiction within the New Haven area. Representatives from each of these law enforcement agencies will be encouraged to participate in the annual review meeting.

#### SECTION 7. Severability

The provisions of this Ordinance are severable.

#### SECTION 8. Enforcement

Any person who claims to be aggrieved by a violation of the provisions of these rights may bring an action in the superior court for the Judicial District of New Haven. The court for the Judicial District of New Haven may grant, as it deems appropriate, any permanent or temporary injunction or other order, and may award to the plaintiff compensatory and punitive damages, together with court costs and reasonable attorney fees.

**Previous Draft Amendment Approved Unanimously by the City of New Haven  
Homeless Advisory Commission on: 09 /14 /2017**



1. Departments are responsible for sending this form to the alder(s) affected by the item.
2. This form must be sent (or delivered) directly to the alder(s) before it is submitted to the Legislative Services Office for the Board of Alders agenda.
3. The date entry must be completed with the date this form was sent the alder(s).
4. Copies to: alderperson(s); sponsoring department; attached to submission to Board of Alders.

### FISCAL IMPACT STATEMENT

<b>DATE:</b>	21 November, 2019					
<b>FROM (Dept.):</b>	Homeless Advisory Commission					
<b>CONTACT:</b>	John Huettner				<b>PHONE</b>	203-387-7476
<b>SUBMISSION ITEM (Title of Legislation):</b>						
Bill of Rights for New Haven Residents Experiencing Homelessness						
<b>List Cost:</b>	Describe in as much detail as possible both personnel and non-personnel costs; general, capital or special funds; and source of funds currently budgeted for this purpose.					
		<b>GENERAL</b>		<b>SPECIAL</b>	<b>BOND</b>	<b>CAPITAL/LINE ITEM/DEPT/ACT/OBJ CODE</b>
<b>A. Personnel</b>						Personnel costs for initial start up/one-time and annual included in non-personnel costs below.
1. Initial start up		-				
2. One-time		-				
3. Annual		-				
<b>B. Non-personnel</b>		MODEL A	MODEL B			
1. Initial start up		\$40,150	Included in \$93,000			Installation (including utility work, the foundation, shipping, and installing)
2. One-time		\$95,000	\$93,000			Restroom
3. Annual		\$10,704 \$926	Not estimated			Cleaning and maintenance Electricity and water
<b>List Revenues:</b>		<b>Will this item result in any revenues for the City? If Yes, please list amount and type.</b>				
<b>NO</b>	<b>X</b>					
<b>YES</b>						
<b>1. One-time</b>						
<b>2. Annual</b>						

## **Other Comments:**

### **Explanation of costs**

#### **Overview:**

The key provision in the ordinance that requires funding in the short term is the public restroom.<sup>1</sup> The Ordinance provides for "The Right to Dignity in Meeting Basic Needs," which could most easily be met by constructing a public restroom. If the Ordinance is adopted, the city, with support from community partners, will be responsible for determining the most suitable restroom model. Estimates are provided for two possible models:

- Model A: "The Loo," a single-occupancy restroom designed to prevent problems commonly experienced with public toilets and recognized to be among the most successful models in use. Cost estimates are based on information provided by Evan Madden, Sales Manager at the Portland Loo Inc., as well as additional conversations with other cities that have installed this model.
- Model B: The "New Haven Green Toilet," developed by Bill MacMullen, Architectural Capital Projects Coordinator for the City of New Haven. The model is designed to match existing structures on the green, such as the bus stops.

#### **Model A costs:**

- Initial start-up and one-time: The Loo itself costs \$95,000. Additional one-time costs, based on information provided by Evan Madden, range from a low estimate of \$36,000 to a high estimate of \$44,000. The impact statement lists average costs. Costs are broken down as follows:

Item	Cost
Utility work (water, sewer, electrical)	22,000-25,000
Foundation (slab, finish)	7,200-9,000
Shipping (packaging, truck)	3,500-5,000
Installation (crane, labor, hookup)	3,600-5,000

- Electricity: Evan Madden estimates electricity costs at \$10/month, or \$120 per year. Water usage is 375 gallons a day (1.5 gallons for each flush and handwashing, multiplied by anticipated usage of 250 times a day), priced at \$4.406/100 cubic feet (according to the Southern Connecticut Regional Water Authority).
- Maintenance: Evan Madden estimates maintenance costs to be \$10,704 per year. Other cities contacted show this estimate is comparable to what they are spending. Specifically, Arvada, Colorado spends \$16,425/year in maintenance on the Loo.<sup>2</sup>

<sup>1</sup> There are several other costs that are negligible and have therefore not been included, such as printing notices containing the text of the resolution and compiling the annual reports.

<sup>2</sup> Arvada uses a private company to clean the Loo. The cost is \$22.50 per cleaning, 2 cleanings per day, 365 days/year.

- **Security:** The loos are secure without additional monitoring. The loo's anti-crime design features include, among others, graffiti-proof surfaces, blue lighting that deters intravenous drug use, and open grating at the top and bottom of the Loo that allows onlookers to see and hear how many people are inside the Loo. Only 2 out of the 90 current Loos located in municipalities across the U.S. and Canada have security. Security is therefore not included as an estimated cost category.
- **Insurance:** No Loo purchasers have purchased insurance on the Loo. Insurance is therefore not included as an estimated cost category.

#### *Model B costs*

Bill MacMullen has estimated the costs as follows. If the design were changed (i.e. to eliminate a small hallway that is currently built into the design), the restroom would be less expensive.

Item	Cost
General conditions	\$8,000
Excavation/backfill	\$5,000
Concrete foundations, foundation, slab	\$15,000
Masonry	\$10,000
Metal framing	\$7,000
Roofing/gutters	\$8,000
Kalwall	\$8,000
Aluminum storefront	\$7,000
Plumbing	\$6,000
Electrical	\$6,000
HVAC	\$3,000
Sheetrock/taping	\$4,000
Painting	\$6,000

#### **Plans to secure funding**

The Ordinance commits both the city and community partners to work toward securing necessary funds. The Homeless Advisory Commission (HAC) and its partners are working on identifying and will be meeting with possible contributors, including Yale entities and nonprofits. In other cities, merchants districts have often contributed to funding. Costs may also be partially offset by savings in other areas.

The HAC and its partners have also identified several promising models for using the restroom to create employment opportunities by contracting with organizations that employ homeless individuals for cleaning and maintenance.



**CITY OF NEW HAVEN**  
**OFFICE OF THE MAYOR**  
165 Church Street, New Haven, CT. 06510

**Toni N. Harp**  
*Mayor*

November 27, 2019

The Honorable Board of Alders  
City of New Haven  
165 Church Street  
New Haven, CT 06510

Dear Honorable Board:

In compliance with Article VIII, Section 5 of the Charter of the City of New Haven, please find attached the required budgetary and financial reports for the month of October 2019.

As required by City Charter, the report shall be filed in the Office of the City Clerk where it shall be available for public inspection. Copies will also be made available to members of the Financial Review and Audit Commission.

Thank you.

Very truly yours,

A handwritten signature in black ink, appearing to read "Toni N. Harp".

Toni N. Harp  
Mayor

**City of New Haven, Monthly Financial Report Disclosure Note**

**The information set forth herein is for internal use purposes only and is not based on audited financial information. Such information provided herein is not guaranteed as to accuracy or completeness by the City and is not intended to be and is not to be construed as a representation by the City.**

**Statements in these monthly financial statements that are not historical facts are forward-looking statements based on current expectations of future events and are subject to risks and uncertainty. Actual results could differ materially from those expressed or implied by such statements. The City therefore cautions against placing reliance on the forward-looking statements included in these monthly financial statements. All forward-looking statements included in these monthly financial statements are made only as of the date hereof and the City does not assume any obligation to update any forward-looking statements made by the City as a result of new information, future events or other factors.**

**The information and expressions of opinion herein are subject to change without notice and neither the delivery of these monthly financial statements shall, under any circumstances, create any implication that there has been no change in the affairs of the City since the date of these monthly financial statements.**

**CITY OF NEW HAVEN MONTHLY REPORT  
FISCAL YEAR 2019-2020**

**MONTH ENDING; OCTOBER 2019  
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**GENERAL FUND EXPENDITURES AND REVENUE(S) SUMMARY**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING; OCTOBER 2019**

	BOA APPROVED	PROJECTED	+/-
EXPENDITURES	556,641,051	566,582,227	(9,941,176)
REVENUE	556,641,051	558,167,879	1,526,828
<b>BALANCE SURPLUS / (DEFICIT)</b>			<b>(8,414,348)</b>

**SUMMARY- CHANGES FROM PRIOR REPORT**

**Expenditures Changes**

	September-19 Surplus / (Deficit)	October-19 Surplus / (Deficit)	Variance (Savings Decrease) / Increase	Comments on Expenditure/Revenue Changes
Legislative Services	0	0	0	
Mayor's Office	0	0	0	
Chief Administrators Office	0	0	0	
Corporation Counsel	0	0	0	
Finance Department	0	0	0	
Information and Technology	0	0	0	
Office of Assessment	0	61,000	61,000	Vacancy savings
Library	10,000	10,000	0	Non-Personnel savings
Park's and Recreation	10,027	10,027	0	
City Clerk's Office	0	0	0	
Registrar of Voters	0	0	0	
Public Safety/911	53,505	53,505	0	
Police Department	9	9	0	
Fire Department	(1,575,529)	(1,575,529)	0	
Health Department	0	60,000	60,000	Vacancy savings
Fair Rent	10,000	10,000	0	
Elderly Services	0	0	0	
Youth Services	0	0	0	
Services with Disabilities	0	0	0	
Community Services	20,000	30,000	10,000	Vacancy savings
Various Organizations	0	0	0	
Non-Public Transportation	0	0	0	
Contract Reserve	0	0	0	
Public Works	150,000	150,000	0	Vacancy savings
Engineering	20,000	20,000	0	Non-Personnel savings
Debt Service	0	0	0	
Master Lease	0	0	0	
Rainy Day Replenishment	800,000	825,000	25,000	Transition transfer
Development Operating Subsidies	0	0	0	
City Plan	0	25,838	25,838	Vacancy savings
Transportation Traffic and Parking	0	0	0	
Commission on Equal Opportunity	0	25,000	25,000	Vacancy savings
Office of Bld, Inspect& Enforc	0	0	0	
Economic Development	0	0	0	
Livable Cities Initiatives	0	0	0	
Pension(s)	0	183,768	183,768	
Self-Insurance	0	(550,079)	(550,079)	Insurance premium increases
Employee Benefits	0	225,000	225,000	
Education	0	(8,414,348)	(8,414,348)	Education projection through 11/25/19



**GENERAL FUND EXPENDITURES AND REVENUE(S) SUMMARY**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING; OCTOBER 2019**

	September-19	October-19	Variance Savings (Decrease) / Increase	Comments on
	Surplus / (Deficit)	Surplus / (Deficit)		Expenditure/Revenue Changes
<b><u>City Sources</u></b>				
PROPERTY TAXES	1,160,597	2,469,933	1,309,336	Trend in current tax collections
BUILDING PERMITS	0	0	0	
PARKING METERS	0	0	0	
PARKING TAGS	0	0	0	
OTHER LICENSES, PERMITS & OTHER FEE	0	0	0	
INVESTMENT INCOME	0	0	0	
RENTS & FINES	0	0	0	
PAYMENTS IN LIEU OF TAXES	0	0	0	
OTHER TAXES AND ASSESSMENTS	0	0	0	
MISCELLANEOUS & OTHER REVENUE	331,661	331,798	137	
<b>CITY SOURCES SUB-TOTAL</b>	<b>1,492,258</b>	<b>2,801,731</b>	<b>1,309,473</b>	
<b><u>State Sources</u></b>				
STATE GRANTS FOR EDUCATION	0	0	0	
STATE GRANTS & PILOTS	0	0	0	
<b>STATE SOURCES SUB - TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>REVENUE TOTAL</b>	<b>1,492,258</b>	<b>2,801,731</b>	<b>1,309,473</b>	

# **GENERAL FUND SELECTED EXPENDITURE PROJECTION**

**FISCAL YEAR 2019-2020**

**MONTH ENDING; OCTOBER 2019**

A comparison of selected department's gross overtime expenditures compared to the same period in the prior year are cited below.

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/-	%
Fire gross ot	1,177,768	1,301,523	1,220,578	1,745,676	525,098	43%
Parks gross ot	181,931	174,359	158,789	198,419	41,630	27%
Police gross ot	2,804,140	2,622,200	3,197,614	2,931,312	(266,302)	-8%
PW gross ot	182,929	215,940	193,625	248,783	55,138	28%
PS Comm ot	307,908	290,032	245,575	306,353	60,778	25%
	4,654,674	4,604,054	5,014,181	5,430,523	410,127	8%

## **2) Selected Departments**

Police	Budget	FY 20 Projected	+/-	Comment
Salary	32,927,607	30,127,284	2,800,323	Includes raises with passed CBA
Overtime	5,550,000	8,550,000	(3,000,000)	Uses \$160K week
Other Personnel Cost	474,150	363,473	110,677	
Utility	0	0	0	
Non-Personnel	2,580,773	2,491,773	89,000	
<b>Total</b>	<b>41,532,530</b>	<b>41,532,530</b>	<b>(0)</b>	

Fire	Budget	FY 20 Projected	+/-	Comment
Salary	27,546,852	27,500,000	46,852	Attrition savings in salary. Also includes CBA raises
Overtime	2,169,000	4,000,000	(1,831,000)	Using 80K a week for OT
Other Personnel Cost	2,643,300	2,643,300		
Utility	0	0	0	
Non-Personnel	1,338,295	1,129,676	208,619	
<b>Total</b>	<b>33,697,447</b>	<b>35,272,976</b>	<b>(1,575,529)</b>	

PS Communications	Budget	FY 20 Projected	+/-	
Salary	3,282,032	3,041,991	240,041	
Overtime	250,000	408,047	(158,047)	
Other Personnel Cost	48,500	76,990	(28,490)	
Utility	0	0	0	
Non-Personnel	3,000	3,000	0	
<b>Total</b>	<b>3,583,532</b>	<b>3,530,027</b>	<b>53,505</b>	

Parks	Budget	FY 20 Projected	+/-	
Salary	4,006,972	3,917,040	89,932	
Overtime	254,000	333,905	(79,905)	
Other Personnel Cost	23,000	23,000	0	
Utility	0	0	0	
Non-Personnel	435,100	435,100	0	
<b>Total</b>	<b>4,719,072</b>	<b>4,709,045</b>	<b>10,027</b>	

Public Works	Budget	FY 20 Projected	+/-	
Salary	6,665,842	6,415,842	250,000	Vacancy savings projected in the year
Overtime	826,400	826,400	0	
Other Personnel Cost	80,400	80,400	0	
Utility	0	0	0	
Non-Personnel	4,807,750	4,907,750	(100,000)	
<b>Total</b>	<b>12,380,392</b>	<b>12,230,392</b>	<b>150,000</b>	

## **GENERAL FUND SELECTED REVENUE COMPARISON**

	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>	<b>+/-</b>	<b>%</b>
Real Estate Con. Tax	607,829	744,237	605,917	752,764	146,847	24%
City Clerk Fee's	116,462	110,981	110,187	139,040	28,853	26%
Building Permits	2,134,327	3,184,334	2,158,992	3,609,430	1,450,438	67%
Parking Tags	1,425,378	1,615,611	1,479,926	1,527,564	47,638	3%
Parking Meters*	2,392,334	1,890,951	1,147,053	1,529,300	382,247	33%

<b>* PARKING METER DETAIL</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>	<b>+/-</b>	<b>%</b>
Other	0	1,500	0	0	0	#DIV/0!
Meter Bags	401,227	263,107	203,090	133,540	(69,550)	-34%
Meter Coin Revenue	733,083	672,069	594,025	527,954	(66,071)	-11%
Meter Credit Card Revenue	1,056,821	708,204	184,191	663,874	479,683	260%
Pay by Cell	173,957	220,764	144,703	192,899	48,196	33%
Voucher Revenue	27,246	25,307	21,044	11,033	(10,012)	-48%
	<b>2,392,334</b>	<b>1,890,951</b>	<b>1,147,053</b>	<b>1,529,300</b>	<b>382,247</b>	<b>33%</b>

# **NEW HAVEN POLICE DEPARTMENT MONTH ENDING; OCTOBER 2019**

## **Vacancies Count through October 31, 2019**

Title	FY 2017-18	FY 2018-19	FY 2019-20
Police Chief	0	0	0
Assistant Chiefs	0	0	1
Police Captain	3	2	3
Police Captain (\$1.00)	0	2	1
Police Lieutenant	0	2	5
Police Sergeant	0	9	13
Police Detective	5	10	8
Police Officer	47	37	45
Police Officer (\$1.00)	15	27	3
<b>Total</b>	<b>70</b>	<b>89</b>	<b>79</b>

\*\*\$1.00= position in the approved budget as \$1.00 place holders

## **Sworn Position Count through October 31, 2019**

Title	Total Positions	Filled	Vacant
Police Chief	1	1	0
Assistant Chiefs	4	3	1
Police Captain	4	1	3
Police Captain (\$1.00)	1	0	1
Police Lieutenant	20	15	5
Police Sergeant	57	44	13
Police Detective	61	53	8
Police Officer	283	238	45
Police Officer (\$1.00)	3	0	3
<b>Total</b>	<b>434</b>	<b>355</b>	<b>79</b>

\*\*\$1.00= position in the approved budget as \$1.00 place holders

# **NEW HAVEN POLICE DEPARTMENT** **MONTH ENDING; OCTOBER 2019**

## **OVERALL DEPARTMENT DEMOGRAPHICS**

<b><u>ETHNICITY</u></b>	<b>ASIAN</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>INDIAN</b>	<b>WHITE</b>	<b>OTHER</b>	<b>TOTAL</b>
FEMALE	1	33	20	0	45	0	99
MALE	3	56	67	0	184	0	310
TOTAL	4	89	87	0	229	0	409
PERCENTAGE	1%	22%	21%	0%	56%	0%	100%

<b><u>AGE RANGES</u></b>	<b>FEMALE</b>	<b>MALE</b>	<b>TOTAL</b>	<b>PCT</b>
18-29	15	59	74	18%
30-40	38	129	167	41%
41-50	27	84	111	27%
>50	19	38	57	14%
TOTAL	99	310	409	100%

<b><u>RESIDENCY COUNT</u></b>	<b>NEW HAVEN</b>	<b>HAMDEN</b>	<b>EAST HAVEN</b>	<b>WEST HAVEN</b>	<b>BRANFORD</b>	<b>OTHER CITIES/TOWNS</b>
OVERALL DEPT	76	43	30	22	16	222
	19%	11%	7%	5%	4%	54%

## **ACTIVE SWORN PERSONNEL DEMOGRAPHICS**

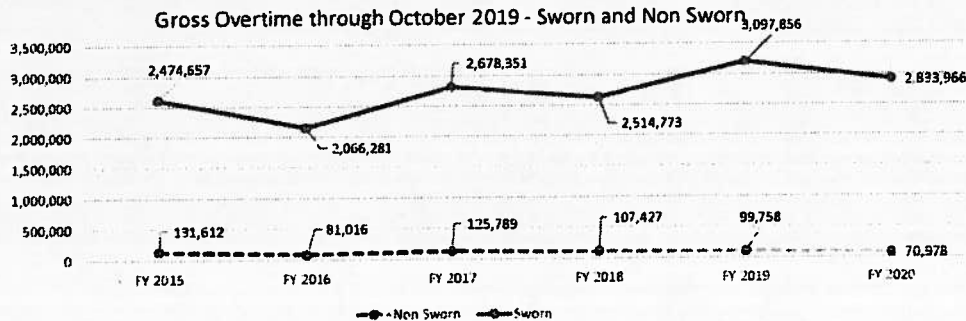
<b><u>EMPLOYEE COUNT</u></b>	<b>FEMALE</b>	<b>MALE</b>
Police Chief	0	1
Assistant Chiefs	1	2
Police Captain	0	1
Police Lieutenant	2	13
Police Sergeant	7	37
Police Detective	13	40
Police Officer	36	202
TOTAL	59	296
TOTAL PERCENTAGE	17%	83%

<b><u>AGE RANGES</u></b>	<b>18-29</b>	<b>30-40</b>	<b>41-50</b>	<b>&gt;50</b>
TITLE				
POLICE CHIEF	0	0	1	0
ASSISTANT POLICE CHIEFS	0	0	2	1
POLICE CAPTAIN	0	0	0	1
POLICE LIEUTENANT	0	7	7	1
POLICE SERGEANT	0	18	22	4
POLICE DETECTIVE	3	33	13	4
POLICE OFFICER	68	95	54	21
TOTAL	71	153	98	32
PERCENTAGE	20%	43%	28%	9%

# NEW HAVEN POLICE DEPARTMENT MONTH ENDING; OCTOBER 2019

## THREE YEAR BUDGET HISTORY

FY 2017	Category	Original Budget	Transfers	Revised Budget	Actuals	Available	PCT Budget
	Salaries	30,802,181	-14,500	30,787,681	30,990,729	(203,048)	101%
	Overtime	3,122,684	3,085,316	8,188,000	7,195,437	(1,007,437)	116%
	Other Personnel	469,800	75,000	544,800	558,970	(14,170)	103%
	Utilities	588,981	-34,500	552,481	583,019	(30,538)	106%
	Non-Personnel	2,480,389	-34,000	2,426,389	2,047,690	378,699	84%
FY 2017 Operating Result Surplus/(Deficit)		37,442,035	3,057,316	40,499,351	41,375,848	(876,495)	102%
FY 2018	Category	Original Budget	Transfers	Revised Budget	Actuals	Available	PCT Budget
	Salaries	33,181,897	0	33,181,897	30,385,564	2,776,133	92%
	Overtime	4,142,684	0	4,142,684	7,054,489	(2,911,805)	170%
	Other Personnel	474,150	0	474,150	529,500	(55,350)	112%
	Utilities	590,981	0	590,981	588,897	22,084	96%
	Non-Personnel	2,644,489	0	2,644,489	2,343,319	301,170	89%
FY 2018 Operating Result Surplus/(Deficit)		41,014,001	0	41,014,001	40,892,295	121,706	100%
FY 2019 [unaudited]	Category	Original Budget	Transfers	Revised Budget	Actuals	Available	PCT Budget
	Salaries	33,878,686	0	33,878,686	30,320,113	3,558,573	89%
	Overtime	4,412,684	0	4,412,684	7,857,091	(3,444,407)	178%
	Other Personnel	474,150	0	474,150	447,713	26,437	94%
	Utilities	570,981	0	570,981	569,831	1,050	100%
	Non-Personnel	2,561,416	0	2,561,416	2,370,683	190,753	93%
FY 2019 Operating Result Surplus/(Deficit)		41,897,917	0	41,897,917	41,565,511	332,407	99%
FY 2020 [Budget]	Category	Original Budget	Transfers	Revised Budget	Actuals	Available	PCT Budget
	Salaries	32,927,607	0	32,927,607	30,127,284	2,800,323	91%
	Overtime	5,550,000	0	5,550,000	8,550,000	(3,000,000)	154%
	Other Personnel	474,150	0	474,150	363,473	110,677	77%
	Utilities	0	0	0	0	0	0%
	Non-Personnel	2,580,782	0	2,580,782	2,491,773	89,009	97%
FY 2019 Operating Result Surplus/(Deficit)		41,532,539	0	41,532,539	41,532,530	9	100%



# **NEW HAVEN POLICE DEPARTMENT** **MONTH ENDING; OCTOBER 2019**

<b>CRIME COMPARISON REPORT</b>					
<i>This report covers periods:</i>					
<b>Year to Date (YTD):</b>		<b>1/1/2019</b>	<b>to</b>	<b>10/31/2019</b>	
<b>VIOLENT CRIME:</b>					
	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>Change 2016 - 2019</b>
Murder Victims	9	9	7	11	-18.2%
Felony Sex. Assault	33	45	36	44	-25.0%
Robbery	249	251	305	334	-25.4%
Assault with Firearm Victims	68	46	55	53	28.3%
Agg. Assault (NIBRS)	535	463	465	526	1.7%
<b>Total:</b>	<b>894</b>	<b>814</b>	<b>868</b>	<b>968</b>	<b>-7.6%</b>
<b>PROPERTY CRIME:</b>					
	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>Change 2016 - 2019</b>
Burglary	540	553	697	669	-19.3%
MV Theft	537	530	501	610	-12.0%
Larceny from Vehicle	709	876	790	1,014	-30.1%
Other Larceny	1,917	2,172	2,464	2,395	-20.0%
<b>Total:</b>	<b>3,703</b>	<b>4,131</b>	<b>4,452</b>	<b>4,688</b>	<b>-21.0%</b>
<b>OTHER CRIME:</b>					
	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>Change 2016 - 2019</b>
Simple Assault	1,340	1,673	1,758	1,675	-20.0%
Prostitution	2	5	6	19	-89.5%
Drugs & Narcotics	931	1,254	1,503	1,268	-26.6%
Vandalism	1,708	1,847	2,030	2,234	-23.5%
Intimidation/Threatening-no force	990	1,003	1,020	1,009	-1.9%
Weapons Violation	346	338	349	372	-7.0%
<b>Total:</b>	<b>5,317</b>	<b>6,120</b>	<b>6,666</b>	<b>6,577</b>	<b>-19.2%</b>
<b>FIREARM DISCHARGE:</b>					
	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>Change 2016 - 2019</b>
Firearm Discharge	130	83	113	137	-5.1%

**NEW HAVEN FIRE DEPARTMENT  
MONTH ENDING; OCTOBER 2019**

Vacancies Count through October 31, 2019							
Supression				Non-Supression			
Title	FY 2017-18	FY 2018-19	FY 2019-20	Title	FY 2017-18	FY 2018-19	FY 2019-20
Fire Chief	0	0	0	Director of Training	0	0	0
Asst Chief Administration	0	0	0	Drillmaster	0	0	0
Asst Chief Operations	0	0	0	Assistant Drillmaster	3	3	3
Deputy Chief	1	0	0	Assistant Drillmaster (\$1.00)	0	2	2
Battalion Chief	0	0	0	Fire Marshal	0	0	1
Captain	1	0	0	Deputy Fire Marshal	0	0	1
Lieutenant	0	0	1	Executive Administrative Assist	0	0	0
Firefighter/EMT	32	28	6	Admin Asst I	0	0	0
Firefighter/EMT (\$1.00)	3	3	0	Admin Asst II	0	0	0
				Fire Inspector/Investigator	0	0	0
				Fire Investigator Supv	0	0	0
				Fire Prop & Equip Tech	0	0	0
				Life Safety Comp Ofcr	0	0	0
				Public Assembly Inspector	0	0	0
				Security Analyst	0	1	1
				Special Mechanic	0	0	0
				Special Mechanic Fire	0	0	0
				Supv Building Facilities	0	0	0
				Supv EMS	0	0	0
Total	37	28	7	Total	3	6	8

\*\*\$1.00= position in the approved budget as \$1.00 place holders

Position Count through October 31, 2019							
Suppression				Non-Suppression			
Title	Total	Filled	Vacant	Title	Total	Filled	Vacant
Fire Chief	1	1	0	Director of Training	1	1	0
Asst Chief Administration	1	1	0	Drillmaster	1	1	0
Asst Chief Operations	1	1	0	Assistant Drillmaster	3	0	3
Deputy Chief	4	4	0	Assistant Drillmaster (\$1.00)	2	0	2
Battalion Chief	8	8	0	Fire Marshal	1	0	1
Captain	25	25	0	Deputy Fire Marshal	1	0	1
Lieutenant	40	39	1	Executive Administrative Assist	1	1	0
Firefighter/EMT	248	242	6	Admin Asst I	1	1	0
				Admin Asst II	1	1	0
				Fire Inspector/Investigator	6	6	0
				Fire Investigator Supv	1	1	0
				Fire Prop & Equip Tech	2	2	0
				Life Safety Comp Ofcr	1	1	0
				Public Assembly Inspector	1	1	0
				Security Analyst	1	0	1
				Special Mechanic	2	2	0
				Special Mechanic Fire	1	1	0
				Supv Building Facilities	1	1	0
				Supv EMS	1	1	0
Total	328	321	7	Total	29	21	8



# **NEW HAVEN FIRE DEPARTMENT** **MONTH ENDING; OCTOBER 2019**

## **OVERALL DEPARTMENT DEMOGRAPHICS**

<b>ETHNICITY</b>	<b>ASIAN</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>INDIAN</b>	<b>WHITE</b>	<b>OTHER</b>	<b>TOTAL</b>
FEMALE	0	10	2	0	6	0	18
MALE	2	80	51	0	180	1	324
<b>TOTAL</b>	<b>2</b>	<b>90</b>	<b>53</b>	<b>0</b>	<b>186</b>	<b>1</b>	<b>342</b>
<b>PERCENTAGE</b>	<b>1%</b>	<b>26%</b>	<b>15%</b>	<b>0%</b>	<b>57%</b>	<b>0%</b>	<b>100%</b>

## **AGE RANGES**

	<b>FEMALE</b>	<b>MALE</b>	<b>TOTAL</b>	<b>PCT</b>
18-29	2	85	87	20%
30-40	3	134	137	40%
41-50	8	77	85	25%
>50	5	48	53	15%
<b>TOTAL</b>	<b>18</b>	<b>324</b>	<b>342</b>	<b>100%</b>

## **RESIDENCY COUNT**

	<b>BRANFORD</b>	<b>EAST HAVEN</b>	<b>HAMDEN</b>	<b>NEW HAVEN</b>	<b>WEST HAVEN</b>	<b>OTHER CITIES/TOWNS</b>
OVERALL DEPT	9	15	37	108	14	159
	3%	4%	11%	32%	4%	46%

## **ACTIVE SUPPRESSION PERSONNEL DEMOGRAPHICS**

### **EMPLOYEE COUNT**

	<b>FEMALE</b>	<b>MALE</b>
Fire Chief	0	1
Asst Chief Administration	0	1
Asst Chief Operations	0	1
Deputy Chief	0	4
Battalion Chief	0	8
Captain	0	25
Lieutenant	0	39
Firefighter	11	231
<b>TOTAL</b>	<b>11</b>	<b>310</b>
<b>TOTAL PERCENTAGE</b>	<b>3%</b>	<b>97%</b>

## **AGE RANGES**

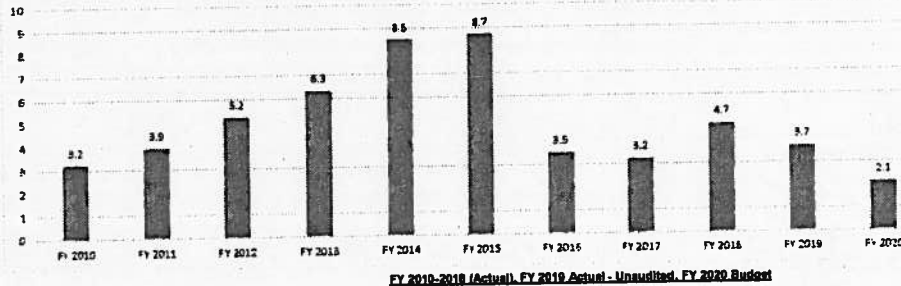
<b>TITLE</b>	<b>18-29</b>	<b>30-40</b>	<b>41-50</b>	<b>&gt;50</b>
Fire Chief	0	0	0	1
Asst Chief Administration	0	0	1	0
Asst Chief Operations	0	0	0	1
Deputy Chief	0	0	4	0
Battalion Chief	0	0	4	4
Captain	1	8	11	5
Lieutenant	5	19	13	2
Firefighter	81	108	43	30
<b>TOTAL</b>	<b>87</b>	<b>135</b>	<b>76</b>	<b>43</b>
<b>PERCENTAGE</b>	<b>21%</b>	<b>42%</b>	<b>24%</b>	<b>13%</b>

# NEW HAVEN FIRE DEPARTMENT MONTH ENDING; OCTOBER 2019

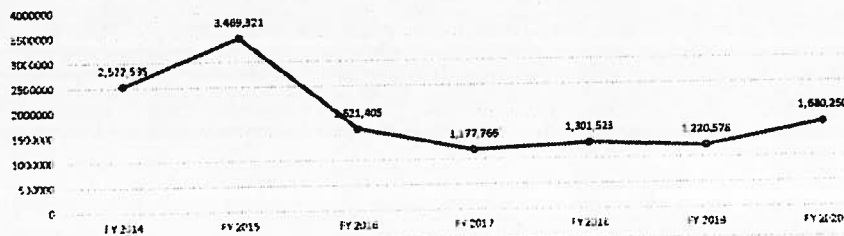
## THREE YEAR BUDGET HISTORY

	Category	Original Budget	Transfers	Revised Budget	Actuals	Available	PCT Budget
FY 2017	Salaries	23,120,267	-250,000	22,870,267	23,313,920	(443,653)	102%
	Overtime	1,869,000	1,131,000	3,000,000	3,197,094	(187,094)	107%
	Other Personnel	2,855,300	-96,507	2,558,793	2,496,596	62,197	98%
	Utilities	1,393,400	-25,000	1,368,400	1,542,295	(173,895)	113%
	Non-Personnel	1,515,895	-20,000	1,495,895	1,262,868	232,827	84%
	<b>2017 Total</b>	<b>30,553,662</b>	<b>739,493</b>	<b>31,293,155</b>	<b>31,812,773</b>	<b>(519,618)</b>	<b>102%</b>
FY 2018	Salaries	24,037,403	1,100,000	25,137,403	25,408,117	(270,714)	101%
	Overtime	1,869,000	2,800,000	4,669,000	4,673,368	(4,368)	100%
	Other Personnel	2,855,300	0	2,855,300	2,503,245	352,055	94%
	Utilities	1,393,400	0	1,393,400	1,603,181	(209,781)	115%
	Non-Personnel	1,515,895	0	1,515,895	1,120,292	395,603	74%
	<b>2018 Total</b>	<b>31,470,798</b>	<b>3,900,000</b>	<b>35,370,798</b>	<b>35,308,203</b>	<b>62,595</b>	<b>100%</b>
FY 2019 [unaudited]	Salaries	25,398,178	0	25,398,178	25,815,519	(417,341)	101%
	Overtime	2,169,000	1,100,000	3,269,000	3,798,434	(527,434)	118%
	Other Personnel	2,855,300	0	2,855,300	2,414,488	440,812	91%
	Utilities	1,503,000	0	1,503,000	1,634,823	(131,823)	109%
	Non-Personnel	1,505,295	0	1,505,295	1,417,649	87,646	84%
	<b>2019 Total</b>	<b>33,230,773</b>	<b>1,100,000</b>	<b>34,330,773</b>	<b>34,878,723</b>	<b>(547,950)</b>	<b>102%</b>
FY 2020 [budget]	Salaries	27,546,852	0	27,546,852	27,500,000	46,852	100%
	Overtime	2,169,000	0	2,169,000	4,000,000	(1,831,000)	184%
	Other Personnel	2,843,300	0	2,843,300	2,843,300	0	100%
	Utilities	0	0	0	0	0	0%
	Non-Personnel	1,338,295	0	1,338,295	1,129,678	208,619	84%
	<b>2020 Total</b>	<b>33,697,447</b>	<b>0</b>	<b>33,697,447</b>	<b>35,272,978</b>	<b>(1,575,529)</b>	<b>105%</b>

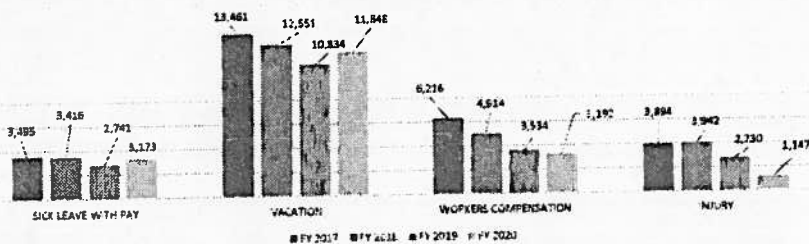
OVERTIME SPENDING FY 2010-2020 (MILLIONS)



GROSS OVERTIME THROUGH OCTOBER 2019



HOURS PAID FOR SICK, VACATION, WORKERS COMP. & INJURY  
OCTOBER



**GENERAL FUND EXPENDITURE PROJECTION REPORT**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING; OCTOBER 2019**

**CITY AND BOE DEPARTMENTS**

Agency Name	Original Budget	Y-T-D Expenditures	Y-T-D Encumbered	Y-T-D Total Expenditure	% of Budget Expended	Total Projected Expenditures	+/- Bud VS Total Savings/(Deficit)
Legislative Services	989,413	237,233	0	237,233	24%	989,413	0
Mayor's Office	1,057,042	399,248	194,304	593,552	56%	1,057,042	0
Chief Administrators Office	1,979,784	480,383	427,680	908,063	46%	1,979,784	0
Corporation Counsel	2,773,392	590,362	868,495	1,458,857	53%	2,773,392	0
Finance Department	11,577,574	4,881,550	2,393,485	7,275,035	63%	11,577,574	0
Information and Technology	0	0	0	0	0%	0	0
Office of Assessment	833,258	217,630	7,545	225,176	27%	772,258	61,000
Central Utilities	7,660,144	1,103,596	5,744,218	6,847,814	89%	7,660,144	0
Library	4,067,393	1,124,668	707,378	1,832,046	45%	4,057,393	10,000
Park's and Recreation	4,719,072	1,788,990	133,491	1,922,481	41%	4,709,045	10,027
City Clerk's Office	453,530	99,548	66,025	165,573	37%	453,530	0
Registrar of Voters	1,050,666	258,897	114,705	373,602	36%	1,050,666	0
Public Safety/911	3,583,532	1,151,181	0	1,151,181	32%	3,530,027	53,505
Police Department	41,532,539	12,051,362	492,684	12,544,047	30%	41,532,530	9
Fire Department	33,697,447	10,840,680	490,552	11,331,232	34%	35,272,976	(1,575,529)
Health Department	4,062,007	985,078	88,970	1,074,048	26%	4,002,007	60,000
Fair Rent	127,400	24,997	620	25,617	20%	117,400	10,000
Elderly Services	783,295	162,296	297,975	460,271	59%	783,295	0
Youth Services	1,210,250	41,207	12,561	53,768	4%	1,210,250	0
Services with Disabilities	98,604	30,608	5,046	35,653	36%	98,604	0
Community Services	2,947,648	622,701	1,387,890	2,010,591	68%	2,917,648	30,000
Vacancy Savings	(1,090,367)	0	0	0	0%	0	(1,090,367)
Various Organizations	1,228,094	130,145	400,000	530,145	43%	1,228,094	0
Non-Public Transportation	790,000	2,116	0	2,116	0%	790,000	0
Contract Reserve	3,300,000	0	0	0	0%	3,300,000	0
Public Works	12,380,392	3,047,138	3,234,382	6,281,520	51%	12,230,392	150,000
Engineering	3,254,634	696,926	1,970,806	2,667,731	82%	3,234,634	20,000
Debt Service	48,674,689	25,905,160	0	25,905,160	53%	48,674,689	0
Master Lease	628,000	0	0	0	0%	628,000	0
Fund Bal. Replenishment	900,000	0	0	0	0%	75,000	825,000
Development Operating Subs	675,000	325,000	0	325,000	48%	675,000	0
City Plan	603,106	166,210	25,700	191,911	32%	577,268	25,838
Transportation Traffic and Par	3,539,498	752,549	86,482	839,030	24%	3,539,498	0
Commission on Equal Opport	223,751	62,230	550	62,780	28%	198,751	25,000
Office of Bld, Inspect& Enforc	1,125,333	360,784	18,204	378,988	34%	1,125,333	0
Economic Development	1,533,021	635,809	159,783	795,592	52%	1,533,021	0
Livable Cities Initiatives	827,676	224,624	30,724	255,348	31%	827,676	0
Pension(s)	66,034,327	16,045,260	0	16,045,260	24%	65,850,559	183,768
Self-Insurance	5,000,000	3,775,079	0	3,775,079	76%	5,550,079	(550,079)
Employee Benefits	93,591,210	24,318,020	402,938	24,720,958	26%	93,366,210	225,000
Board of Education	188,218,697	33,138,255	68,975,241	102,113,497	54%	196,633,045	(8,414,348)
<b>Total Expenditures</b>	<b>556,641,051</b>	<b>146,677,520</b>	<b>88,738,436</b>	<b>235,415,956</b>	<b>42%</b>	<b>566,582,227</b>	<b>(9,941,176)</b>

**GENERAL FUND EXPENDITURE PROJECTION REPORT**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING; OCTOBER 2019**

**VARIOUS DEPARTMENTAL BREAKDOWNS**

Agency Name	Original Budget	Y-T-D Expenditures	Y-T-D Encumbered	Y-T-D Total Expenditure	% of Budget Expended	Total Projected Expenditures	+/- Bud VS Total
<b><u>Debt Service</u></b>							
Principal	23,255,000	11,252,168	0	11,252,168	48%	23,255,000	0
Interest	30,419,689	14,652,992	0	14,652,992	48%	30,419,689	0
Tans Interest	0	0	0	0	100%	0	0
Contractual Services	0	0	0	0	100%	0	0
Tans Premium	0	0	0	0	100%	0	0
Premium & Refunding	(5,000,000)	0	0	0	0%	(5,000,000)	0
<b>Sub-Total</b>	<b>48,674,689</b>	<b>25,905,160</b>	<b>0</b>	<b>25,905,160</b>	<b>53%</b>	<b>48,674,689</b>	<b>0</b>
<b><u>Operating Subsidies</u></b>							
Tweed NH Airport	325,000	325,000	0	325,000	100%	325,000	0
CT Open	0	0	0	0	0%	0	0
Regional Comm (AMR)	0	0	0	0	0%	0	0
New Haven Works	0	0	0	0	0%	0	0
US Census	50,000	0	0	0	0%	50,000	0
Market New Haven	300,000	0	0	0	0%	300,000	0
<b>Sub-Total</b>	<b>675,000</b>	<b>325,000</b>	<b>0</b>	<b>325,000</b>	<b>48%</b>	<b>675,000</b>	<b>0</b>
<b><u>Pension</u></b>							
Fica and Medicare	4,700,000	1,046,066	0	1,046,066	22%	4,700,000	0
City & BOE Pensions	22,521,339	7,000,000	0	7,000,000	32%	22,221,339	0
Police and Fire Pension	38,629,220	8,000,000	0	8,000,000	21%	38,629,220	0
State Teachers Subsidy	183,768	0	0	0	0%	0	183,768
Executive Mgmt. Pension	0	(806)	0	(806)	0%	300,000	0
<b>Sub-Total</b>	<b>66,034,327</b>	<b>16,045,260</b>	<b>0</b>	<b>16,045,260</b>	<b>24%</b>	<b>65,850,559</b>	<b>183,768</b>
<b><u>Self Insurance</u></b>							
City Self Insurance Policies	2,500,000	3,050,079	0	3,050,079	122%	3,050,079	(550,079)
City General Litigation Account	2,500,000	725,000	0	725,000	29%	2,500,000	0
<b>Sub-Total</b>	<b>5,000,000</b>	<b>3,775,079</b>	<b>0</b>	<b>3,775,079</b>	<b>76%</b>	<b>5,550,079</b>	<b>(550,079)</b>
<b><u>Employee Benefits</u></b>							
Life Insurance	730,000	730,000	0	730,000	100%	730,000	0
Health Insurance	83,668,210	20,930,000	0	20,930,000	25%	83,668,210	0
Workers Comp ConSvcs	1,000,000	170,647	402,938	573,584	57%	1,000,000	0
Workers Comp Payments	6,500,000	2,920,000	0	2,920,000	45%	6,500,000	0
Perfect Attendance	18,000	200	0	200	1%	18,000	0
Longevity	690,000	9,977	0	9,977	1%	690,000	0
Unemployment	355,000	0	0	0	0%	355,000	0
Reserve Lump Sum	225,000	0	0	0	0%	0	225,000
GASB (Opeb)	405,000	0	0	0	0%	405,000	0
<b>Sub-Total</b>	<b>93,591,210</b>	<b>24,760,824</b>	<b>402,938</b>	<b>25,163,762</b>	<b>27%</b>	<b>93,366,210</b>	<b>225,000</b>



NEW HAVEN PUBLIC SCHOOLS

**Fiscal Year 2018-2019**  
**Education Operating Fund Forecast (General Fund)**  
**Monthly Financial Report (Unaudited) as of June 30, 2020**  
**As of November 25, 2019**

	2019/20 Approved Budget (A)	YTD Actuals (B)	YTD % Expended	Encumbrances (C)	Available (A-B+C)	Full-Year Expenditure Forecast (E)	Full Year Variance (A-E)
<b>Salary and Wages</b>							
Teacher Full-Time	73,656,678	15,296,551	20.77%	0	58,360,127	81,378,007	(7,721,329)
Admin & Management Full-Time	15,006,025	4,906,723	32.70%	0	10,099,302	18,473,197	(3,467,172)
Paraprofessionals	3,444,881	741,601	21.53%	0	2,703,280	3,674,711	(229,830)
Support Staff Full-Time	12,855,676	3,254,142	25.31%	0	9,601,534	11,201,331	1,654,345
Part Time & Seasonal	3,508,453	561,099	15.99%	0	2,947,354	2,870,156	638,297
Substitutes	1,650,000	195,034	11.82%	0	1,454,966	1,665,787	(15,787)
Overtime, Benefits, Other	3,645,000	511,947	14.05%	23,000	3,110,053	4,088,336	(443,336)
<b>Total Salaries and Benefits</b>	<b>113,766,713</b>	<b>25,467,097</b>	<b>22.39%</b>	<b>23,000</b>	<b>88,276,616</b>	<b>123,351,325</b>	<b>(9,584,812)</b>
<b>Supplies and Services</b>							
Instructional Supplies	3,262,166	563,935	17.29%	1,873,411	824,820	4,021,184	(759,018)
Tuition	19,302,634	976,181	5.06%	20,951,942	(2,625,489)	17,942,891	1,359,743
Utilities	10,817,200	1,146,994	10.60%	8,713,868	956,338	10,781,262	35,938
Transportation	25,323,866	459,632	1.82%	27,200,608	(2,336,374)	24,572,335	751,531
Maintenance, Property, Custodial	2,797,385	255,819	9.14%	1,883,123	658,443	2,143,132	654,253
Other Contractual Services	12,948,733	3,820,760	29.51%	9,234,112	(106,139)	13,820,716	(871,983)
<b>Total Supplies and Services</b>	<b>74,451,984</b>	<b>7,223,321</b>	<b>9.70%</b>	<b>69,857,064</b>	<b>(2,628,401)</b>	<b>73,281,520</b>	<b>1,170,464</b>
<b>General Fund Totals</b>	<b>188,218,697</b>	<b>32,690,418</b>	<b>17.37%</b>	<b>69,880,064</b>	<b>85,648,215</b>	<b>196,633,045</b>	<b>(8,414,348)</b>

**CITY VACANCY REPORT**  
**MONTH ENDING; OCTOBER 2019**

**NON-SWORN FULL TIME  
VACANCIES AS OF 10-31-19**

Department	Pos. No	Position Title	Budget Salary	Date Vacated	Comment
MAYOR OFFICE	15001	DIRECTOR OFFICE OF DEVELOPMENT AND POLICY	1		
CHIEF ADMINISTRATIVE OFFICE- EMERGENCY MGMT	5000	DEPUTY DIR EMERGENCY MGMT/PLANNING	1	7/31/2017	
FINANCE-PAYROLL	150	EXECUTIVE ADMINISTRATIVE ASSISTANT	66,370	8/17/2019	
FINANCE-PAYROLL	3020	PAYROLL/BENEFIT AUDITOR	59,912	9/9/2019	
FINANCE-PAYROLL	3030	PAYROLL/BENEFIT AUDITOR	57,037	10/28/2019	
ASSESSORS OFFICE	1002	OFFICE MANAGER	57,177	5/20/2019	
LIBRARY	20001	LIBRARIAN II	1	7/1/2019	
LIBRARY	20002	LIBRARY TECHNICAL ASSISTANT	1	7/1/2019	
PARKS AND RECREATION	20001	TREE TRIMMER II	1	7/1/2019	
PARKS AND RECREATION	20002	TREE FOREMAN	56,229	7/1/2019	
PARKS AND RECREATION	1140	CARETAKER	45,678	8/5/2019	
PARKS AND RECREATION	840	PARK RANGER	54,159	3/11/2019	
PARKS AND RECREATION	2320	TREE TRIMMER II	56,430	10/14/2019	
CITY CLERK	120	ADMINISTRATIVE ASSISTANT	1	8/2/2017	
CITY CLERK	170	ADMIN CUSTOMER SRVC COORDINATO	45,113	8/12/2019	
PUBLIC SAFETY	570	911 OP DISP II	53,169	10/21/2019	
PUBLIC SAFETY	400	911 OP DISP III	64,478	6/28/2019	
PUBLIC SAFETY	640	911 OP DISP II	53,169	8/5/2019	
PUBLIC SAFETY	1050	911 OP DISP II	53,169		
PUBLIC SAFETY	850	911 OP DISP II	53,169	9/25/2019	
PUBLIC SAFETY	520	911 OP DISP II	53,169	7/14/2018	
POLICE	1410	MANAGEMENT ANALYST II	57,483	9/7/2019	
POLICE	6321	ADMINISTRATIVE ASSISTANT	59,465	5/25/2019	
POLICE	20000	PUBLIC INFORMATION OFFICER	62,423	7/1/2019	
POLICE	2230	TRANSCRIPTIONIST	1	8/5/2017	
POLICE	20002	POLICE MECHANIC	63,754	7/1/2019	
POLICE	20003	POLICE MECHANIC	1	7/1/2019	
POLICE	20004	BODY WORN CAMERA TECH ASSISTANT	47,957	7/1/2019	
FIRE	5040	SECURITY ANALYST	81,647	10/31/2018	
FIRE	311	ADMINISTRATIVE ASSISTANT	59,466	9/6/2019	
HEALTH	100	DIRECTOR OF PUBLIC HEALTH	155,875	6/20/2019	
HEALTH	1140	P H NURSE	55,465	9/25/2019	
HEALTH	720	P H NURSE COORDINATOR	72,621	8/17/2018	
HEALTH	1000	DIRECTOR M C H	87,924	3/18/2017	
HEALTH	16005	SENIOR SANITARIAN	61,006	8/11/2017	
HEALTH	570	PROGRAM DIRECTOR	106,747	7/12/2019	
HEALTH	20010	ENVIORNMENTAL HEALTH LEAD POSION INSPECTOR	53,169	9/16/2019	
HEALTH	20011	LEAD POSION INSPECTOR	53,169	9/16/2019	
HEALTH	20012	LEAD POSION INSPECTOR	53,169	9/16/2019	
HEALTH	20013	LEAD POSION INSPECTOR	53,169	9/16/2019	
HEALTH	20014	LEAD POSION INSPECTOR	53,169	9/16/2019	

**CITY VACANCY REPORT**  
**MONTH ENDING; OCTOBER 2019**

Department	Pos. No	Position Title	Budget Salary	Date Vacated	Comment
FAIR RENT	20000	FIELD SERVICE REPRESENTATIVE	48,000	7/1/19	
ELDERLY SERVICES	15001	SENIOR CENTER DIRECTOR	1	07/01/204	
ELDERLY SERVICES	15002	SENIOR CENTER DIRECTOR	1	7/1/14	
COMMUNITY SERVICES	15002	FOOD SYSTEM POLICY ANALYST	1	7/1/14	
COMMUNITY SERVICES	7170	DIRECOTR OF ARTS CULTURAL AND TOURISM	110,250	7/14/19	
COMMUNITY SERVICES	125	EXECUTIVE ADMINISTRATIVE ASSISTANT	54,303	10/18/19	
PUBLIC WORKS-ADMIN	115	DEPUTY DIR ENGIN. PUBLIC WORKS	1	4/1/17	
PUBLIC WORKS-ADMIN	750	EQUIPMENT OPERATOR III	58,403	9/19/19	
PUBLIC WORKS-ADMIN	4000	ADMINISTRATIVE ASSISTANT	44,819	9/26/19	
PUBLIC WORKS-ADMIN	1270	CLERK TYPIST I	41,512	7/1/19	
PUBLIC WORKS-ADMIN	3041	ADMINISTRATIVE ASSISTANT	41,175	10/28/19	
PUBLIC WORKS-PUBLIC SPACE	250	HOUSING/ PUBLIC SPACE INSPECTOR	62,164	3/23/19	
PUBLIC WORKS	380	EQUIPMENT OPERATOR IV A	55,277	3/1/19	
PUBLIC WORKS	410	EQUIPMENT OPERATOR III	60,147		
PUBLIC WORKS	630	EQUIPMENT OPERATOR I	53,745	5/24/19	
PUBLIC WORKS	830	EQUIPMENT OPERATOR I	53,745	3/30/19	
PUBLIC WORKS	880	LABORER	53,745		
ENGINEERING	220	ASSISTANT CITY ENGINEER	122,832	9/2/17	
CITY PLAN	1010	PLANNER II	66,370	4/26/19	
TRAFFIC AND PARKING	260	SENIOR TRAFFIC SIGNAL TECH	70,853	7/2/19	
TRAFFIC AND PARKING	2060	METER CHECKER	51,433	7/1/19	
TRAFFIC AND PARKING	270	TRAFFIC MAINTENANCE WORKER	55,488	4/30/19	
TRAFFIC AND PARKING	20000	TRAFFIC MAINT. WORK II	1	7/1/19	
TRAFFIC AND PARKING	2020	PARKING ENFORCEMENT OFCR	41,715	9/4/16	
TRAFFIC AND PARKING	2040	PARKING ENFORCEMENT OFFICER	41,715	7/6/18	
COMMISSION ON EQUAL OPPORTUNITY	20000	UTILIZATION MONITOR II	1		
OFFICE OF BUILDING INSPECTION AND ENFORCEMENT	315	ASST BUILDING PLUMBING INSPECTOR	63,213	7/1/19	
LIVABLE CITIES INITIATIVE	401	PROPERTY MAINTENANCE FOREMAN	48,912		

**Total Full Time Position Values 3,365,916**

\*\*The grand total is not the estimated savings for the FY . Savings will vary based on the actual date the position was vacated.

**NON-SWORN PART TIME  
VACANCIES AS OF 10-31-19**

Department	Pos. No	Position Title	Budget Salary	Date Vacated	Comment
FINANCE	PT 14010	DATA CONTROL CLERK II	17,000		
TRAFFIC AND PARKING	PT1600 3	PT PARKING ENFORCEMENT OFFICER	18,499	3/4/19	

**Total Part Time Position Values 35,499**

\*\*The grand total is not the estimated savings for the FY . Savings will vary based on the actual date the position was vacated.

**CITY VACANCY REPORT**  
**MONTH ENDING; OCTOBER 2019**

**SWORN VACANCIES AS OF 10-31-19**

<u>Police</u>	Total Count	Title	Total Value	Comment
	45	Police Officer	3,073,365	
\$1.00 vacant positions	3	Police Officer	3	
	8	Police Detective	582,240	
	3	Police Captain	282,051	
\$1.00 vacant positions	1	Police Captain	1	
	5	Police Lieutenant	428,215	
	13	Police Sergeant	998,920	
	1	Assistant Chief	125,426	
	79	Total Value - Police	5,490,221	

**\*\*76 Total budgeted vacancies for Police Department (79-4 \$1.00 positions)**

**\*\*The grand total is not the estimated savings for the FY. Savings will vary based on the actual date the position was vacated.**

<u>Fire Dept.</u>	Total Count	Title	Total Value
	6	Firefighter	458,976
	0	Firefighter	0
	0	Deputy Chief	0
	0	Fire Inspector	0
	0	Fire Captain	0
	3	Asst. Drillmaster	277,752
\$1.00 vacant positions	2	Asst. Drillmaster	2
	1	Fire Lieutenant	85,692
	1	Fire Marshal	114,043
	1	Deputy Fire Marshal	104,960
	14	Total Value - Fire	1,041,425

**\*\*12 Total budgeted vacancies for Fire Department (14-2 \$1.00 positions)**

**\*\*The grand total is not the estimated savings for the FY. Savings will vary based on the actual date the position was vacated.**



**FY 2018-2019 REVENUE SUMMARY ANALYSIS AND TAX COLLECTIONS  
MONTH ENDING; OCTOBER 2019**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)
	FY 16-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Fy 20 Vs FY 19	FY 19-20
	Year to Date	Year to Date	Year to Date	Year to Date	Year to Date	YTD +/-	Budget
<b>CITY SOURCES</b>							
PROPERTY TAXES	127,386,090	128,721,256	129,295,042	129,295,042	146,846,071	17,551,029	278,560,094
LICENSES, PERMITS & FEES	5,855,818	5,070,620	5,716,287	3,920,047	5,862,966	1,942,919	28,432,000
INVESTMENT INCOME	23,454	32,697	6,635	479,541	628,433	148,892	700,000
RENTS & FINES	1,794,945	68,220	1,623,766	1,552,387	1,608,406	56,019	5,522,300
PAYMENTS IN LIEU OF TAXES	717,624	713,722	619,240	149,766	376,376	226,610	5,178,675
OTHER TAXES AND ASSESSMENTS	577,310	3,392,439	871,297	621,917	768,764	146,847	5,375,000
MISCELLANEOUS & OTHER REVENUE	1,278,246	479,753	517,812	926,015	3,243,862	2,317,847	19,213,000
<b>CITY SOURCES SUB-TOTAL</b>	<b>137,633,487</b>	<b>138,478,707</b>	<b>138,650,079</b>	<b>136,944,715</b>	<b>159,334,878</b>	<b>22,390,163</b>	<b>342,981,069</b>
<b>STATE SOURCES</b>							
STATE GRANTS FOR EDUCATION	39,909,295	40,678,096	43,673,125	0	35,627,381	35,627,381	146,276,545
STATE GRANTS & PILOTS	49,315,775	63,822,758	0	57,562,376	0	(57,562,376)	67,383,437
<b>STATE SOURCES SUB-TOTAL</b>	<b>89,225,070</b>	<b>104,500,854</b>	<b>43,673,125</b>	<b>57,562,376</b>	<b>35,627,381</b>	<b>(21,934,995)</b>	<b>213,659,982</b>
<b>GRAND TOTAL</b>	<b>226,858,557</b>	<b>242,979,561</b>	<b>182,323,204</b>	<b>194,507,091</b>	<b>194,962,259</b>	<b>455,168</b>	<b>556,641,051</b>

SUMMARY OF TAX COLLECTIONS FISCAL YEAR 2019-2020 MONTH ENDING: OCTOBER 2019							
SUMMARY OF TAX COLLECTIONS							
Collection Date	Fiscal Year 2016-16 Collections 10/30/2015	Fiscal Year 2016-17 Collections 10/28/2016	Fiscal Year 2017-18 Collections 10/27/2017	Fiscal Year 2018-19 Collections 11/2/2018	Fiscal Year 2019-20 Collections 11/1/2019	Fiscal Year 2019-20 Budget	Fiscal Year 2019-20 Pct. Collect
<b><u>I. Current Taxes</u></b>							
Real Estate	103,273,802	104,322,651	106,092,884	119,414,304	118,652,279	229,381,791	52%
Personal Property	14,728,776	14,736,724	14,268,820	15,448,935	16,107,574	27,832,555	58%
Motor Vehicle	8,268,146	8,631,963	7,813,918	10,262,938	10,478,231	14,808,109	71%
Supplemental MV	0	0	0	0	0	2,030,027	0%
Current Interest	245,076	201,067	205,331	242,871	245,119	1,000,000	25%
Tax Initiative	0	0	0	0	0	1,177,612	0%
<b>Sub-Total Current Collections</b>	<b>126,616,900</b>	<b>127,892,405</b>	<b>128,380,951</b>	<b>145,370,048</b>	<b>145,483,203</b>	<b>276,310,094</b>	<b>53%</b>
<b><u>II. Delinquent Collections</u></b>							
Delinquent Taxes	654,823	686,516	771,756	859,581	1,098,088	1,650,000	67%
Delinquent Interest	215,367	142,335	154,846	205,405	264,800	600,000	44%
<b>Sub-Total Delinquent Collections</b>	<b>870,190</b>	<b>828,851</b>	<b>926,402</b>	<b>1,064,986</b>	<b>1,362,888</b>	<b>2,250,000</b>	<b>61%</b>
<b>Grand Total Tax Collections</b>	<b>127,386,090</b>	<b>128,721,256</b>	<b>129,307,353</b>	<b>146,435,034</b>	<b>146,846,071</b>	<b>278,560,094</b>	<b>63%</b>

**GENERAL FUND REVENUE BUDGET  
FISCAL YEAR 2019-2020  
MONTH ENDING; OCTOBER 2019**

General Fund Revenue Detail	FY 19-20 BO Approved	RECOGNIZED (To Date)	FY 19-20 Forecasted	VARIANCE Projected V. Approved	Notes/Comments
<b>Current City Taxes:</b>					
Real Estate	229,361,791	118,652,279	231,000,000	1,638,209	
Personal Property	27,932,555	16,107,574	28,500,000	567,445	
Motor Vehicle	14,808,109	10,478,231	15,100,000	291,891	
Supplemental Motor Vehicle	2,030,027	0	2,130,027	100,000	
Current Interest	1,000,000	245,119	1,000,000	0	
<b>Sub-Total Current Taxes</b>	<b>275,132,482</b>	<b>145,483,203</b>	<b>277,730,027</b>	<b>2,597,545</b>	
<b>Tax Collection Initiatives:</b>					
Property Tax Initiatives	1,177,612	0	0	(1,177,612)	
<b>Sub-Total Tax Initiative</b>	<b>1,177,612</b>	<b>0</b>	<b>0</b>	<b>(1,177,612)</b>	
<b>Delinquent City Taxes:</b>					
Real & Personal Property	1,650,000	1,098,068	2,400,000	750,000	
Interest and Penalties	600,000	264,800	900,000	300,000	
<b>Sub-Total Delinquent Taxes</b>	<b>2,250,000</b>	<b>1,362,868</b>	<b>3,300,000</b>	<b>1,050,000</b>	
<b>I. PROPERTY TAXES</b>	<b>278,560,094</b>	<b>146,846,071</b>	<b>281,030,027</b>	<b>2,469,933</b>	
<b>State Grants for Education:</b>					
Education Cost Sharing	142,509,525	35,627,381	142,509,525	0	
Special Education Reimbursement	0	0	0	0	
State Aid for Construction & Reconstruction	3,732,020	0	3,732,020	0	
Health Svc-Non-Public Schools	35,000	0	35,000	0	
<b>Sub-Total Education State Grants</b>	<b>146,276,545</b>	<b>35,627,381</b>	<b>146,276,545</b>	<b>0</b>	
<b>State Grants</b>					
PILOT: State Property	5,146,251	0	5,146,251	0	
PILOT: Colleges & Hospitals	36,545,385	0	36,545,385	0	
Distressed Cities Exemption	0	0	0	0	
Homeowners Tax Relief-Elderly	0	0	0	0	
Circuit Breaker	0	0	0	0	
Tax Abatement	0	0	0	0	
Reimb.-Low Income Veterans	50,000	0	50,000	0	
Reimb. - Disabled	10,000	0	10,000	0	
Pequot Funds	5,503,352	0	5,503,352	0	
Telecommunications Property Tax	625,000	0	625,000	0	
Town Aid: Roads	1,245,504	0	1,245,504	0	
Agriculture Rents and Taxes	0	0	0	0	
Municipal Revenue Sharing/PILOT	15,246,372	0	15,246,372	0	
Motor Vehicle Tax Reduction PILOT	0	0	0	0	
Municipal stabilization grant	1,675,450	0	1,675,450	0	
Grants for Municipal Projects	1,336,123	0	1,336,123	0	
Municipal Gaming Revenue	0	0	0	0	
<b>Sub-Total Other State Grants</b>	<b>67,383,437</b>	<b>0</b>	<b>67,383,437</b>	<b>0</b>	
<b>II.TOTAL STATE AID</b>	<b>213,659,982</b>	<b>35,627,381</b>	<b>213,659,982</b>	<b>0</b>	

**GENERAL FUND REVENUE BUDGET**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING; OCTOBER 2019**

General Fund Revenue Detail	FY 19-20 BO Approved	RECOGNIZED (To Date)	FY 19-20 Forecasted	VARIANCE Projected V. Approved	Notes/Comments
<b>Licenses/Permits/Services &amp; Fees:</b>					
Other Agencies	35,000	20,793	35,000	0	
Maps/Bid Documents	2,000	1,022	2,000	0	
Ofc of Technology	2,000	500	2,000	0	
Parks-Lghthse.-Adm&Concession	70,000	46,218	70,000	0	
Park Dept.-Carousel & Bldng	1,000	1,097	1,097	97	
Park Dept.-Other Fees	70,000	30,859	70,000	0	
Town Clerk/City Clerk	350,000	139,040	350,000	0	
Police Service	100,000	26,670	100,000	0	
Police - Animal Shelter	4,500	1,700	4,500	0	
Police-General Fingerprinting	150,000	0	0	(150,000)	
Police - Towing	200,000	0	0	(200,000)	
Fire Service	80,000	18,066	80,000	0	
Fire Service Emergency Response	250,000	39,325	250,000	0	
Fire Services-Vacant Building	200,000	0	0	(200,000)	
Health Services	345,500	37,162	345,500	0	
School Based Health Clinin Permit Fee	325,000	0	0	(325,000)	
Registrar of Vital Stats.	630,000	223,579	630,000	0	
P.W.-Public Space Lic./Permits	145,000	41,693	145,000	0	
Public Works Evictions	3,500	803	3,500	0	
Public Works Bulk Trash	11,000	3,623	11,000	0	
Residential Parking	100,000	0	100,000	0	
Traffic & Parking/Meter Receipts	7,000,000	1,574,033	6,300,000	(700,000)	
TT&P Permits	300,000	0	0	(300,000)	
Building Inspections	17,900,000	3,609,430	17,900,000	0	
Permit and License Center OBIE	65,000	16,750	65,000	0	
High School Athletics	35,000	2,215	35,000	0	
LCI Ticket Collections	50,000	28,390	50,000	0	
Engineer's Cost Recovery	7,500	0	7,500	0	
<b>III. LICENSES PERMITS &amp; FEES</b>	<b>28,432,000</b>	<b>5,862,966</b>	<b>28,557,097</b>	<b>(1,874,903)</b>	
<b>Income from Short Term Investments:</b>					
Interest Income	700,000	628,433	1,300,000	600,000	
<b>IV. INTEREST INCOME</b>	<b>700,000</b>	<b>628,433</b>	<b>1,300,000</b>	<b>600,000</b>	
<b>Received from Rents:</b>					
Parks Employee Rents	6,300	2,625	6,300	0	
Misc. Comm Dev Rent	15,000	3,765	15,000	0	
Coliseum Lots	240,000	60,000	240,000	0	
Parking Space Rental	3,000	1,100	3,000	0	
<b>Sub-Total Rents</b>	<b>264,300</b>	<b>67,490</b>	<b>264,300</b>	<b>0</b>	
<b>Received from Fines:</b>					
Superior Court	50,000	13,352	50,000	0	
Parking Tags	5,000,000	1,527,564	5,000,000	0	
Police False Alarm	200,000	0	200,000	0	
P.W. Public Space Violations	8,000	0	8,000	0	
<b>Sub-Total Fines</b>	<b>5,258,000</b>	<b>1,540,916</b>	<b>5,258,000</b>	<b>0</b>	
<b>V. RENTS AND FINES</b>	<b>5,522,300</b>	<b>1,608,406</b>	<b>5,522,300</b>	<b>0</b>	

**GENERAL FUND REVENUE BUDGET**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING; OCTOBER 2019**

General Fund Revenue Detail	FY 19-20 BO Approved	RECOGNIZED (To Date)	FY 19-20 Forecasted	VARIANCE Projected V. Approved	Notes/Comments
<b>Payments in Lieu of Taxes:</b>					
So Central Regional Water Auth.	1,091,275	0	1,091,275	0	
Parking Authority PILOTS	45,000	0	45,000	0	
Eastview PILOT	29,000	32,939	32,939	3,939	
Trinity Housing	75,000	23,929	75,000	0	
NHPA : PILOT	2,600,000	0	2,600,000	0	
GNHWPCA:PILOT	608,400	0	608,400	0	
52 Howe Street	65,000	40,656	65,000	0	
Ninth Square	635,000	278,852	635,000	0	
Farnham Court PILOT	30,000	0	30,000	0	
Temple Street Arcade	0	0	0	0	
<b>Sub-Total PILOTS</b>	<b>5,178,676</b>	<b>376,376</b>	<b>5,182,614</b>	<b>3,939</b>	
<b>Other Taxes and Assessments:</b>					
Real Estate Conveyance Tax	1,900,000	752,764	2,100,000	200,000	
Yale Payment-Fire Services	3,300,000	0	3,300,000	0	
Air Rights Garage	175,000	16,000	175,000	0	
<b>Sub-Total Other Taxes/Assessments</b>	<b>5,375,000</b>	<b>768,764</b>	<b>5,575,000</b>	<b>200,000</b>	
<b>Miscellaneous:</b>					
Controller	750,000	317,094	750,000	0	
BABS Revenue	500,000	0	500,000	0	
Off Track Betting	450,000	115,627	450,000	0	
Personal Motor Vehicle Reimb	13,000	2,437	13,000	0	
Neigh. Pres Loan Payments	0	548	548	548	
<b>Sub-Total Miscellaneous</b>	<b>1,713,000</b>	<b>435,705</b>	<b>1,713,548</b>	<b>548</b>	
<b>Other Revenue</b>					
Non-Profits	11,100,000	3,375	11,100,000	0	
Revenue Initiative	4,900,000	0	4,627,311	(272,689)	
Sale of Fixed Assets	1,100,000	1,372,552	1,500,000	400,000	
Police Vehicle Extra Duty	400,000	59,678	400,000	0	
<b>Sub-Total Other Revenue</b>	<b>17,500,000</b>	<b>2,808,156</b>	<b>17,627,311</b>	<b>127,311</b>	
<b>VI. OTHER REVENUE</b>	<b>29,766,876</b>	<b>4,389,002</b>	<b>30,098,473</b>	<b>331,798</b>	
<b>SUB TOTAL GF REVENUE</b>	<b>556,641,051</b>	<b>194,962,259</b>	<b>558,167,879</b>	<b>1,526,828</b>	
Transfers to General Fund	0	0	0	0	
<b>VII. TRANSFER FROM OTHER SOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FY 2018-19 GENERAL FUND REVENUE TOTAL</b>	<b>556,641,051</b>	<b>194,962,259</b>	<b>558,167,879</b>	<b>1,526,828</b>	

**GENERAL FUND REVENUE BUDGET  
FISCAL YEAR 2019-2020  
MONTH ENDING; OCTOBER 2019**

General Fund Revenue Detail	FY 19-20 BO Approved	RECOGNIZED (To Date)	FY 19-20 Forecasted	VARIANCE Projected V. Approved	Notes/Comments
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**City Clerk Document Preservation 1000-20706 - July 2019 to June 2020**

Start of Year Balance	Year to Date Revenue	Year to Date Expenditures	Current Balance
73,294	16,062	0	89,356

<u>Expenditure Summary</u>		<u>Revenue Summary</u>	
<u>Vendor</u>	<u>Amount Paid</u>	Start of Year	72,714
Krikko (Land Record Preservation Specialist)	0	<u>Deposits:</u>	
Dupont Storage Systems (Special land records projects)	0	July	1,212
		August	1,534
		September	1,316
		October	12,000
		November	0
		December	0
		January	0
		February	0
		March	0
		April	0
		May	0
		June	0

**SUMMARY OF INVESTMENTS**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING; OCTOBER 2019**

<b>GENERAL FUND INVESTMENTS</b>							
<b>Fund Type</b>	<b>Date</b>	<b>Term/ Days</b>	<b>Bank</b>	<b>Rate</b>	<b>Type</b>	<b>Principal Amount</b>	<b>Interest Amount</b>
GENERAL	Oct	Daily	CITIZENS	1.75%	MMA	7,314,869.38	12,094.73
GENERAL	Oct	Daily	WEBSTER	1.60%	MMA	4,399,032.98	6,267.81
CAPITAL	Oct	Daily	DREYFUS	1.76%	MMA	52,643,824.93	81,612.44
GENERAL	Oct	Daily	TD BANK	1.10%	MMA	4,575,846.17	3,356.10
CWF	Oct	Daily	TD BANK	1.10%	MMA	597,520.51	368.72
GENERAL-TR	Oct	Daily	TD BANK	1.10%	MMA	1,893,159.05	581.76
GENERAL-Cirna	Oct	Daily	TD BANK	0.00%	MMA	14,582.96	0.00
GENERAL	Oct	Daily	TD BANK	1.10%	MMA	3,457,826.06	3,617.89
GENERAL	Oct	Daily	NEW HAVEN BA	0.40%	MMA	255,823.34	86.88
GENERAL	Oct	Daily	SANTANDER	1.97%	MMA	2,748,865.94	7,478.54
GENERAL-SC	Oct	Daily	STIF	1.95%	MMA	6,933,691.26	11,734.61
GENERAL	Oct	Daily	STIF	1.95%	MMA	6,936,711.04	9,077.20
<b>Total General Fund Interest Earned</b>							<b>136,276.68</b>

<b>SPECIAL FUND INVESTMENTS</b>							
<b>Fund Type</b>	<b>Date</b>	<b>Term/ Days</b>	<b>Bank</b>	<b>Rate</b>	<b>Type</b>	<b>Principal Amount</b>	<b>Interest Amount</b>
SPECIAL FUNDS	Oct	Daily	TD BANK	1.10%	MMA	2,424,339.18	1,728.85
<b>Total Special Fund Interest Earned</b>							<b>1,728.85</b>

<b>SUMMARY OF OUTSTANDING DEBT</b> <b>FISCAL YEAR 2019-2020</b> <b>MONTH ENDING; OCTOBER 2019</b>						
	Bonds Outstanding as of 6/30/19	Principal Retired 7/19-9/19	Principal Retired in October 2019	FY2020 G.O. Bonds and QZAB Bonds	Principal Defeased	Outstanding Balance October 31, 2019
<b>General Obligation</b>						
City	381,454,986.60	6,018,447.96	-			375,436,538.64
Education	233,353,619.52	4,978,552.04	-			228,377,067.48
<b>Outstanding Balance</b> October 31, 2019						<b>603,813,606.12</b>

Includes: General Obligation and Qualified Zone Academy Bond

CWF bonds are no longer is City's name

As of 7/1/07, CWF debt became a cost sharing agreement.



**SUMMARY OF GROSS OVERTIME BY DEPARTMENT, BY WEEK**  
**FISCAL YEAR 2018-2019**  
**MONTH ENDING; OCTOBER 2019**

AGENCY	w/e 10/4/2019	w/e 10/11/2019	w/e 10/18/2019	w/e 10/25/2019	Gross Overtime
111 - Legislative Services	180	406	0	0	586
131 Mayor's Office	0	0	0	0	0
132 Chief Administrative Office	1,828	758	760	1,069	4,415
133 - Corporation Counsel	0	0	0	0	0
137 - Finance	0	299	0	618	917
138 - Information and Technology	0	0	0	0	0
139 - Office of Assessment	0	0	0	0	0
152 - Library	0	0	0	0	0
160 - Park's and Recreation	6,490	5,436	8,258	10,162	30,346
161 - City Town Clerk	68	0	66	0	134
162 - Registrar of Voters	539	672	1,052	217	2,479
200 - Public Safety Communication	19,863	12,527	17,013	22,670	72,073
201 - Police Services	162,451	156,102	171,433	152,971	642,958
202 - Fire Services	80,581	68,101	107,301	93,712	349,695
301 - Health Department	1,706	1,630	1,746	1,338	6,420
501 - Public Works	8,669	7,425	11,529	26,206	53,829
702 - City Plan	0	0	0	253	253
704 - Transportation, Traffic and Parki	2,336	1,309	2,211	1,199	7,055
721 - Office of Bldg., Inspection & Enfo	0	0	0	141	141
747 - Livable Cities Initiative	150	0	0	299	449
900 - Board of Education	28,053	22,870	30,529	27,664	109,116
<b>Grand Total</b>	<b>312,913</b>	<b>277,534</b>	<b>351,897</b>	<b>338,521</b>	<b>1,280,865</b>

**SUMMARY OF OVERTIME BY DEPARTMENT, BY MONTH**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING; OCTOBER 2019**

AGENCY	JULY	AUG.	SEPT	OCT	GROSS EXPEND.	Reimbursements Year to Date	Net Total	ORIGINAL BUDGET	REVISED BUDGET	BALANCE	PCT Expended
111 - Legislative Services	199	448	377	586	1,610	0	1,610	10,000	10,000	8,390	16%
131 - Mayor's Office	0	0	0	0	0	0	0	0	0	0	0%
132 - Chief Administrative Office	3,020	2,501	4,008	4,415	13,944	(723)	13,221	38,000	38,000	24,779	35%
133 - Corporation Counsel	0	0	0	0	0	0	0	0	0	0	0%
137 - Finance	1,185	3,088	832	917	6,021	0	6,021	2,500	2,500	(3,521)	241%
138 - Information and Technology	0	0	0	0	0	0	0	0	0	0	0%
139 - Office of Assessment	0	0	0	0	0	0	0	100	100	100	0%
152 - Library	0	0	0	0	0	0	0	0	0	0	0%
160 - Park's and Recreation	53,616	69,985	44,472	30,346	198,419	(6,524)	191,895	254,000	254,000	62,105	76%
161 - City Town Clerk	117	112	858	134	1,221	0	1,221	9,000	9,000	7,779	14%
162 - Registrar of Voters	385	2,834	6,272	2,479	11,971	0	11,971	30,000	30,000	18,029	40%
200 - Public Safety Communication	77,573	87,602	69,104	72,073	306,353	(26,233)	280,120	250,000	250,000	(30,120)	112%
201 - Police Services	613,842	968,944	705,569	642,958	2,931,312	(226,957)	2,704,355	5,754,888	5,754,888	3,050,533	47%
202 - Fire Services	467,034	555,283	373,664	349,695	1,745,676	(72,231)	1,673,445	2,169,000	2,169,000	495,555	77%
301 - Health Department	6,244	8,371	8,687	6,420	29,722	(1,919)	27,803	50,000	50,000	22,197	56%
501 - Public Works	61,206	80,764	52,965	53,829	248,763	(13,373)	235,390	826,400	826,400	591,010	28%
702 - City Plan	728	362	774	253	2,117	0	2,117	5,500	5,500	3,383	38%
704 - Transportation, Traffic and	7,752	8,975	21,130	7,055	44,912	(800)	44,112	130,750	130,750	86,638	34%
721 - Office of Bldg., Inspection	399	812	0	141	1,352	(238)	1,114	7,247	7,247	6,133	15%
747 - Livable Cities Initiative	150	0	374	449	973	0	973	13,000	13,000	12,027	7%
900 - Board of Education	117,696	114,814	95,321	109,116	436,947	(39,264)	397,683	1,210,000	1,210,000	812,317	33%
<b>TOTAL</b>	<b>1,411,146</b>	<b>1,904,895</b>	<b>1,384,406</b>	<b>1,280,865</b>	<b>5,981,312</b>	<b>(388,262)</b>	<b>5,593,049</b>	<b>10,760,385</b>	<b>10,760,385</b>	<b>5,167,336</b>	<b>52%</b>

**SUMMARY OF GRANTS ACCEPTED BY THE CITY**  
**FISCAL YEAR 2019-2020**  
**October**

Name of Grant	Granting Agency	Amount	City Department	Date Signed	Description of Grant
Electric Vehicle Mobility Study	Avangrid	\$ 15,000	TT&P	11/8/2019	to allow towns to commission a report to study pathways to EV readiness with the three main goals of eliminating impediments to EV charging equipment deployment, creating no or low cost incentives to promote more charging equipment deployment, and identifying public and private grants available to build more infrastructure.
Demand Zero K9 Program	Demand Zero	\$ 50,000	Police	10/7/2019	To purchase two K-9s, one single purpose dog for the narcotics detective bureau and one dual purpose dog for patrol/narcotics; one fully outfitted K-9 vehicle; one year of food and veterinary expenses for the two dogs.
Beaver Pond Park	CT DEEP	\$ 20,950	Engineering	4/1/2019	Improvements to the Beaver Ponds Park, removal of a fence and trail improvements along Sherman Avenue

## **Special Fund Expenditure and Revenue Projection Explanation**

Please note that expenditure and revenue projections contained in this report are estimates based upon preliminary information received from City Departments and Granting Agencies. Budgets reported for Fiscal Year 2019-2020 may reflect anticipated new awards that have not yet been approved by the funding agency and estimated program income not yet recognized. Funding will become available only after grant agreements have been approved, executed and budget have been entered on the City's financial accounting system, MUNIS.

### **Deficit Explanation**

The Agencies listed below have significant budget variances that we feel warrant an explanation.

- No deficits are projected.

### **Surplus Explanation**

- If a large surplus exists in a special fund, it is usually the result of a multi-year award that is partially complete. Multi year awards are based on the completion of a project or for the operation of a particular program that extends beyond the City's fiscal year. Any remaining balances for multi-year awards will be available in the following fiscal year or until the grant period has ended.

**SPECIAL FUND EXPENDITURE PROJECTION REPORT**  
**FISCAL YEAR 2019-20**  
**October**

Agency	Fund	(1) FY 2019-20 BOA Approved	(2) FY 2018-19 Carryover	(3) FY 2019-20 Adjusted Budget 10/31/2019	(4) Expended Encumbered Year to Date 10/31/2019	(5) FY 2019-20 Projected Expenses 6/30/2019	(6) FY 2019-20 Surplus (Deficit) (3) - (5)
131	<b>MAYORS OFFICE</b>						
	2034 CONTROLLER'S REVOLVING FUND	5,000	0	5,000	0	5,000	0
	2060 INFILL UDAG LOAN REPAYMENT	0	0	0	0	0	0
	2173 PRISON REENTRY PROGRAM	0	1,240	1,240	0	0	1,240
	2192 LEGISLATIVE/DEVELOPMENT&POLICY	0	3,500	3,500	0	0	3,500
	<b>MAYOR'S OFFICE TOTAL</b>	<b>5,000</b>	<b>4,740</b>	<b>9,740</b>	<b>0</b>	<b>5,000</b>	<b>4,740</b>
132	<b>CHIEF ADMINISTRATOR'S OFFICE</b>						
	2029 EMERGENCY MANAGEMENT	67,830	41,461	109,291	43,461	84,154	25,137
	2062 MISC PRIVATE GRANTS	0	6,786	6,786	0	6,786	0
	2063 MISC FEDERAL GRANTS	0	141,285	141,285	121,027	141,285	0
	2096 MISCELLANEOUS GRANTS	401,844	66,341	468,185	0	351,139	117,046
	2133 MISC STATE GRANTS	0	45,835	45,835	0	45,835	0
	2150 HOMELAND SECURITY GRANTS	0	282,189	282,189	5,220	282,189	0
	2174 ENERGY EFFICIENCY BLOCK GRANT	0	2,532	2,532	0	2,532	0
	2180 PSEG	0	106,819	106,819	0	106,819	0
	<b>CHIEF ADMINISTRATIVE OFFICE TOTAL</b>	<b>469,674</b>	<b>693,248</b>	<b>1,162,922</b>	<b>169,708</b>	<b>1,020,738</b>	<b>142,184</b>
137	<b>DEPARTMENT OF FINANCE</b>						
	2143 CONTROLLERS SPECIAL FUND	433,755	58,500	492,255	217,446	352,251	140,004
	2307 RESERVE FOR LITIGATION	0	1,000,000	1,000,000	0	1,000,000	0
	2925 COMMUNITY DEVEL BLOCK GRANT	486,298	67,233	553,531	227,170	553,531	0
	<b>DEPARTMENT OF FINANCE TOTAL</b>	<b>920,053</b>	<b>1,125,733</b>	<b>2,045,786</b>	<b>444,615</b>	<b>1,905,782</b>	<b>140,004</b>
152	<b>LIBRARY</b>						
	2096 MISCELLANEOUS GRANTS	146,660	36,034	182,694	20,104	146,660	36,034
	2133 MISC STATE GRANTS	190,035	0	190,035	0	0	190,035
	<b>LIBRARY TOTAL</b>	<b>336,695</b>	<b>36,034</b>	<b>372,729</b>	<b>20,104</b>	<b>146,660</b>	<b>226,069</b>
160	<b>PARKS &amp; RECREATION</b>						
	2044 LIGHTHOUSE CAROUSEL EVENT FUND	369,354	296,278	665,632	56,264	528,166	137,466
	2100 PARKS SPECIAL RECREATION ACCT	970,600	354,017	1,324,617	309,338	999,380	325,237
	2133 MISC STATE GRANTS	0	67,411	67,411	0	67,411	0
	<b>PARKS &amp; RECREATION TOTAL</b>	<b>1,339,954</b>	<b>717,707</b>	<b>2,057,661</b>	<b>365,602</b>	<b>1,594,957</b>	<b>462,703</b>
162	<b>REGISTRAR OF VOTERS</b>						
	2152 DEMOCRACY FUND	0	166,786	166,786	73,936	114,201	52,585
	<b>REGISTRAR OF VOTERS TOTAL</b>	<b>0</b>	<b>166,786</b>	<b>166,786</b>	<b>73,936</b>	<b>114,201</b>	<b>52,585</b>
200	<b>PUBLIC SAFETY COMMUNICATIONS</b>						
	2220 REGIONAL COMMUNICATIONS	548,701	60,859	609,560	291,468	609,560	0
	<b>PUBLIC SAFETY COMMUNICATIONS TOTAL</b>	<b>548,701</b>	<b>60,859</b>	<b>609,560</b>	<b>291,468</b>	<b>609,560</b>	<b>0</b>
201	<b>POLICE SERVICES</b>						
	2085 THE HUMANE COMMISSION	0	532	532	0	532	0
	2134 POLICE APPLICATION FEES	30,000	8,811	38,811	31,525	38,811	0
	2150 HOMELAND SECURITY GRANTS	0	7,349	7,349	0	7,349	0
	2213 ANIMAL SHELTER	14,000	71,819	85,819	0	85,819	0
	2214 POLICE N.H. REGIONAL PROJECT	279,500	25,870	305,370	106,694	305,370	0
	2216 POLICE YOUTH ACTIVITIES	0	6,541	6,541	660	6,541	0
	2217 POLICE EQUIPMENT FUND	3,000	23,708	26,708	0	26,708	0
	2218 POLICE FORFEITED PROP FUND	99,438	54,690	154,128	115,858	125,000	29,128
	2224 MISC POLICE DEPT GRANTS	0	3,609	3,609	0	3,609	0
	2225 MISC POLICE DEPT FEDERAL GRANT	0	157,522	157,522	0	157,522	0
	2227 JUSTICE ASSISTANCE GRANT PROG	0	190,549	190,549	14,443	190,549	0
	2281 STATE FORFEITURE FUND	70,000	405	70,405	5,000	70,405	0
	2925 COMMUNITY DEVEL BLOCK GRANT	0	29,682	29,682	0	29,682	0
	<b>POLICE SERVICES TOTAL</b>	<b>495,938</b>	<b>581,085</b>	<b>1,077,023</b>	<b>274,179</b>	<b>1,047,895</b>	<b>29,128</b>
202	<b>FIRE SERVICES</b>						
	2063 MISC FEDERAL GRANTS	549,786	7,227	557,013	7,227	557,013	0
	2096 MISCELLANEOUS GRANTS	0	93,304	93,304	0	93,304	0
	2108 FIRE APPLICATION FEES	157,354	35,446	192,800	192,800	192,800	0
	<b>FIRE SERVICES TOTAL</b>	<b>707,140</b>	<b>135,977</b>	<b>843,117</b>	<b>200,027</b>	<b>843,117</b>	<b>0</b>

**SPECIAL FUND EXPENDITURE PROJECTION REPORT**  
**FISCAL YEAR 2019-20**  
**October**

Agency	Fund	(1) FY 2019-20 BOA Approved	(2) FY 2018-19 Carryover	(3) FY 2019-20 Adjusted Budget 10/31/2019	(4) Expended Encumbered Year to Date 10/31/2019	(5) FY 2019-20 Projected Expenses 6/30/2019	(6) FY 2019-20 Surplus (Deficit) (3) - (5)
301	<b>HEALTH DEPARTMENT</b>						
	2017 COMMUNITY FOUNDATION	33,814	42,675	76,489	39,263	42,675	33,814
	2028 STD CONTROL	116,412	0	116,412	20,786	116,412	0
	2031 MATERNAL & CHILD HEALTH	0	0	0	0	0	0
	2038 STATE HEALTH SUBSIDY	136,687	70,905	207,591	55,608	207,591	0
	2040 COMMUNICABLE DISEASE CONTROL	308,189	275,447	583,636	72,445	583,636	0
	2048 HEALTH DEPT GRANTS	45,636	303	45,939	0	45,939	0
	2062 MISC PRIVATE GRANTS	0	67,582	67,582	33,459	67,582	0
	2070 HUD LEAD BASED PAINT	0	47,239	47,239	12,293	47,239	0
	2084 RYAN WHITE - TITLE I	0	3,604,842	3,604,842	1,244,299	2,403,228	1,201,614
	2096 MISCELLANEOUS GRANTS	0	1,241	1,241	75	1,241	0
	2133 MISC STATE GRANTS	0	10,098	10,098	0	10,098	0
	2136 HUD LEAD PAINT REVOLVING FUND	216,889	92,964	309,853	100,007	309,853	0
	2138 STATE BIOTERRORISM GRANTS	90,035	106,384	196,419	5,667	117,920	78,499
	2160 MUNICIPAL ID PRGORAM	0	4,522	4,522	0	4,522	0
	2181 CHILDREN'S TRUST FUND	244,759	10,206	254,965	68,566	244,759	10,206
	2193 HEALTH MEDICAL BILLING PROGRAM	281,907	45,574	327,481	66,624	281,907	45,574
	2925 COMMUNITY DEVEL BLOCK GRANT	209,675	159,486	369,161	142,283	267,779	101,382
	<b>PUBLIC HEALTH TOTAL</b>	<b>1,684,002</b>	<b>4,539,468</b>	<b>6,223,471</b>	<b>1,861,375</b>	<b>4,752,381</b>	<b>1,471,090</b>
303	<b>ELDERLY SERVICES</b>						
	2300 ORAL CANCER AWARENESS AND PREV	0	348	348	0	0	348
	2925 COMMUNITY DEVEL BLOCK GRANT	32,500	0	32,500	0	32,500	0
	<b>ELDERLY SERVICES TOTAL</b>	<b>32,500</b>	<b>348</b>	<b>32,848</b>	<b>0</b>	<b>32,500</b>	<b>348</b>
304	<b>YOUTH SERVICES</b>						
	2035 YOUTH SERVICES BUREAU	226,396	24,058	250,454	60,659	250,454	0
	2050 ECONOMIC DEV. REVOLVING FUND	0	13,348	13,348	0	13,348	0
	2096 MISCELLANEOUS GRANTS	200,000	44,090	244,090	22,713	244,090	0
	2133 MISC STATE GRANTS	375,000	147,839	522,839	163,409	522,839	0
	2153 MAYORS YOUTH INITIATIVE	329,056	247,066	576,122	91,673	576,122	0
	2159 STREET OUTREACH WORKER PROGRAM	150,000	18,846	168,846	25,000	168,846	0
	2198 NEWHALLVILLE SAFE NEIGHBORHOOD INI	0	195,235	195,235	182,061	195,235	0
	2304 YOUTH AT WORK	597,293	26,641	623,934	623,934	623,934	0
	2925 COMMUNITY DEVEL BLOCK GRANT	250,838	2,559	253,397	16,000	253,397	0
	<b>YOUTH SERVICES TOTAL</b>	<b>2,128,583</b>	<b>719,681</b>	<b>2,848,264</b>	<b>1,185,449</b>	<b>2,848,264</b>	<b>0</b>
308	<b>COMMUNITY SERVICES ADMINISTRATION</b>						
	2020 FOOD STAMP EMPLOYMNT & TRAINING	0	46,080	46,080	258	46,080	0
	2062 MISC PRIVATE GRANTS	250,000	67,724	317,724	98,283	317,724	0
	2063 MISC FEDERAL GRANTS	0	61,699	61,699	0	61,699	0
	2065 EMERGENCY SOLUTIONS GRANT HUD	344,146	22,670	366,816	241,519	366,816	0
	2066 INNO. HOMELESS INITIATIVE	0	19,366	19,366	0	19,366	0
	2073 HOUSING OPP FOR PERSONS WITH	1,138,798	0	1,138,798	0	1,138,798	0
	2095 SAGA SUPPORT SERVICES FUND	0	212,812	212,812	25,943	50,000	162,812
	2160 MUNICIPAL ID PRGORAM	1,500	79,533	81,033	0	0	81,033
	2133 MISC STATE GRANTS	101,512	11,310	112,822	27,105	112,822	0
	2301 SECOND CHANCE GRANT	0	70,480	70,480	52,310	70,480	0
	2925 COMMUNITY DEVEL BLOCK GRANT	427,306	2,622	429,928	140,602	427,306	2,622
	<b>COMMUNITY SERVICES ADMIN TOTAL</b>	<b>2,263,262</b>	<b>594,296</b>	<b>2,857,558</b>	<b>586,020</b>	<b>2,611,091</b>	<b>246,468</b>
502	<b>ENGINEERING</b>						
	2133 MISC STATE GRANTS	0	933,673	933,673	7,880	933,672	0
	2191 UI STREET LIGHT INCENTIVE	0	129,603	129,603	0	129,603	0
	2195 DIXWELL Q HOUSE ST BOND FUNDS	0	0	0	0	0	0
	2925 COMMUNITY DEVEL BLOCK GRANT	0	41,424	41,424	0	41,424	0
	2927 CDBG-DISASTER RECOVERY	0	6,508	6,508	0	6,508	0
	<b>ENGINEERING TOTAL</b>	<b>0</b>	<b>1,111,207</b>	<b>1,111,207</b>	<b>7,880</b>	<b>1,111,206</b>	<b>0</b>

**SPECIAL FUND EXPENDITURE PROJECTION REPORT**  
**FISCAL YEAR 2019-20**  
**October**

Agency	Fund	(1) FY 2019-20 BOA Approved	(2) FY 2018-19 Carryover	(3) FY 2019-20 Adjusted Budget 10/31/2019	(4) Expended Encumbered Year to Date 10/31/2019	(5) FY 2019-20 Projected Expenses 6/30/2019	(6) FY 2019-20 Surplus (Deficit) (3) - (5)
702	<b>CITY PLAN</b>						
	2013 BROADWAY CONSTRUCTION PROGRAM	0	0	0	0	0	0
	2062 MISC PRIVATE GRANTS	0	34,138	34,138	0	34,138	0
	2096 MISCELLANEOUS GRANTS	0	23,393	23,393	23,393	23,393	0
	2110 FARMINGTON CANAL LINE	0	0	0	0	0	0
	2133 MISC STATE GRANTS	0	310,371	310,371	109,531	310,371	0
	2140 LONG WHARF PARCELS G AND H	0	46,970	46,970	23,711	46,970	0
	2179 RT 34 RECONSTRUCTION	0	1,297,206	1,297,206	1,126,804	1,297,206	0
	2185 BOATHOUSE AT CANAL DOCK	0	802,326	802,326	299,102	802,326	0
	2189 RT 34 DOWNTOWN CROSSING	0	19,831,564	19,831,564	7,489,864	19,831,564	0
	2925 COMMUNITY DEVEL BLOCK GRANT	112,513	0	112,513	0	112,513	0
	<b>CITY PLAN TOTAL</b>	<b>112,513</b>	<b>22,345,968</b>	<b>22,458,481</b>	<b>9,072,403</b>	<b>22,458,481</b>	<b>0</b>
705	<b>COMM. ON EQUAL OPPORTUNITIES</b>						
	2042 CEO SCHOOL CONSTRUCTION PROG	0	17,665	17,665	2,620	5,000	12,665
	2178 CONSTRUCTION WORKFORCE INIT	0	34,635	34,635	0	0	34,635
	<b>EQUAL OPPORTUNITIES TOTAL</b>	<b>0</b>	<b>52,299</b>	<b>52,299</b>	<b>2,620</b>	<b>5,000</b>	<b>47,299</b>
721	<b>BUILDING INSPECTION AND ENFORCEMENT</b>						
	2303 SPECIAL VENDING DISTRICT FEES	101,042	219,274	320,316	35,870	294,421	25,895
	<b>PERSONS WITH DISABILITIES TOTAL</b>	<b>101,042</b>	<b>219,274</b>	<b>320,316</b>	<b>35,870</b>	<b>294,421</b>	<b>25,895</b>
724	<b>ECONOMIC DEVELOPMENT</b>						
	2050 ECONOMIC DEV. REVOLVING FUND	0	60,654	60,654	0	60,654	0
	2062 MISC PRIVATE GRANTS	0	60,130	60,130	0	60,130	0
	2084 RIVER STREET MUNICIPAL DEV PRJ	0	72,957	72,957	72,957	72,957	0
	2133 MISC STATE GRANTS	0	138,361	138,361	7,457	138,361	0
	2139 MID-BLOCK PARKING GARAGE	0	1,040,234	1,040,234	0	1,040,234	0
	2155 ECONOMIC DEVELOPMENT MISC REV	54,906	333,721	388,627	111,438	300,000	88,627
	2165 YNHH HOUSING & ECO DEVELOP	0	861,769	861,769	35,505	400,000	461,769
	2177 SMALL & MINORITY BUSINESS DEV	57,488	0	57,488	14,251	57,488	0
	2181 US EPA BROWNFIELDS CLEAN-UP	0	1,033,899	1,033,899	838,898	1,033,885	15
	2189 RT 34 DOWNTOWN CROSSING	0	22,118,709	22,118,709	14,589,507	22,118,709	0
	2194 SMALL BUSINESS INITIATIVE	0	67,094	67,094	20,833	67,094	0
	2925 COMMUNITY DEVEL BLOCK GRANT	125,000	215,491	340,491	47,399	273,035	67,456
	2927 CDBG-DISASTER RECOVERY	0	131,282	131,282	0	131,282	0
	<b>ECONOMIC DEVELOPMENT TOTAL</b>	<b>237,394</b>	<b>26,134,302</b>	<b>26,371,696</b>	<b>15,738,245</b>	<b>25,753,828</b>	<b>617,868</b>
747	<b>LIVABLE CITY INITIATIVE</b>						
	2024 HOUSING AUTHORITY	231,010	166,502	397,512	89,446	397,512	0
	2050 ECONOMIC DEV. REVOLVING FUND	0	1,920,065	1,920,065	0	1,920,065	0
	2060 INFILL UDAG LOAN REPAYMENT	64,240	46,705	110,945	10,736	110,945	0
	2069 HOME - HUD	1,246,287	2,649,938	3,896,225	796,707	3,337,535	558,691
	2070 HUD LEAD BASED PAINT	0	250,294	250,294	59,745	250,294	0
	2092 URBAN ACT	0	5,502	5,502	0	0	5,502
	2094 PROPERTY MANAGEMENT	190,000	424,072	614,072	321,422	343,751	270,321
	2133 MISC STATE GRANTS	0	0	0	0	0	0
	2148 RESIDENTIAL RENTAL LICENSES	387,142	0	387,142	110,415	387,142	0
	2151 HOUSING DEVELOPMENT FUND	662,536	91,637	754,172	276,757	754,172	0
	2165 YNHH HOUSING & ECO DEVELOP	0	383,225	383,225	0	383,225	0
	2170 LCI AFFORDABLE HOUSING CONST	0	0	0	0	0	0
	2182 HUD CHALLENGE GRANT	0	325	325	0	325	0
	2197 NEIGHBORHOOD COMMUNITY DEVEL	2,048,463	0	2,048,463	336,059	2,048,463	0
	2199 NEIGHBORHOOD RENEWAL PROGRAM	0	2,684,841	2,684,841	2,459,841	2,684,841	0
	2305 NEIGHBORHOOD COMM IMPROV FUND	0	166,667	166,667	0	166,667	0
	2925 COMMUNITY DEVEL BLOCK GRANT	2,619,510	3,043,051	5,662,561	191,433	4,108,192	1,554,369
	2927 CDBG-DISASTER RECOVERY	0	2,435,333	2,435,333	1,446,165	2,435,333	0
	<b>LIVABLE CITY INITIATIVE TOTAL</b>	<b>7,449,187</b>	<b>14,268,158</b>	<b>21,717,345</b>	<b>6,098,726</b>	<b>19,328,462</b>	<b>2,388,883</b>
	<b>GENERAL GOVERNMENT SUB TOTAL</b>	<b>18,831,639</b>	<b>73,507,171</b>	<b>92,338,810</b>	<b>36,428,228</b>	<b>86,483,545</b>	<b>5,855,265</b>

**SPECIAL FUND EXPENDITURE PROJECTION REPORT**  
**FISCAL YEAR 2019-20**  
**October**

Agency	Fund		(1) FY 2019-20 BOA Approved	(2) FY 2018-19 Carryover	(3) FY 2019-20 Adjusted Budget 10/31/2019	(4) Expended Encumbered Year to Date 10/31/2019	(5) FY 2019-20 Projected Expenses 6/30/2019	(6) FY 2019-20 Surplus (Deficit) (3) - (5)
900	EDUCATION							
	2090 CHILD DEVELOPMENT PROGRAM BOE		1,248,213	0	1,248,213	1,248,213	1,248,213	0
	2500 ED LAW ENFORCEMENT RESIST TRAF		1,117,660	0	1,117,660	0	1,117,660	0
	2501 TITLE 1 FEDERAL		68,069	0	68,069	17,072	68,069	0
	2503 ED ADULT BASIC CASH		2,887,918	0	2,887,918	938,861	2,887,918	0
	2504 PRESCHOOL HANDICAPPED		7,492,744	0	7,492,744	2,510,677	7,492,744	0
	2505 VOC. ED. REVOLVING FUND		376,780	0	376,780	164,714	376,780	0
	2508 MODEL LEARN. DISABILITES		483,007	0	483,007	2,273	483,007	0
	2511 INTEGRATED ARTS CURRICULUM		539,771	0	539,771	320,336	539,771	0
	2512 LEE H.S. PARENTING		1,431,622	0	1,431,622	1,083,785	1,431,622	0
	2517 MAGNET SCHOOLS ASSISTANCE		7,217,112	0	7,217,112	1,346,304	7,217,112	0
	2518 STATE BILINGUAL ED		298,327	0	298,327	94,127	298,327	0
	2519 CAREER EXPLORATION		0	0	0	0	0	0
	2521 EDUCATION FOOD SERVICES		14,868,000	0	14,868,000	11,950,863	14,868,000	0
	2523 EXTENDED DAY KINDERGARTEN		8,944,030	0	8,944,030	7,263,630	8,944,030	0
	2528 PRIVATE FOUNDATION GRTS		223,747	0	223,747	140,023	223,747	0
	2531 EDUCATION CHAPTER I		2,812,879	0	2,812,879	2,219,287	2,812,879	0
	2532 EDUCATION HEAD START		5,743,588	0	5,743,588	962,270	5,743,588	0
	2534 MEDICAID REIMBURSEMENT		261,993	0	261,993	139,550	261,993	0
	2538 MISC. EDUCATION GRANTS		10,409	0	10,409	0	10,409	0
	2546 SCHOOL IMPROVEMENTS		808,752	0	808,752	274,344	808,752	0
	2547 EDUCATION JOBS FUND		1,641,046	0	1,641,046	507,130	1,641,046	0
	2568 ED HEAD START - USDA		248,792	0	248,792	122,542	248,792	0
	2579 84-85 PRIORITY SCHOOLS		591,374	0	591,374	538,890	591,374	0
	2580 JOBS FOR CT YOUTH		6,385	0	6,385	0	6,385	0
	EDUCATION SUB-TOTAL		59,322,218	0	59,322,218	31,844,890	59,322,218	0
	GRAND TOTALS		78,153,857	73,507,171	151,661,028	68,273,119	145,805,763	5,855,265



**SPECIAL FUND REVENUE PROJECTION REPORT**  
**FISCAL YEAR 2019-20**  
**October**

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2013	BROADWAY CONSTRUCTION PROGRAM	0	0	0	0	0	0
2017	COMMUNITY FOUNDATION	33,814	42,675	76,489	0	42,675	33,814
2020	FOOD STAMP EMPLOYMENT & TRAINING	0	46,080	46,080	0	46,080	0
2024	HOUSING AUTHORITY	231,010	166,502	397,512	108,956	397,512	0
2028	STD CONTROL	116,412	0	116,412	0	116,412	0
2029	EMERGENCY MANAGEMENT	67,830	41,461	109,291	0	84,154	25,137
2031	MATERNAL & CHILD HEALTH	0	0	0	0	0	0
2034	CONTROLLER'S REVOLVING FUND	5,000	0	5,000	0	5,000	0
2035	YOUTH SERVICES BUREAU	226,396	24,058	250,454	25,306	250,454	0
2038	STATE HEALTH SUBSIDY	136,687	70,905	207,591	0	207,591	0
2040	COMMUNICABLE DISEASE CONTROL	308,189	275,447	583,636	36,800	583,636	0
2042	CEO SCHOOL CONSTRUCTION PROG	0	17,665	17,665	0	5,000	12,665
2044	LIGHTHOUSE CAROUSEL EVENT FUND	369,354	296,278	665,632	99,835	528,166	137,466
2048	HEALTH DEPT GRANTS	45,636	303	45,939	0	45,939	0
2050	ECONOMIC DEV. REVOLVING FUND	0	1,994,066	1,994,066	0	1,994,066	0
2060	INFILL UDAG LOAN REPAYMENT	64,240	46,705	110,945	64,240	110,945	0
2062	MISC PRIVATE GRANTS	250,000	236,359	486,359	150,000	486,359	0
2063	MISC FEDERAL GRANTS	549,786	210,211	759,997	20,258	759,997	0
2064	RIVER STREET MUNICIPAL DEV PRJ	0	72,957	72,957	0	72,957	0
2065	EMERGENCY SOLUTIONS GRANT HUD	344,146	22,670	366,816	0	366,816	0
2066	INNO. HOMELESS INITIATIVE	0	19,366	19,366	0	19,366	0
2069	HOME - HUD	1,246,287	2,649,938	3,896,225	258,797	3,337,535	558,691
2070	HUD LEAD BASED PAINT	0	297,533	297,533	23,667	297,533	0
2073	HOUSING OPP FOR PERSONS WITH	1,138,798	0	1,138,798	0	1,138,798	0
2080	LEAD POISONING PREVENTION	0	0	0	0	0	0
2084	RYAN WHITE - TITLE I	0	3,604,842	3,604,842	978,189	2,403,228	1,201,614
2085	THE HUMANE COMMISSION	0	532	532	263	532	0
2090	CHILD DEVELOPMENT PROGRAM BOE	1,248,213	0	1,248,213	309,515	1,248,213	0
2092	URBAN ACT	0	5,502	5,502	15	15	5,487
2094	PROPERTY MANAGEMENT	190,000	424,072	614,072	128,319	343,751	270,321
2095	SAGA SUPPORT SERVICES FUND	0	212,812	212,812	573	50,000	162,812
2096	MISCELLANEOUS GRANTS	748,504	264,402	1,012,907	0	859,826	153,081
2100	PARKS SPECIAL RECREATION ACCT	970,600	354,017	1,324,617	91,349	999,380	325,237
2108	FIRE APPLICATION FEES	157,354	35,446	192,800	0	192,800	0
2110	FARMINGTON CANAL LINE	0	0	0	0	0	0
2133	MISC STATE GRANTS	666,547	1,664,896	2,331,443	216,115	2,141,407	190,036
2134	POLICE APPLICATION FEES	30,000	8,811	38,811	750	38,811	0
2136	HUD LEAD PAINT REVOLVING FUND	216,889	92,964	309,853	20,414	309,853	0
2138	STATE BIOTERRORISM GRANTS	90,035	106,384	196,419	0	117,920	78,499
2139	MID-BLOCK PARKING GARAGE	0	1,040,234	1,040,234	0	1,040,234	0
2140	LONG WHARF PARCELS G AND H	0	46,970	46,970	0	46,970	0
2143	CONTROLLERS SPECIAL FUND	433,755	58,500	492,255	0	352,251	140,004
2148	RESIDENTIAL RENTAL LICENSES	387,142	0	387,142	34,220	387,142	0
2150	HOMELAND SECURITY GRANTS	0	289,538	289,538	114,053	289,538	0
2151	HOUSING DEVELOPMENT FUND	662,536	91,637	754,172	754,172	754,172	0
2152	DEMOCRACY FUND	0	166,786	166,786	0	114,201	52,585
2153	MAYORS YOUTH INITIATIVE	329,056	247,066	576,122	0	576,122	0
2155	ECONOMIC DEVELOPMENT MISC REV	54,906	333,721	388,627	54,906	300,000	88,627
2159	STREET OUTREACH WORKER PROGRAM	150,000	18,846	168,846	0	168,846	0

**SPECIAL FUND REVENUE PROJECTION REPORT**  
**FISCAL YEAR 2019-20**  
**October**

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2160	MUNICIPAL ID PRGORAM	1,500	84,055	85,555	2,180	4,522	81,033
2161	CHILDREN'S TRUST FUND	244,759	10,206	254,965	0	244,759	10,206
2165	YNHH HOUSING & ECO DEVELOP	0	1,244,995	1,244,995	0	783,225	461,769
2170	LCI AFFORDABLE HOUSING CONST	0	0	0	0	0	0
2173	PRISON REENTRY PROGRAM	0	1,240	1,240	0	0	1,240
2174	ENERGY EFFICIENCY BLOCK GRANT	0	2,532	2,532	0	2,532	0
2177	SMALL & MINORITY BUSINESS DEV	57,488	0	57,488	0	57,488	0
2178	CONSTRUCTION WORKFORCE INIT	0	34,635	34,635	0	0	34,635
2179	RT 34 RECONSTRUCTION	0	1,297,206	1,297,206	0	1,297,206	0
2180	PSEG	0	106,819	106,819	292	106,819	0
2181	US EPA BROWNFIELDS CLEAN-UP	0	1,033,899	1,033,899	0	1,033,885	15
2182	HUD CHALLENGE GRANT	0	325	325	0	325	0
2185	BOATHOUSE AT CANAL DOCK	0	802,326	802,326	139,086	802,326	0
2189	RT 34 DOWNTOWN CROSSING	0	41,950,273	41,950,273	0	41,950,273	0
2191	UI STREET LIGHT INCENTIVE	0	129,603	129,603	0	129,603	0
2192	LEGISLATIVE/DEVELOPMENT&POLICY	0	3,500	3,500	0	0	3,500
2193	HEALTH MEDICAL BILLING PROGRAM	281,907	45,574	327,481	25,010	281,907	45,574
2194	SMALL BUSINESS INITIATIVE	0	67,094	67,094	0	67,094	0
2195	DIXWELL Q HOUSE ST BOND FUNDS	0	0	0	0	0	0
2197	NEIGHBORHOOD COMMUNITY DEVEL	2,048,463	0	2,048,463	200,000	2,048,463	0
2198	BYRNE CRIMINAL JUSTICE INNOV	0	195,235	195,235	0	195,235	0
2199	NEIGHBORHOOD RENEWAL PROGRAM	0	2,684,841	2,684,841	0	2,684,841	0
2213	ANIMAL SHELTER	14,000	71,819	85,819	24,963	85,819	0
2214	POLICE N.H. REGIONAL PROJECT	279,500	25,870	305,370	279,500	305,370	0
2216	POLICE YOUTH ACTIVITIES	0	6,541	6,541	0	6,541	0
2217	POLICE EQUIPMENT FUND	3,000	23,708	26,708	1,531	26,708	0
2218	POLICE FORFEITED PROP FUND	99,438	54,690	154,128	154,128	154,128	0
2220	REGIONAL COMMUNICATIONS	548,701	60,859	609,560	257,808	609,560	0
2224	MISC POLICE DEPT GRANTS	0	3,609	3,609	0	3,609	0
2225	MISC POLICE DEPT FEDERAL GRANT	0	157,522	157,522	0	157,522	0
2227	JUSTICE ASSISTANCE GRANT PROG	0	190,549	190,549	5	190,549	0
2281	STATE FORFEITURE FUND	70,000	405	70,405	4,629	70,405	0
2300	ORAL CANCER AWARENESS AND PREV	0	348	348	0	0	348
2301	SECOND CHANCE GRANT	0	70,480	70,480	0	70,480	0
2303	SPECIAL VENDING DISTRICT FEES	101,042	219,274	320,316	28,270	294,421	25,895
2304	YOUTH AT WORK	597,293	26,641	623,934	402,328	623,934	0
2305	NEIGHBORHOOD COMM IMPROV FUND	0	166,667	166,667	0	166,667	0
2306	BODY CAMERAS	0	0	0	0	0	0
2307	RESERVE FOR LITIGATION	0	1,000,000	1,000,000	0	1,000,000	0
2500	ED LAW ENFORCEMENT RESIST TRAF	1,117,660	0	1,117,660	0	1,117,660	0
2501	TITLE 1 FEDERAL	68,069	0	68,069	0	68,069	0
2503	ED ADULT BASIC CASH	2,887,918	0	2,887,918	1,888,356	2,887,918	0
2504	PRESCHOOL HANDICAPPED	7,492,744	0	7,492,744	879,061	7,492,744	0
2505	VOC. ED. REVOLVING FUND	376,780	0	376,780	0	376,780	0
2508	MODEL LEARN. DISABILITIES	483,007	0	483,007	0	483,007	0
2511	INTEGRATED ARTS CURRICULUM	539,771	0	539,771	314,842	539,771	0
2512	LEE H.S. PARENTING	1,431,622	0	1,431,622	335,171	1,431,622	0
2517	MAGNET SCHOOLS ASSISTANCE	7,217,112	0	7,217,112	321,738	7,217,112	0
2518	STATE BILINGUAL ED	298,327	0	298,327	50,663	298,327	0
2519	CAREER EXPLORATION	0	0	0	0	0	0

**SPECIAL FUND REVENUE PROJECTION REPORT**  
**FISCAL YEAR 2019-20**  
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2521	EDUCATION FOOD SERVICES	14,868,000	0	14,868,000	3,937,028	14,868,000	0
2523	EXTENDED DAY KINDERGARTEN	8,944,030	0	8,944,030	1,833,866	8,944,030	0
2528	PRIVATE FOUNDATION GRTS	223,747	0	223,747	53,809	223,747	0
2531	EDUCATION CHAPTER I	2,812,879	0	2,812,879	2,812,879	2,812,879	0
2532	EDUCATION HEAD START	5,743,588	0	5,743,588	1,126,471	5,743,588	0
2534	MEDICAID REIMBURSEMENT	261,993	0	261,993	10,761	261,993	0
2538	MISC. EDUCATION GRANTS	10,409	0	10,409	0	10,409	0
2546	SCHOOL IMPROVEMENTS	808,752	0	808,752	87,714	808,752	0
2547	EDUCATION JOBS FUND	1,641,046	0	1,641,046	0	1,641,046	0
2549	CHARTER SCHOOLS	0	0	0	0	0	0
2568	ED HEAD START - USDA	248,792	0	248,792	41,726	248,792	0
2579	84-85 PRIORITY SCHOOLS	591,374	0	591,374	57,219	591,374	0
2580	JOBS FOR CT YOUTH	6,385	0	6,385	0	6,385	0
2925	COMMUNITY DEVEL BLOCK GRANT	4,263,640	3,561,548	7,825,188	373,023	6,099,358	1,725,830
2927	CDBG-DISASTER RECOVERY	0	2,573,122	2,573,122	287,897	2,573,122	0
<b>TOTAL</b>		<b>78,153,857</b>	<b>73,507,171</b>	<b>151,661,028</b>	<b>19,422,668</b>	<b>145,834,906</b>	<b>5,826,122</b>

**FY 2019-2020 CAPITAL PROJECT REPORT**  
**MONTH ENDING; OCTOBER 2019**

The City of New Haven, BOA approved budget for FY 2019-20 includes a Two-Year capital borrowing plan. The overall amount approved is \$70,700,000. In the below report, you will notice a column labeled "OMB Hold". The OMB Hold column are the funds the Office of Management and Budget are reserving until July 1, 2020. **Revised Budget is due to re-designations of previous capital funds added to fiscal year 2020 as approved by the Board of Alders.**

AGENCY	PROJECT DESCRIPTION	ORIGINAL BUDGET	REVISED BUDGET	OMB HOLD FOR FY 2021	AVAILABLE BUDGET FY 2020	YTD EXPENSES + OPEN PO'S	PROJECTED EXPENDITURES AS OF JUNE 30, 2020
CAO / M&B	ROLLING STOCK	6,400,000	6,474,062	3,200,000	3,274,062	468,255	3,274,062
OFFICE OF TECHNOLOGY	INFO. TECHNOLOGY SOFTWARE	200,000	200,000	100,000	100,000	52,121	100,000
OFFICE OF TECHNOLOGY	INFORMATION TECHNOLOGY NETWORK	200,000	200,000	100,000	100,000	0	100,000
OFFICE OF TECHNOLOGY	INFO. TECHNOLOGY INITIATIVES	2,800,000	2,800,000	1,284,873	1,515,127	627,716	1,515,127
OFFICE OF TECHNOLOGY	POLICE TECHNOLOGY	200,000	200,000	100,000	100,000	38,563	100,000
OFFICE OF TECHNOLOGY	FIRE TECHNOLOGY	200,000	200,000	100,000	100,000	1,118	100,000
OFFICE OF TECHNOLOGY	IT FACILITY RENOVATION	300,000	300,000	150,000	150,000	0	150,000
OFFICE OF TECHNOLOGY	CITY-WIDE DIGITIZATION	200,000	200,000	100,000	100,000	0	100,000
OFFICE OF TECHNOLOGY	LIBRARY TECHNOLOGY & COMMUNICA	400,000	400,000	200,000	200,000	0	200,000
OFFICE OF TECHNOLOGY	TT&P COMMUNICATIONS & IT EQUIPM	400,000	400,000	200,000	200,000	0	200,000
PUBLIC LIBRARY	LIBRARY IMPROVEMENTS	1,200,000	1,200,000	537,797	662,204	195,617	662,204
PARKS DEPARTMENT	INFRASTRUCTURE IMPROVEMENTS	1,400,000	1,400,000	554,075	845,926	283,541	845,926
PARKS DEPARTMENT	GENERAL PARK IMPROVEMENTS	950,000	950,000	475,000	475,000	21,184	475,000
PARKS DEPARTMENT	LIGHTHOUSE PARK MASTER IMPROVE	1,700,000	1,700,000	850,000	850,000	0	850,000
PARKS DEPARTMENT	TREES	1,500,000	1,500,000	659,082	840,918	618,648	840,918
PARKS DEPARTMENT	CITY PARK LIGHTING	100,000	100,000	50,000	50,000	0	50,000
POLICE SERVICE	POLICE RADIOS	1,800,000	1,800,000	900,000	900,000	0	900,000
POLICE SERVICE	POLICE EQUIPMENT	750,000	750,000	375,000	375,000	18,876	375,000
POLICE SERVICE	POLICE BODY CAMERAS	50,000	50,000	25,000	25,000	0	25,000
POLICE SERVICE	ANIMAL SHELTER, GARAGE&SUBSTAT	150,000	150,000	75,000	75,000	0	75,000

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**MONTH ENDING; OCTOBER 2019**

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POLICE SERVICE	POLICE GARAGE REPAIR	0	205,978	0	205,978	0	205,978
FIRE SERVICE	FIRE FIGHTER PROTECTIVE EQUIPM	450,000	450,000	225,000	225,000	0	225,000
FIRE SERVICE	RESCUE & SAFETY EQUIPMENT	275,000	275,000	137,500	137,500	0	137,500
FIRE SERVICE	EMERGENCY MEDICAL EQUIPMENT	200,000	200,000	100,000	100,000	0	100,000
FIRE SERVICE	FIRE EQUIPMENT LIFT	200,000	200,000	100,000	100,000	72,854	100,000
PUBLIC WORKS	BRIDGES UPGRADES & REHABILITAT	450,000	450,000	225,000	225,000	74,618	225,000
PUBLIC WORKS	FACILITY REPAIR	1,000,000	1,000,000	500,000	500,000	0	500,000
PUBLIC WORKS	SIDEWALK CONSTRUCTION & REHABI PAVEMENT	500,000	500,000	250,000	250,000	0	250,000
PUBLIC WORKS	MANAGEMENT & INSTRUCT	4,000,000	4,000,000	2,000,000	2,000,000	726,998	2,000,000
PUBLIC WORKS	REFUSE & RECYCLING	400,000	400,000	200,000	200,000	0	200,000
PUBLIC WORKS	ENVIRONMENT MITIGATION	150,000	150,000	75,000	75,000	73,125	75,000
ENGINEERING	STREET RECONSTRUCTION	1,600,000	1,600,000	637,539	962,461	330,466	962,461
ENGINEERING	SIDEWALK RECONSTRUCTION	6,450,000	6,450,000	2,978,058	3,471,943	497,896	3,471,943
ENGINEERING	BRIDGES	1,700,000	1,700,000	808,289	891,712	83,423	891,712
ENGINEERING	STREET LIGHTS	125,000	125,000	62,500	62,500	0	62,500
ENGINEERING	FACILITY REHABILITATION/REP AIR	1,600,000	1,600,000	695,833	904,168	392,476	904,168
ENGINEERING	GOVERNMENT CENTER	500,000	500,000	250,000	250,000	487	250,000
ENGINEERING	GENERAL STORM	700,000	700,000	249,887	450,114	200,227	450,114
ENGINEERING	FLOOD AND EROSION	900,000	900,000	381,917	518,084	136,167	518,084
ENGINEERING	GOFFE STREET ARMORY	200,000	200,000	44,904	155,096	110,192	155,096

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AGENCY	PROJECT DESCRIPTION	ORIGINAL BUDGET	REVISED BUDGET	OMB HOLD FOR FY 2021	AVAILABLE BUDGET FY 2020	YTD EXPENSES + OPEN PO'S	PROJECTED EXPENDITURES AS OF JUNE 30, 2020
CITY PLAN	COASTAL AREA IMPROVEMENTS	900,000	900,000	371,047	528,953	157,906	528,953
CITY PLAN	ON-CALL PLANNING	275,000	275,000	137,500	137,500	0	137,500
CITY PLAN	ROUTE 34 EAST	125,000	125,000	62,500	62,500	0	62,500
CITY PLAN	WAY FINDING SIGN SYSTEM	50,000	50,000	25,000	25,000	0	25,000
CITY PLAN	FARMINGTON CANAL GREEWAY	150,000	150,000	75,000	75,000	0	75,000
TWEED/N H AIRPORT	TWEED NEW HAVEN AIRPORT	1,700,000	1,700,000	850,000	850,000	110,011	850,000
TRAFFIC & PARKING	TRAFFIC SIGNAL MAINTENANCE	550,000	550,000	275,000	275,000	0	275,000
TRAFFIC & PARKING	PARKING METER MAINTENANCE	200,000	200,000	100,000	100,000	0	100,000
TRAFFIC & PARKING	TRAFFIC SIGNAL & PAVEMENT MARK	150,000	150,000	75,000	75,000	0	75,000
TRAFFIC & PARKING	TRANSPORTATION ENHANCEMENTS	400,000	400,000	70,261	329,740	310,661	329,740
TRAFFIC & PARKING	PLANNING AND ENGINEERING SERVI	300,000	300,000	150,000	150,000	72,159	150,000
TRAFFIC & PARKING	STREET LIGHT MAINTENANCE	250,000	250,000	125,000	125,000	33,548	125,000
TRAFFIC & PARKING	VISION ZERO PROJECTS	100,000	100,000	50,000	50,000	15,000	50,000
TRAFFIC & PARKING	LOCAL TRANSIT INFRASTRUCTURE I	100,000	100,000	50,000	50,000	0	50,000
TRAFFIC & PARKING	SAFE ROUTES TO SCHOOL	100,000	100,000	50,000	50,000	0	50,000
BLDG INSPEC & ENFORC	DEMOLITION	700,000	700,000	90,019	609,981	519,962	609,981
ECONOMIC DEVELOPMENT	LAND AND BUILDING BANK	700,000	700,000	224,209	475,791	251,582	475,791
ECONOMIC DEVELOPMENT	COMMERCIAL INDUSTRIAL SITE DEV	850,000	850,000	173,419	676,582	503,163	676,582
ECONOMIC DEVELOPMENT	FACADES	600,000	600,000	300,000	300,000	0	300,000
ECONOMIC DEVELOPMENT	PRE CAPITAL FEASIBILTY	150,000	150,000	75,000	75,000	28,241	75,000

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**MONTH ENDING; OCTOBER 2019**

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ECONOMIC DEVELOPMENT	SMALL BUSINESS PUBLIC MARKET	200,000	200,000	100,000	100,000	0	100,000
ECONOMIC DEVELOPMENT	COMMUNITY FOOD SYSTEMS HUB	200,000	200,000	100,000	100,000	0	100,000
LIVABLE CTY INITAT	NEIGHBRHD COMMERCIAL PUB.IMPRO	675,000	675,000	60,706	614,295	553,589	614,295
LIVABLE CTY INITAT	NEIGHBORHOOD HOUSING ASSISTANC	1,200,000	1,200,000	127,178	1,072,822	945,644	1,072,822
LIVABLE CTY INITAT	PROPERTY MANAGEMENT	100,000	100,000	50,000	50,000	0	50,000
LIVABLE CTY INITAT	RESIDENTIAL REHABILITATION	650,000	650,000	325,000	325,000	0	325,000
LIVABLE CTY INITAT	HOUSING DEVELOPEMENT	2,000,000	2,100,000	1,000,000	1,100,000	1,075,000	1,100,000
LIVABLE CTY INITAT	PUBLIC IMPROVEMENT	200,000	200,000	100,000	100,000	0	100,000

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**MONTH ENDING; OCTOBER 2019**

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AGENCY	PROJECT DESCRIPTION	ORIGINAL BUDGET	REVISED BUDGET	OMB HOLD FOR FY 2021	AVAILABLE BUDGET FY 2020	YTD EXPENSES + OPEN PO'S	PROJECTED EXPENDITURES AS OF JUNE 30, 2020
LIVABLE CTY INITAT	ACQUISITION	950,000	950,000	475,000	475,000	59,687	475,000
LIVABLE CTY INITAT	DOWN PAYMENT AND CLOSING COST	100,000	100,000	50,000	50,000	32,500	50,000
LIVABLE CTY INITAT	EERAP	175,000	175,000	87,500	87,500	0	87,500
EDUCATION	GENERAL IMPROVEMENTS	3,000,000	3,140,806	1,500,000	1,640,806	1,480,897	1,640,806
EDUCATION	LIFE SAFETY	600,000	600,000	300,000	300,000	292,500	300,000
EDUCATION	HVAC REPAIRS & REPLACEMENTS	1,300,000	1,300,000	650,000	650,000	620,000	650,000
EDUCATION	ENERGY PERFORMANCE ENHANCEMENT	2,400,000	2,400,000	1,200,000	1,200,000	243,831	1,200,000
EDUCATION	INFORMATION,TECHN OLOGY & COMPU	2,900,000	2,900,000	1,450,000	1,450,000	0	1,450,000
EDUCATION	CUSTODIAL EQUIPMENT	300,000	300,000	150,000	150,000	138,000	150,000
EDUCATION	INTERIOR AND EXTERIOR PAINTING	350,000	350,000	175,000	175,000	0	175,000
EDUCATION	ASBESTOS ENVIRONMENTAL	200,000	200,000	100,000	100,000	0	100,000
EDUCATION	SCHOOL ACCREDITATION	100,000	100,000	50,000	50,000	0	50,000
EDUCATION	FLOOR TILE	150,000	150,000	75,000	75,000	50,000	75,000
EDUCATION	CAFETERIA PROGRAM & EQUIPMENT	200,000	200,000	100,000	100,000	0	100,000
EDUCATION	PROFESSIONAL SERVICES	100,000	100,000	50,000	50,000	26,991	50,000
EDUCATION	PAVING FENCING & SITE IMPROVEM	200,000	200,000	100,000	100,000	0	100,000
EDUCATION	LT MAINTENANCE STEWARDSHIP	1,800,000	1,800,000	900,000	900,000	0	900,000
<b>GRAND TOTAL</b>		<b>70,700,000</b>	<b>71,220,846</b>	<b>32,561,588</b>	<b>38,659,258</b>	<b>12,545,440</b>	<b>38,659,258</b>



**SUMMARY OF PERSONNEL  
FISCAL YEAR 2019-2020  
MONTH ENDING; OCTOBER 2019  
FULL TIME PERSONNEL**

EFF DATE	FUND	AGENCY	JOB TITLE	LAST NAME	FIRST NAME	SALARY	COMMENTS	RESIDENCY
10/21/2019	GF	Finance	Payroll Supervisor	Criscuolo	Jessica	\$101,715.00	Moves from 911 Operator / Dispatcher Moves from Seasonal Laborer Moves from Payroll / Benefit Auditor	Hamden
10/21/2019	GF	Public Safety & Communications	Communications Supervisor	Helland	Chris	\$70,995.00		
10/21/2019	GF	Public Works	Laborer	Perry	Damon	\$50,681.00		
10/28/2019	GF	Finance	Pension Administrator	Ambersely	Leanna	\$80,235.00		Hamden
10/28/2019	GF	Finance	Assistant Corporation Counsel	Alexiades	Elias	\$84,036.00		Woodbridge
10/28/2019	GF	Finance	Assistant Corporation Counsel	Scott	Robert	\$84,036.00		Glastonbury
10/28/2019	SF	Health	Project Director Getting to Zero CT	Rivera	Manuel	\$69,028.00		New Haven
11/4/2019	GF	Finance	Executive Administrative Assistant	Bourne	Edgarlene	\$51,648.00		Danbury
11/1/2019	GF	Library	Acting Director	Jessen	John	\$110,725.00		New Haven
10/28/2019	GF	Public Works	Citezen Response Specialist	Miranda-Noad	Maria	\$46,286.00		West Haven
11/4/2019	GF	Registrar of Voters	Registrar of Voters Republican	Napolitano	Marlene	\$60,000.00		New Haven

**SUMMARY OF PERSONNEL  
FISCAL YEAR 2019-2020  
MONTH ENDING: OCTOBER 2019**

<b>PART-TIME PERSONNEL</b>								
<b>EFF DATE</b>	<b>FUND</b>	<b>AGENCY</b>	<b>JOB TITLE</b>	<b>LAST NAME</b>	<b>FIRST NAME</b>	<b>SALARY</b>	<b>COMMENTS</b>	<b>RESIDENCY</b>
10/28/2019	GF	Elderly Services	Data Control Clerk	Fielder	Caira	\$19.00		New Haven
10/21/2019	GF	Office of Building Inspection & Enforcement	Student Intern	Mwinja	Lisa	\$11.20		New Haven
10/18/2019	GF	Parks Department	Seasonal Lifeguard	Garcia	Christian	\$11.00		
10/18/2019	GF	Parks Department	Seasonal Caretaker	Wenz	Myles	\$11.00		
10/21/2019	GF	Public Works	Student Intern	Telford	Corrilisha	\$13.50		New Haven
10/21/2019	GF	Public Works	Seasonal PW Laborer	Santiago	Efren	\$15.85		New Haven
10/21/2019	SF	Health	Pediatric Immunization Outreach Worker PT	Campbell	Naomi	\$22.92		New Haven
10/25/2019	GF	Parks Department	Program Specialist	Cagle, Jr.	Christian	\$13.00		
10/25/2019	GF	Parks Department	Program Aide	Harris	Marlon	\$11.00		
10/25/2019	GF	Parks Department	Program Specialist	Pena	Wesley	\$11.00		
10/25/2019	GF	Parks Department	Program Aide	Santiago	Santos	\$11.00		
9/30/2019	GF	Public Safety & Communications	Student Intern Unpaid	Cable	Michael	Unpaid		Ansonia
10/28/2019	GF	Public Works Chief	Seasonal PW Laborer	Mitchell	Yuwell	TBD		New Haven
10/18/2019	GF	Administrative Office	Student Intern (Unpaid)	Saad	Tyler	Unpaid		Shelton
11/5/2019	GF	Community Services Administration	Student Intern (Unpaid)	Shapiro	Molly	Unpaid		New Haven
10/25/2019	GF	Parks Department	Program Specialist	Alling	Thomas	\$18.00		
10/25/2019	GF	Parks Department	Program Aide	Gillmore	Curtis	\$11.00		
11/1/2019	GF	Public Works	Student Intern	Settle	Taylor	\$12.00		New Haven
12/2/2019	GF	Community Services Administration	Student Intern (Unpaid)	Taylor Thomas	Jaquann	Unpaid		New Haven
	GF	Library	PT Library Aide	Cruz	Kayla	\$14.00		New Haven
	GF	Library	PT Library Aide	Jackson	Talaya	\$14.00		New Haven
	GF	Library	PT Library Aide	O'Sullivan	Thomas	\$14.00		Madison
11/8/2019	GF	Parks Department	Program Aide	Nicholson	Darryl	\$11.00		
11/8/2019	GF	Parks Department	Program Specialist	Lockery	David	\$13.00		
11/8/2019	GF	Parks Department	Program Specialist	Schlauder	Jessica	\$13.00		
11/12/2019	SF	Livable Cities Initiative	Student Intern	Pabon-Rey	Kiara	\$12.00		New Haven

**SUMMARY OF TRAVEL  
FISCAL YEAR 2019-2020  
MONTH ENDING; OCTOBER 2019**

Dept	Fund	Funding Source	Estimated Travel Cost	Employee(s) Traveling	Travel Date	Conference Title	Conference Location	Purpose / Description
721-OBIE	GF	17211010-53350	37.12	Seth Flynn	10/1/2019	Focus on PERF. Compliance	Danbury, CT	Continuing Education
721-OBIE	GF	17211010-53350	14.50	Karl Auer	10/3/2019	Performance Compliance	East Hartford, CT	Maintain licensure
721-OBIE	GF	17211010-53350	37.70	Seon Haynes	10/3/2019	Existing Building	East Hartford, CT	Continuing Education
721-OBIE	GF	17211010-53350	33.64	Elton Mancura	10/3/2019	Existing Buildings	East Hartford, CT	Focus on performance compliance
901-Education Special Funds	SF	25176252 Federal Magnet	285.00	Laura Generosa Joseph Lewis Tricia Simon	10/4/2019	2019 CT Council of Social Studies	New Britain, CT	Creating Citizens Every Grade, Every Year Advance Teaching of Social Studies at all Grade Levels
721-OBIE	GF	17211010-53350	37.70	Seon Haynes	10/7/2019	Electrical & Photovoltaic	East Hartford, CT	Continuing Education
721-OBIE	GF	17211010-53350	35.96	Karl Auer	10/9/2019	Electrical & Photovoltaic	Branford, CT	Maintain licensure
721-OBIE	GF	17211010-53350	21.46	Frank Bellonio	10/9/2019	Residential Electrical & Photovoltaic	Branford, CT	Licensure credits
721-OBIE	GF	17211010-53350	24.94	Seth Flynn	10/9/2019	Electrical & Photovoltaic	Branford CT	Continuing Education
721-OBIE	GF	17211010-53350	34.80	Mike Nomack	10/9/2019	Residential Code Series: Electrical & Photovoltaic	Branford CT	Code enforcement education
721-OBIE	GF	17211010-53350	45.82	Christian Case	10/10/2019	OEDM Existing Building Performance Compliance	Foxwoods Fire Dept	Required training
721-OBIE	GF	17211010-53350	43.50	Christian Case	10/16/2019	OEDM Electrical and Photovoltaic	Gardners Lake Fire House	Required training
901-Education Special Funds	SF	25185713 Bilingual Dept.	350.00	Ekatrina Barkhatova	10/29/2019	Translanguaging Wkshop	Brooklyn, NY	Effectively using language in your classroom
901-Education General Funds	GF	270-43330-5330	7671.84	K Daniley, J Wells-Jackson, B Evans	10/11-10/14/19	CASIE	Atlanta, GA	IB Stem training

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FISCAL YEAR 2019-2020  
MONTH ENDING: OCTOBER 2019**

Dept	Fund	Funding Source	Estimated Travel Cost	Employee(s) Traveling	Travel Date	Conference Title	Conference Location	Purpose / Description
901-Education General Funds	GF	190-41900-56694	194.35	C Ross-Lee	10/13-10/16/19	SERC	New Orleans	National Summit for Courageous Conversations
901-Education Special Funds	SF	25466248 SIG Grant	290.00	Peter Greco	10/19-10/20	ISTE Conference	New Orleans, LA	Integrating application & pedagogy into all classroom subjects
202-Fire	GF	12021010-56677	345.00	John Alston	10/25/19 & 10/30/19	Intl Assoc of Black Professional Firefighters/North East Region & National League of Cities Luncheon	Elizabeth, NJ & Washington DC	Conferences
901-Education General Funds	GF	190-42900-53330	3343.76	P Lacross, R Lizotte	10/29-11/2/19	FFA	Indianapolis, IN	The National FFA Convention for Agriculture/aquaculture
201-Police	GF	12011010-56677	395.00	Detective Ann Mays & Detective David Parker	10/30/19-11/1-19	Advanced Crime Scene Technology and Investigation	West Haven, CT	The Advanced Crime Scene Technology and Investigation course will focus on the uses of new technology to investigate crime scenes. Technology can enhance the search for evidence and the identification of evidence that would otherwise be "missed" during a crime scene search. Advanced digital photography and lighting techniques, latent fingerprint development using chemicals and alternate light sources, RAMAN and X-RAY, new crime scene documentation techniques utilizing OSCAR 360 crime scene cameras, and ground penetrating RADAR (GPR) for locating clandestine graves will be covered.
901-Education Special Funds	SF	25045034 IDEA	1787.56	Nijija Waters Typhanie Jackson	10/4-10/5	Wrightslaw Boot Camp	Wakefield, MA	Special Ed Law & Advocacy Program regarding Law, rights and responsibilities

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FISCAL YEAR 2019-2020  
MONTH ENDING; OCTOBER 2019**

Dept	Fund	Funding Source	Estimated Travel Cost	Employee(s) Travelling	Travel Date	Conference Title	Conference Location	Purpose / Description
901-Education Special Funds	SF	25325279 Headstart	2177.18	Mary Derwin, Yesenia Rivera, M. Witcox, D. Goldson, K. Hannans, M. Brunson, P. Jefferson	10/7-10/8	2019 New Leaders Orientation	Boston, MA	Overview of their roles, responsibilities & Priorities at it pertains to their Headstart Program
901-Education General Funds	GF	270-43330-53330	8167.56	C Salamone, C Degnan, B lindley	11/22-11/25/19	IB	Portland OR	International Baccalaureate Conference Social and emotional learning
202-Fire	GF	12021010-56677	2356.01	John Alston	6/2-6/8/2019; 6/9-6/14/2019; 6/25-6/29/2019	EDI Exec Deve Institute/Metro Chief's Conference/BCO C Black Chief Ofc Conf	New Orleans, LA/ Alberta, CA/ Birmingham, AL	Symposium/Conference/Training
901-Education Gene ral Funds	GF	270-43317-56694	4269.12	Pushpendra Panchal	7/22-8/2/19	Project Lead the Way	Worcester MA	PLTW core training
901-Education Special Funds	SF	25325279 Headstart	282.06	Elizabeth Gaffney	9/23-9/26	2019 Leadership Conf	Washington DC	in depth policy discussion practical training & advocacy opportunities w/members of Congress
747-LCI	SF	20942002	1669.00	Serena Neal-Sanjurjo, Arlevia Samuel	October 16-17, 2019	The NHP Foundation 2019 Symposium & Dinner	Washington, DC	Symposium attendees will be the first to hear the results of the NHPF study, followed by a panel discussion delving deeper into the topic and affordable housing. The event will honor Speaker Nancy Pelosi and Senator Tim Scott who strongly support efforts to increase our nations supply of affordable housing.

**SUMMARY OF TRAVEL  
FISCAL YEAR 2019-2020  
MONTH ENDING; OCTOBER 2019**

Dept	Fund	Funding Source	Estimated Travel Cost	Employee(s) Traveling	Travel Date	Conference Title	Conference Location	Purpose / Description
201-Police	GF	12011010-5330 & 12011010-56677	2373.59	Sergeant Richard Cotto, Officer Derek Horner, Officer Robert Hwang	October 20-21, 2019	Taser CEW Instructor Certification Course for X2, X26P and Taser 7	West Tisbury, MA	The instructor course teaches students how to develop and safely execute scenarios and isolation drills and provide more in-depth scenario training. Students will learn how to develop and safely implement scenarios, isolation drills and conduct teach backs to hone their instructor skills. This online and practical training will certify students to instruct others on the use of one or more TASER Conducted Energy Weapons (CEWs).
201-Police	GF	12011010-56677	700.00	Lt. David Zannelli and Sgt. Dana E. Smith II	October 21-22, 2019	Background Investigations for Police Applicants	Norwalk, CT	This course is designed for both background investigators, supervisors and human resource policy makers. Law enforcement strives for professionalism; however, abuses by officers cast a negative light on entire organization. An examination of the past behavior of some involved officers reveals that a pattern of undesirable behavior existed prior to appointment as a police official. This behavior was unknown to the hiring agency due to inadequate or non-existent applicant screening. The integrity and ethical reputation of a police department mandates a thorough background investigation of police applicants. This course offers a systematic approach to background investigations which will assist in making informed hiring decisions.
201-Police	GF	12011010-56677	661.50	Det. Brian DiAnge, Det. Carmelo Rivera, Det. Steven Cunningham, Det. Kealyn Nivakoff, Det. Paul D'Andrea, Det. Daniel Conklin and Det. David Zaweski	October 28-29, 2019	28 <sup>th</sup> Annual Arnold Markle Symposium – Serial Killers: The Crime and the Investigation	Orange, CT	The Symposium will present speakers who are experts in the investigation and understanding of serial killings and the impact on society. The crime scene, the evidence, the behavioral clues, patterns, and behavioral profiling will be covered. The investigative methods, special considerations, along with resources for law enforcement, will be explored. The Symposium promises to be a full experience for all attendees and will offer information needed by investigators. Police officers in attendance will be afforded POST re-training credits. *Received a 50% discount rate*
201-Police	GF	12011010-56677	595.00	Det. 's Jonathan Plecka	October 7-10, 2019	Arson and Explosive Investigation	University of New Haven (UNH)	They are attending a training in Arson and Explosive Investigation. *VENDOR HAS GIVEN US A 2-FOR-1 DISCOUNT ON THE REGISTRATION FEE*

**MONTH ENDING: OCTOBER 2019**

[illegible]

**SELF INSURANCE FUND & FOOD SERVICE & OPEB PROJECTION**  
**FISCAL YEAR 2019-2020**  
**MONTH ENDING: OCTOBER 2019**

**SELF INSURANCE FUND**

<u>EXPENDITURES</u>	{2} Actual FY 12-13	{3} Actual FY 13-14	{4} Actual FY 14-15	{5} Actual FY 15-16	{6} Actual FY 16-17	{7} Actual FY 17-18	{8} Un-Audited FY 18-19	{9} YTD FY 19-20
FISCAL YEAR EXPENDITURES	3,048,313	3,050,081	1,192,561	1,733,945	2,316,245	2,608,586	4,054,192	1,659,355
RICCI CASE	3,000,000	0	0	0	0	0	0	0
LEWIS SETTLEMENT	0	0	0	0	0	9,500,000	0	0
AUDITOR ADJUSTMENT (CASE RESERVE)	(3,528,217)	(710,000)	(567,833)	10,000	1,041,500	0	0	0
<b>EXPENDITURE TOTALS</b>	<b>2,520,096</b>	<b>2,340,081</b>	<b>624,728</b>	<b>1,743,945</b>	<b>3,357,745</b>	<b>12,108,586</b>	<b>4,054,192</b>	<b>1,659,355</b>
<b>REVENUE</b>								
GENERAL FUND 49109	2,400,000	2,400,000	2,400,000	1,750,763	2,326,245	2,612,000	4,291,100	1,659,355
BOND PROCEEDS RICCI	6,000,000	0	6,207,335	0	0	0	0	0
BOND PROCEEDS LEWIS 49119	0	0	0	0	0	9,500,000	0	0
OTHER REVENUE	0	0	0	0	0	0	0	0
MISC - 49119	0	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>8,400,000</b>	<b>2,400,000</b>	<b>8,607,335</b>	<b>1,750,763</b>	<b>2,326,245</b>	<b>12,112,000</b>	<b>4,291,100</b>	<b>1,659,355</b>
<b>EXPENDITURES VS REVENUES OPERATING RESULT</b>	<b>5,879,905</b>	<b>59,919</b>	<b>7,982,607</b>	<b>6,817</b>	<b>(1,031,500)</b>	<b>3,414</b>	<b>236,908</b>	<b>0</b>
<b>SURPLUS /( DEFICIT)</b>								
TRANSFERS IN/ OUT	0	0	0	0	0	0	0	0
AUDITOR ADJUSTMENT	0	0	0	0	0	0	0	0
<b>ET RESULTS [OPERATING RESULTS + TRANSFERS IN/OU</b>	<b>5,879,905</b>	<b>59,919</b>	<b>7,982,607</b>	<b>6,817</b>	<b>(1,031,500)</b>	<b>3,414</b>	<b>236,908</b>	<b>0</b>



# **FOOD SERVICE FUND**

	(2) Actual FY 12-13	(3) Actual FY 13-14	(4) Actual FY 14-15	(5) Actual FY 15-16	(6) Actual FY 16-17	(7) Actual FY 17-18	(8) Un-Audited FY 18-19	(9) Projected FY 19-20
<b>EXPENDITURES</b>								
EXPENDITURES	12,967,388	11,761,659	13,939,272	15,021,987	14,721,178	14,700,000	14,600,000	14,878,000
REVENUES	9,411,283	11,764,755	13,971,959	14,999,598	14,725,148	14,700,000	14,600,000	14,878,000
<b>EXPENDITURES VS REVENUES OPERATING RESULT</b>	(3,556,105)	3,096	32,687	(22,389)	3,970	0	0	0
<b>SURPLUS / (DEFICIT)</b>								
TRANSFERS IN/ OUT	0	0	0	0	0	0	0	0
AUDITOR ADJUSTMENT	7,227,600	0	0	0	0	0	0	0
<b>NET RESULTS (OPERATING RESULTS + TRANSFERS IN/OUT)</b>	<b>3,671,495</b>	<b>3,096</b>	<b>32,687</b>	<b>(22,389)</b>	<b>3,970</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Balance</b>	<b>0</b>	<b>3,096</b>	<b>35,783</b>	<b>13,394</b>	<b>17,363</b>	<b>17,363</b>	<b>17,363</b>	<b>17,363</b>

## **OPEB CONTRIBUTION BY UNION**

	(1) Actual Prior to FY 15	(2) Actual FY 14-15	(3) Actual FY 15-16	(4) Actual FY 16-17	(5) Actual FY 17-18	(6) Un-Audited FY 18-19	(7) YTD FY 19-20
<b>BARGAINING UNIT</b>							
CITY OF NEW HAVEN	490,000	15,000	15,000	405,000	405,000	405,000	405,000
POLICE OPEB	0	207,904	261,890	342,034	348,354	326,273	96,647
LOCAL 884 CLERICAL	0	0	0	0	33,672	115,266	56,799
LOCAL 71	0	0	0	0	4,871	16,970	9,178
LOCAL 1303-NURSES	0	0	0	0	4,783	15,720	5,637
LOCAL 424	0	0	0	0	6,277	19,718	10,772
LOCAL 3144-SUPERVISORY/PROFESSIONAL	0	0	0	0	796	159,780	82,864
LOCAL 1303-CORP COUNSEL	0	0	0	0	0	5,462	4,064
EXECUTIVE MANAGEMENT	0	0	0	0	0	25,058	15,236

**WORKERS' COMPENSATION PROGRAM  
MONTH ENDING: OCTOBER 2019**

	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	
	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Actual (unaudited) FY 18-19	Projected FY 19-20	
JULY	946,468	1,129,736	649,824	718,014	730,569	1,142,049	899,509	860,148	Actual
AUGUST	1,133,002	831,654	1,014,738	970,294	1,401,920	789,938	816,853	971,080	Actual
SEPTEMBER	562,313	742,218	800,874	598,974	443,281	728,793	595,347	752,627	Actual
OCTOBER	808,580	534,472	416,831	511,307	824,325	750,842	822,304	473,521	Actual
NOVEMBER	549,577	666,435	628,838	665,912	375,237	587,318	624,371	624,371	Projected
DECEMBER	941,236	864,476	823,006	567,658	783,243	879,823	1,082,317	1,082,317	Projected
JANUARY	684,292	330,809	589,009	495,286	515,823	765,260	668,137	668,137	Projected
FEBRUARY	716,782	591,586	561,886	677,261	636,636	810,332	604,929	604,929	Projected
MARCH	656,975	501,841	732,305	431,458	614,304	881,966	555,170	555,170	Projected
APRIL	879,552	683,577	558,549	659,015	536,820	765,735	899,599	899,599	Projected
MAY	709,180	583,852	620,719	784,329	719,467	670,594	628,303	628,303	Projected
JUNE	714,901	692,755	740,458	689,926	561,021	541,334	863,627	863,627	Projected
<b>SUB - TOTAL EXPENSES</b>	<b>9,302,858</b>	<b>8,153,409</b>	<b>8,117,037</b>	<b>7,769,434</b>	<b>8,142,645</b>	<b>9,311,784</b>	<b>9,080,465</b>	<b>8,983,629</b>	
GENERAL FUND	7,970,000	6,900,000	7,351,672	7,000,000	7,188,600	8,364,250	8,094,788	8,000,000	Projected
RECOVERY REVENUE 49103	251,122	585,394	233,920	134,933	301,086	392,943	480,273	480,273	Projected
SPECIAL FUND REVENUE 49132	495,239	492,298	533,026	562,636	608,188	557,537	520,158	520,158	Projected
BOE & CAT. CASES 49143	560,140	158,268	12,289	11,270	11,762	4,849	0	0	Projected
MISC - 49119	22,597	27,329	14,403	132,211	32,999	0	0	0	Projected
<b>SUB - TOTAL REVENUE</b>	<b>9,299,098</b>	<b>8,163,289</b>	<b>8,145,509</b>	<b>7,841,052</b>	<b>8,142,646</b>	<b>9,319,579</b>	<b>9,095,219</b>	<b>9,000,430</b>	
<b>T RESULT OPERATING RESULT</b>	<b>(3,760)</b>	<b>9,880</b>	<b>28,473</b>	<b>71,818</b>	<b>0</b>	<b>7,795</b>	<b>34,754</b>	<b>16,602</b>	
<b>Fund Balance</b>	<b>31,677</b>	<b>41,557</b>	<b>70,030</b>	<b>141,848</b>	<b>141,848</b>	<b>149,443</b>	<b>178,402</b>	<b>186,045</b>	

**EXPENDITURE COMPARISON BY FISCAL YEAR THROUGH SEPTEMBER**

	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	YTD FY 18-19	YTD FY 19-20	FY 20 VS FY 19
JULY	946,468	1,129,736	649,824	718,014	730,569	1,142,049	899,509	860,148	(39,361)
AUGUST	1,133,002	831,654	1,014,738	970,294	1,401,920	789,938	816,853	971,080	161,142
SEPTEMBER	562,313	742,218	800,874	598,974	443,281	728,793	595,347	752,627	25,834
OCTOBER	808,580	534,472	416,831	511,307	824,325	750,842	822,304	473,521	(277,122)
<b>TOTAL</b>	<b>3,450,364</b>	<b>3,238,079</b>	<b>2,882,265</b>	<b>2,798,589</b>	<b>3,400,985</b>	<b>3,409,423</b>	<b>3,134,012</b>	<b>3,057,376</b>	<b>(109,506)</b> <b>-3%</b>

# **MEDICAL BENEFITS EXPENDITURES**

	FY 15-16 EXPENDITURES	FY 16-17 EXPENDITURES	FY 17-18 EXPENDITURES	FY 18-19 EXPENDITURES	FY 19-20 EXPENDITURES	\$ FY20vs19 +/-	% (FY20vs19) +/-
JULY	9,403,690	8,201,044	10,308,556	9,429,533	11,307,372	1,877,839	19.9%
AUGUST	7,676,063	9,510,346	12,336,346	9,781,396	8,441,614	(1,339,782)	-13.7%
SEPTEMBER	8,637,796	8,900,208	10,146,679	9,895,920	9,816,603	(79,316)	-0.8%
OCTOBER	8,401,479	8,813,497	8,311,334	10,521,272	10,127,093	(394,179)	-3.7%
NOVEMBER	6,528,915	8,881,752	8,665,701	8,335,004	8,335,004	0	0.0%
DECEMBER	9,085,596	9,198,598	10,263,572	10,238,038	10,238,038	0	0.0%
JANUARY	8,060,208	8,081,068	9,096,088	9,034,024	9,034,024	0	0.0%
FEBRUARY	8,562,984	8,561,789	8,965,754	8,917,456	8,917,456	0	0.0%
MARCH	9,906,420	9,604,359	10,070,762	9,485,962	9,485,962	0	0.0%
APRIL	8,569,629	8,898,002	9,867,325	9,122,088	9,122,088	0	0.0%
MAY	8,105,669	9,741,884	9,836,260	9,883,008	9,883,008	0	0.0%
JUNE	9,294,175	10,525,226	8,859,888	8,977,494	8,977,494	0	0.0%
SUB TOTAL EXPENDITURES	102,232,624	108,917,773	116,730,265	113,621,196	113,685,757	64,562	0%
Plus: Cafeteria Workers premium to Unite Here	1,859,888	1,941,776	1,973,451	1,937,488	1,950,000	12,512	0.6%
Plus: Health Savings accounts contributions	775,437	652,513	972,281	1,471,122	1,700,000	228,878	15.6%
Plus: Prior Year Expenses	0	0	0	0	0	0	0.0%
	104,867,949	111,512,061	119,675,997	117,029,805	117,335,757	305,952	
Plus: Life Insurance	958,951	1,036,368	1,057,156	1,074,489	1,100,000	25,511	2.37%
plus: Mercer Medicare Parts D							0.00%
Plus: Gallagher Inc.	99,487	98,000	98,000	98,000	98,000	0	0.00%
Plus: Employee Wellness Program	300,000	334,734	300,000	309,000	318,300	9,300	3.01%
Plus: Incurred but not reported (IBNR)	421,785	1,694,800	0	(70,300)	0	70,300	-100.00%
Plus: MCGLADREY RE-ENROLLMENT	0	0	0	0	0	0	0.00%
Plus: One Time Payment(s)	0	0	0	0	0	0	0.00%
Plus: Other Contractual Services	0	0	0	22,839	0	(22,839)	-100.00%
Plus: Other Adjustments	0	0	0	0	0	0	0.00%
Plus: Medical Benefits Opt out program - Teachers	171,000	142,500	139,000	122,000	130,000	8,000	6.56%
Plus: Personnel Cost	0	0	0	11,272	80,000	68,728	609.7%
PLUS: - Food service	0	0	0	0	0	0	0.0%
plus: Other	0	0	0	0	0	0	0.0%
TOTAL EXPENDITURES - MEDICAL SELF INSURANCE FUND	106,819,171.49 5.32%	114,818,463.27 7.49%	121,270,153.63 5.62%	118,597,104.65 -2.20%	119,062,057.43 0.39%	464,953	0.0%

**MEDICAL BENEFITS  
EXPENDITURES  
MEDICAL BENEFITS  
REVENUE**

	FY 15-16 REVENUE	FY 16-17 REVENUE	FY 17-18 REVENUE	FY 18-19 REVENUE	FY 19-20 REVENUE	\$ +/-	% INCREASE
JULY	856,301	707,429	(307,613)	1,044,877	696,239	(348,639)	-33.4%
AUGUST	1,704,346	1,042,932	1,377,651	1,536,492	1,650,650	114,158	7.4%
SEPTEMBER	2,179,282	2,467,095	2,570,551	2,306,954	2,255,255	(51,698)	-2.2%
OCTOBER	2,396,186	2,337,193	2,831,457	2,715,887	2,653,668	(62,219)	-2.3%
NOVEMBER	2,795,727	3,041,584	2,175,448	3,216,816	3,216,816	0	0.0%
DECEMBER	3,059,818	3,176,658	3,158,828	2,269,588	2,269,588	0	0.0%
JANUARY	2,220,319	2,571,151	2,290,725	2,955,085	2,955,085	0	0.0%
FEBRUARY	2,871,855	2,552,084	2,916,457	2,379,587	2,379,587	0	0.0%
MARCH	2,750,037	3,436,339	2,432,704	3,261,962	3,261,962	0	0.0%
APRIL	2,439,485	2,283,799	3,199,691	2,268,806	2,268,806	0	0.0%
MAY	2,916,917	2,293,265	2,448,047	3,580,540	3,580,540	0	0.0%
JUNE	3,963,015	4,417,387	4,396,470	4,191,448	4,191,448	0	0.0%
TOTAL NON GENERAL FUND REVENUE	30,153,288	30,326,916	29,490,413	31,728,041	31,379,644	(348,398)	-1.1%
MEDICARE PT D	0	0	0	0	0	0	
PLUS : GF LIFE INSURANCE CONTRIBUTION	730,000	730,000	730,000	730,000	730,000	0	
PLUS MEDICARE PART D	0	0	0	0	0	0	
PLUS: RETENTION SETTLEMENT	2,977,469	3,263,100	3,233,517	3,131,316	3,000,000		
PLUS: PRESCRIPTION REBATE	0	0	1,755,460	0	0		
PLUS: STOP LOSS	0	0	0	0	0		
PLUS :INTER-DISTRICT: BOE	(469,793)	(283,958)	753,751	0	0		
PLUS :TRANSFERS							
OUTSIDE REVENUE SUB-TOTAL	33,390,964	34,036,059	35,963,141	35,589,357	35,109,644		
GENERAL FUND	67,999,369	72,668,210	77,438,210	84,338,200	83,668,210		
TOTAL REVENUES - MEDICAL SELF INSURANCE FUND	101,390,333	106,704,269	113,401,351	119,927,557	118,777,854		
	(0)	0	0	0	(0)		
PROJECTED OPERATING SURPLUS/(DEFICIT)*	(5,428,838)	(8,114,195)	(7,868,803)	1,330,452	(284,204)		
TRANSFER IN/OUT/REFUNDING SAVINGS	3,584,030	0	9,000,000	0	0		
AUDITOR ADJUSTMENTS	0	7,990,150	0	0	0		
NET TOTAL OPERATING (INCLUDING TRANSFER)	(1,844,808)	(124,045)	1,131,197	1,330,452	(284,204)		
PREVIOUS YEARS FUND BALANCE	(3,584,040)	(5,428,848)	(5,552,563)	(4,421,386)	(3,090,934)		
NEW FUND BALANCE	(5,428,848)	(5,552,892)	(4,421,386)	(3,090,934)	(3,375,138)		
(NET RESULT + PREVIOUS YEARS FUND BALANCE)							

**LARGE CLAIMS OVER \$250,000 - FY 16 to FY 20**  
**MONTH ENDING; OCTOBER 2019**

FY 16 MEDICAL	FY 17 MEDICAL	FY 18 MEDICAL	FY 19 MEDICAL	FY 20 MEDICAL
>\$250K	> \$250k	> \$250k	> \$250k	> \$250k

**July-October**

414,331	309,572	776,552	667,606	657,413
377,164	309,282	729,813	448,779	564,098
342,273	285,584	604,746	382,409	392,988
255,515	279,349	570,880	292,008	408,750
	266,197	523,014	251,487	333,434

TOTAL	1,389,282	2,466,382	4,054,840	2,042,289	3,510,392
COUNT	4	9	8	5	9
AVG	347,321	274,042	506,855	408,458	390,044

